

**Comprehensive
Annual Financial Report
Of
Shelby County, Tennessee
For The Year Ended
June 30, 2003**

Prepared by the Department of Finance

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**Shelby County, Tennessee
County Officials
June 30, 2003**

AC Wharton Jr., Mayor

John Fowlkes, Chief Administrative Officer

Shelby County Board of Commissioners

**Marilyn Loeffel, Chairman
Michael A. Hooks, Chairman Pro Tempore**

**Joyce Avery
Walter Lee Bailey, Jr.
Julian Bolton
Joe Ford
Cleo C. Kirk
David Lillard
Deidra Malone
Tom Moss
Linda Rendtorff
Bruce Thompson
John Willingham**

Administrative

**Earnest Lee Gunn.....Assistant CAO
Brian Kuhn.....County Attorney
James Huntzicker.....Director of Administration & Finance
Louise Mercuro.....Acting Director of Planning & Development
Theodore C. Fox III..... Director of Public Works
Mark H. Luttrell Jr.....Director of Corrections
Yvonne Smith-Madlock.....Director of Health Services
Charlotte Kennedy.....Director of Community Services**

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Shelby County,
Tennessee

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2002

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director

THOMPSON DUNAVANT PLC

Independent Auditors' Report

To the Chairman and Members
Shelby County Board of Commissioners and
the Mayor of Shelby County, Tennessee
Memphis, Tennessee

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shelby County, Tennessee, as of and for the year ended June 30, 2003, which collectively comprise the County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Shelby County, Tennessee's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of Shelby County Health Care Corporation, Agricenter International, Inc., and Emergency Communications District of Shelby County, Tennessee which represent \$182,277,658 and \$305,232,725, respectively, of the assets and revenues of the component units, and Shelby County Retirement System, which represents \$718,464,215 of the assets and 100% of the revenues of the fiduciary funds. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those component units and Shelby County Retirement System, is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Shelby County, Tennessee, as of June 30, 2003, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated December 11, 2003 on our consideration of Shelby County, Tennessee's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

Management's discussion and analysis on pages 13 through 28 and the budgetary comparison information on pages 95 through 97 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We and the other auditors have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Shelby County, Tennessee's basic financial statements. The accompanying financial information listed as supplemental schedules in the table of contents includes supplementary information required by accounting principles generally accepted in the United States of America and other information presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied by us and the other auditors and, in our opinion, based on our audit and the report of other auditors, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The statistical section as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The statistical data has not been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, accordingly, we express no opinion on them.

A handwritten signature in black ink that reads "Thompson Dunavant PC". The signature is written in a cursive, flowing style.

Memphis, Tennessee
December 11, 2003

Management's Discussion and Analysis

The management of Shelby County Government (County) presents this narrative overview and analysis of the County's financial activities for the fiscal year ended June 30, 2003. We encourage readers to consider the information presented here in conjunction with information in the transmittal letter found at the front of this report and the basic financial statements, which follow in this section.

In the United States, financial reporting standards for governmental entities are established by the Governmental Accounting Standards Board (GASB). This is the second annual financial report issued by Shelby County using the standards established by the GASB's Statement No. 34 *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments*. Statement No. 34 made significant changes to financial reporting, including new "government-wide" financial statements. Shelby County follows all GASB standards in addition to Statement No. 34 as well as other authoritative literature known collectively within the accounting profession as "generally accepted accounting principles."

Financial Highlights

- Total liabilities of Shelby County exceed total assets as of June 30, 2003 by \$1,292,454,285. The largest contributing factor causing this deficit is the fact that the County issues debt on behalf of entities not a part of the County's primary financial reporting unit and the related assets are not recorded by the County. These entities include the school systems of Shelby County and the City of Memphis, joint ventures with the City of Memphis, and others.
- The decrease in net assets of \$95,289,598 results from the issuance of debt for school construction (\$76.1 million) and for capital assets of others, and from an operating deficit in both the general fund and the debt service fund.
- At the end of the current fiscal year, unreserved undesignated fund balance for the general fund was \$18,225,510, or 5.6 percent of total general fund expenditures.
- Fund balance for the debt service fund decreased \$9.1 million to \$10,702,422, which is 9.6% of total expenditures of the debt service fund.

More details on these highlights and other information are in the remainder of this discussion and analysis.

Overview of the Financial Report

The Comprehensive Annual Financial Report includes three major sections – Introductory Section, Financial Section, and Statistical Section. The Introductory Section includes a transmittal letter and general information about the County. The Statistical Section includes financial and non-financial data, some from sources other than financial records and often covering up to ten years. The Financial Section is the major part of the financial report. The

Independent Auditor's Report applies only to the Financial Section. This discussion and analysis applies only to the Financial Section.

The Financial Section includes the following statements and schedules:

- Basic Financial Statements
 - Government-wide financial statements
 - Fund financial statements
 - Notes to financial statements
- Required Supplementary Information (Budgetary Comparison Schedules)
- Combining Statements and Individual Fund Statements and Schedules

BASIC FINANCIAL STATEMENTS

Shelby County's basic financial statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements.

Government-wide financial statements. The *government-wide financial statements* are designed to provide a broad overview of Shelby County's finances in a manner similar to a private-sector business. The two government-wide financial statements present highly summarized information for all of County government.

The *statement of net assets* presents information on all of Shelby County's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of changes in the financial position of Shelby County. However, because the County issues substantial amounts of debt for capital assets of others, such as the Memphis City Schools, annual decreases in net assets are expected in years when such debt is issued.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying economic event giving rise to the change occurs, *regardless of the timing of related cashflows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Shelby County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Shelby County include general government, hospital, planning & development, public works, corrections, health services, community services, law enforcement, judicial, other elected officials, education and interest on debt. The business-type activities of Shelby County include codes enforcement, nursing homes, fire services, and corrections.

The government-wide financial statements include not only Shelby County itself - known as the *primary government* - but also four legally separate entities for which Shelby County is financially accountable. These entities are the Shelby County Board of Education, Shelby County Health Care Corporation, Agricenter International, and the Emergency Communications District. Financial information for these *component units* is reported separately from the financial information presented for the primary government itself. This discussion and analysis is devoted to Shelby County government rather than the component units.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Shelby County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Shelby County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Shelby County maintains eleven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, debt service fund, capital projects fund, education fund, and grants fund, all of which are considered to be major funds. Data from the other six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the non-major governmental funds combining statements elsewhere in this report.

Proprietary funds. Shelby County maintains two types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Shelby County uses enterprise funds to account for its Oakville Health Care Center, Consolidated Codes Enforcement, Correction Center, and Fire Services. Internal service funds are an accounting device used to accumulate and allocate costs internally among Shelby County's various functions. Shelby County uses internal service funds to account for its central

services, group hospital, group life, tort liability and employer insurance funds. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for each enterprise fund. Internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of a *combining statement* elsewhere in this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support Shelby County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The Shelby County Retirement System is the major fiduciary fund.

Component units combining statements. Component units are not "funds" of Shelby County as the primary government. However, the government-wide financial statements include one column for all component units as discussed above. In order to provide details on each component unit, a combining statement of net assets and a combining statement of activities are included in the fund financial statements section of the basic financial statements.

Differences between government-wide and fund financial statements. The government-wide financial statements are much more aggregated and summarized than the fund financial statements. The government-wide statement of net assets includes long-term debt and capital assets, whereas the fund balance sheet includes neither. The government-wide statement of activities includes long-term debt incurred during the year and depreciation expense but not amounts expended for capital assets during the year; the fund statement of revenues, expenditures, and changes in fund balances includes amounts expended during the year to pay long-term debt but not long-term debt incurred and includes amounts expended for capital assets but not depreciation. These are some of the most common, significant differences but there are others. Following the fund balance sheet and the fund statement of revenues, expenditures, and changes in fund balances is a reconciliation of those statements to the government-wide statement of net assets and the statement of activities.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. "Notes" is the traditional term applied to this information; however the term is misleading in that the notes can vary in length from one paragraph to several pages.

REQUIRED SUPPLEMENTARY INFORMATION

This section contains other information that financial reporting standards specify should be included under this caption. The only such information Shelby County is required to present are budgetary comparison schedules for the general fund and other "major" special revenue funds (the education fund and the grants fund). A budgetary comparison schedule for each of these funds has been provided to demonstrate compliance with their budget. Other budgetary comparison schedules not fitting the criteria defined for this section are presented under "Combining Statements and Individual Fund Statements and Schedules."

COMBINING STATEMENTS AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

Combining fund statements for the non-major special revenue funds and internal service funds are included in this section of the report. Supplemental schedules include general fund and grants fund budgetary comparisons by department, detail of constitutional officers activities and schedules of debt by debt issue.

**Government-wide Financial Analysis
(Reporting the County as a Whole)**

FINANCIAL POSITION

Table 1 shows a very condensed version of the Statement of Net Assets (see the government-wide financial statements for the full version as of June 30, 2003). This statement shows the financial position of the County as a whole at specific points in time – in this case as of June 30, 2003 and as of June 30, 2002.

Property taxes receivable is by far the largest portion of Shelby County's assets (61% at June 30, 2003 and 58% at June 30, 2002). The June 30, 2003 property taxes receivable includes \$556 million, offset by an equal deferred revenue amount in other liabilities, that became a property lien on January 1, 2003 but are levied for next fiscal year's operations. The similar amount at June 30, 2002 was \$520 million. The increase in property taxes receivable is proportional to the 6.6% increase in the tax rate for next year. Overall assets in governmental activities increased \$26 million, attributable to the increase in property taxes receivable.

Liabilities increased \$118 million during the year. This increase was due primarily to a net increase of \$109 million in long-term liabilities, most of which is an increase in bonds payable.

Table 1
Condensed Statement of Net Assets
As of June 30, 2003 and 2002

| | June 30, 2003 | June 30, 2002 | Change |
|--|--------------------|--------------------|-----------------|
| <u>Governmental Activities</u> | | | |
| Property taxes receivable | \$ 599,817,632 | \$ 559,732,746 | \$ 40,084,886 |
| Current and other assets | 151,525,256 | 188,933,068 | (37,407,812) |
| Capital assets | 191,225,684 | 167,687,444 | 23,538,240 |
| Total assets | 942,568,572 | 916,353,258 | 26,215,314 |
| Long-term liabilities | 1,398,976,333 | 1,289,636,210 | 109,340,123 |
| Other liabilities | 875,134,088 | 864,033,765 | 11,100,323 |
| Total liabilities | 2,274,110,421 | 2,153,669,975 | 120,440,446 |
| Restricted | 33,428,619 | 42,849,339 | (9,420,720) |
| Unrestricted | (1,364,970,468) | (1,280,166,056) | (84,804,412) |
| Total net assets | (1,331,541,849) | (1,237,316,717) | (94,225,132) |
| <u>Business-Type Activities</u> | | | |
| Current and other assets | 13,032,472 | 15,633,496 | (2,601,024) |
| Capital assets | 33,883,889 | 34,796,315 | (912,426) |
| Total assets | 46,916,361 | 50,429,811 | (3,513,450) |
| Long-term liabilities | 5,921,580 | 5,756,410 | 165,170 |
| Other liabilities | 1,907,217 | 4,521,371 | (2,614,154) |
| Total liabilities | 7,828,797 | 10,277,781 | (2,448,984) |
| Invested in capital, net of related debt | 33,372,974 | 34,285,400 | (912,426) |
| Unrestricted | 5,714,590 | 5,866,630 | (152,040) |
| Total net assets | 39,087,564 | 40,152,030 | (1,064,466) |
| <u>Total Primary Government</u> | | | |
| Property taxes receivable | 599,817,632 | 559,732,746 | 40,084,886 |
| Current and other assets | 164,557,728 | 204,566,564 | (40,008,836) |
| Capital assets | 225,109,573 | 202,483,759 | 22,625,814 |
| Total assets | 989,484,933 | 966,783,069 | 22,701,864 |
| Long-term liabilities | 1,404,897,913 | 1,295,392,620 | 109,505,293 |
| Other liabilities | 877,041,305 | 868,555,136 | 8,486,169 |
| Total liabilities | 2,281,939,218 | 2,163,947,756 | 117,991,462 |
| Invested in capital, net of related debt | 33,372,974 | 34,285,400 | (912,426) |
| Restricted | 33,428,619 | 42,849,339 | (9,420,720) |
| Unrestricted | (1,359,255,878) | (1,274,299,426) | (84,956,452) |
| Total net assets | \$ (1,292,454,285) | \$ (1,197,164,687) | \$ (95,289,598) |

“Net assets” are the difference between assets and liabilities and, in a general sense, may be considered the recorded financial “net worth” of the County. The most obvious concern that can be noted about net assets is the large negative net asset amount. The negative net asset amount is caused by two significant factors. The first factor and largest dollar amount relates to debt issued for capital assets (buildings, roads, etc.) where the capital asset values are *not* record in the County’s financial records but the debt *is* on the County’s records. Some of this debt has been

issued to provide capital assets to component units of the County, including the Shelby County Board of Education and the Shelby County Health Care Corporation (the Med). These component units report the capital assets but not the debt. Other debt is issued for entities not a part of the County reporting entity, including the Memphis City Schools Board of Education and the Convention Center. As a result of reporting the debt liabilities without reporting the assets acquired with the proceeds of the debt, a negative net asset amount is reported in the County's statement of net assets.

The following long-term debt liabilities are reported by the County for which related capital assets are not recorded by Shelby County:

| | <u>June 30, 2003</u> | <u>June 30, 2002</u> |
|--|----------------------|----------------------|
| Shelby County and City of Memphis schools | \$689,737,629 | \$622,958,087 |
| Shelby County Health Care Corporation (component unit) | 102,484,913 | 87,049,010 |
| Convention Center (joint venture) | 77,095,552 | 78,451,086 |
| Other | <u>77,505,978</u> | <u>68,579,336</u> |
| Total | <u>\$946,824,072</u> | <u>\$857,037,519</u> |

The second factor that contributes to the negative net asset amount relates to "infrastructure" capital assets acquired prior to July 1, 2001. These are mostly roads and bridges. GASB Statement No. 34 referenced above requires that these infrastructure capital assets be reported not later than fiscal year 2006. The County will include these capital assets as soon as the historical records can be researched to determine the amounts for these previously unreported assets. Some of the long-term debt liability reported was used to acquire or construct these infrastructure capital assets. Since the debt is being reported but the assets have not yet been reported, a negative net asset amount results.

It should be noted that Shelby County, the component units, and other entities (such as Memphis City Schools) use these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Shelby County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Restricted net assets decreased by \$9 million, primarily because of the planned use of debt service funds to pay increased debt service costs, rather than increasing current revenues (taxes).

The County's total net assets decreased by \$95 million, which is primarily due to issuing debt for schools' capital assets as discussed above. There were other significant and somewhat offsetting changes within the funds that are discussed below.

CHANGES IN NET ASSETS – REVENUES, EXPENSES AND TRANSFERS

Table 2 summarizes the financial activity for the County as a whole for the fiscal year ending June 30, 2003, with comparative amounts for the fiscal year ending June 30, 2002.

Program revenues are those revenues generated by the department or program as a result of the activities engaged in by the department or program. Program revenues increased slightly (1%) during the year. General revenues are those revenues not generated through the activities of the County; property taxes produce the largest amount of general revenues. General revenues increased 1.6% during the year. Overall revenues increased about 1.4% during the year.

Table 2
Shelby County Change in Net assets
Fiscal Years Ending June 30, 2003 and 2002

| | FY 2003 | FY 2002 | Change |
|--|-----------------|-----------------|----------------|
| Governmental activities: | | | |
| <u>Revenues:</u> | | | |
| Program revenues: | | | |
| Charges for services | \$ 80,435,713 | \$ 82,800,704 | \$ (2,364,991) |
| Operating grants and contributions | 110,997,403 | 108,115,963 | 2,881,440 |
| Capital grants and contributions | 7,703,724 | 6,092,830 | 1,610,894 |
| Total program revenues | 199,136,840 | 197,009,497 | 2,127,343 |
| General revenues: | | | |
| Property taxes | 559,384,367 | 549,809,147 | 9,575,220 |
| Other taxes | 65,481,890 | 65,175,367 | 306,523 |
| Other | 8,549,134 | 8,677,491 | (128,357) |
| Total general revenues | 633,415,391 | 623,662,005 | 9,753,386 |
| Total revenues-governmental activities | 832,552,231 | 820,671,502 | 11,880,729 |
| <u>Expenses:</u> | | | |
| General government | 78,453,282 | 94,819,350 | (16,366,068) |
| Hospital | 33,452,571 | 27,111,884 | 6,340,687 |
| Planning & Development | 7,310,134 | 6,327,928 | 982,206 |
| Public Works | 16,873,274 | 17,227,227 | (353,953) |
| Corrections | 937,223 | 948,137 | (10,914) |
| Health Services | 51,345,969 | 47,139,841 | 4,206,128 |
| Community Services | 39,535,231 | 38,304,694 | 1,230,537 |
| Law Enforcement | 141,356,464 | 127,238,606 | 14,117,858 |
| Judicial | 51,424,360 | 50,133,078 | 1,291,282 |
| Other Elected Officials | 29,382,392 | 27,737,764 | 1,644,628 |
| Education | 398,704,841 | 392,612,929 | 6,091,912 |
| Interest on debt | 71,847,109 | 66,824,357 | 5,022,752 |
| Total expenses-governmental activities | 920,622,850 | 896,425,795 | 24,197,055 |
| Increase (decrease) in net assets before transfers | (88,070,619) | (75,754,293) | (12,316,326) |
| <u>Transfers</u> | (6,154,513) | (6,165,492) | 10,979 |
| Increase (decrease) in net assets | (94,225,132) | (81,919,785) | (12,305,347) |
| Net assets - beginning of year | (1,237,316,717) | (1,155,396,932) | (81,919,785) |
| Net assets - end of year | (1,331,541,849) | (1,237,316,717) | (94,225,132) |

Management's Discussion and Analysis
June 30, 2003

Business-type activities:Revenues:

Operating revenues:

| | | | |
|------------------------------------|------------|------------|-------------|
| Charges for services | 69,891,427 | 72,270,809 | (2,379,382) |
| Operating grants and contributions | 47,175 | 78,620 | (31,445) |
| Total operating revenues | 69,938,602 | 72,349,429 | (2,410,827) |
| Non-operating revenues | 388,156 | (916,965) | 1,305,121 |
| Total revenues | 70,326,758 | 71,432,464 | (1,105,706) |

Expenses:

| | | | |
|-------------------|------------|------------|-------------|
| Codes Enforcement | 7,571,869 | 6,722,355 | 849,514 |
| Nursing Homes | 15,372,131 | 16,928,491 | (1,556,360) |
| Fire Services | 10,727,950 | 11,142,638 | (414,688) |
| Corrections | 43,873,787 | 44,072,389 | (198,602) |
| Total expenses | 77,545,737 | 78,865,873 | (1,320,136) |

Increase (decrease) in net assets
before transfers

(7,218,979) (7,433,409) 214,430

Transfer

6,154,513 6,165,492 (10,979)

Increase (decrease) in net assets

(1,064,466) (1,267,917) 203,451

Net assets - beginning of year

40,152,030 41,419,947 (1,267,917)

Net assets - end of year

39,087,564 40,152,030 (1,064,466)

Total primary government:

| | | | |
|-----------------------------------|---------------------------|---------------------------|------------------------|
| Increase (decrease) in net assets | (95,289,598) | (83,187,702) | (12,101,896) |
| Net assets - beginning of year | (1,197,164,687) | (1,113,976,985) | (83,187,702) |
| Net assets - end of year | <u>\$ (1,292,454,285)</u> | <u>\$ (1,197,164,687)</u> | <u>\$ (95,289,598)</u> |

Total expenses for the year in governmental activities increased \$24 million. The largest increase was in law enforcement (Sheriff's Office) of \$14 million. Increased interest due on debt accounted for \$5 million of the increase and education accounted for another \$6 million. Various other increases and decreases were basically offsetting.

Approximately 80% of the inmates at the Corrections Center are the responsibility of the State of Tennessee. The State pays the Corrections Center their share of actual cost per inmate day. The general fund provides an operating transfer for the costs not recovered from the state. Oakville Health Care Center operates at a deficit, which is funded by an operating transfer from the General Fund. Losses in these funds generally represent non-cash changes in long term assets and liabilities.

CHANGE IN FINANCIAL POSITION DURING YEAR

The overall change in the financial position of Shelby County during fiscal year 2003 was a decrease in net assets of \$95,289,598. This was mostly debt issued for component units, the City of Memphis Board of Education, and others where the County retains liability for the debt but does not hold the related capital assets. This situation is discussed more at length above.

The County's governmental activities, excluding capital asset and long-term debt transactions, operated at a deficit of approximately \$4 million. However, the general fund operated with a deficit of \$21 million. Shelby County's budget for the 2003 fiscal year was prepared just prior to County elections, which were in August 2002. The County Mayor, Sheriff and several

Commissioners were not running for re-election. The Commission adopted a balanced budget with the knowledge that the newly elected officials would most likely request changes and some use of fund balance was to be expected. Subsequently, the Sheriff requested and the Commission approved increased general fund expenditures and planned use of fund balance of \$13 million. Some additional increases were requested and approved. The revenue originally projected was also higher than the actual revenues.

The overall decrease in net assets also includes a \$9 million decrease in debt service funds because debt service payments were more than additions. This was a planned usage of these funds.

Most of the decrease in net assets occurred in governmental activities. The business-type activities had a net decrease of \$1.1 million. These occurred because of operating losses at the Corrections Center and Oakville Health Care Center, offset somewhat by operating profits in the Fire Services Fund and Consolidated Codes Enforcement.

Financial Analysis of the Government's Funds

As noted earlier, Shelby County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of Shelby County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable resources*. Such information is useful in assessing Shelby County's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, Shelby County's governmental funds reported a combined ending fund deficit of \$158,794,974; the deficit grew by \$5,300,078 from the prior year. Shelby County uses short-term debt to finance capital projects. At the conclusion of each short-term borrowing program (generally two years), the short-term debt is refinanced with long-term general obligation debt. Short-term debt is recorded as a liability of the capital projects fund and, to the extent such borrowings have been spent, a fund deficit is created. Short-term debt outstanding at June 30, 2003 was \$220,300,000.

The major components of governmental fund balances are:

| | <u>June 30, 2003</u> | <u>June 30, 2002</u> |
|-------------------------------------|------------------------|------------------------|
| Debt Service | \$ 10,702,422 | \$ 19,777,038 |
| Special Revenue | 16,555,754 | 14,458,602 |
| General Fund-reserved/designated | 6,934,189 | 8,627,892 |
| General Fund-Unreserved | <u>18,225,510</u> | <u>37,606,235</u> |
| Total, except capital projects fund | \$ 52,417,874 | \$ 80,469,767 |
| Capital projects fund | <u>(211,212,848)</u> | <u>(233,964,662)</u> |
| Total all governmental funds | <u>(\$158,794,974)</u> | <u>(\$153,494,895)</u> |

The decrease in general fund balances results primarily from use of more funds than received during the year, as explained above under the "Change in Financial Position During Year" heading. The general fund unreserved amount is available for spending at the government's discretion. The remainder of fund balance has already been committed 1) to pay debt service, 2) for road repair and maintenance, 3) to liquidate contracts and purchase orders of the prior period, or 4) for a variety of other restricted purposes.

The general fund is the chief operating fund of Shelby County. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 5.6 percent of total general fund expenditures, while total fund balance represents 7.7 percent of that same amount. General fund revenues were \$5.5 million below the prior year while expenditures were \$22.7 million more; the budget conditions that permitted this were explained above. Management has committed to increasing fund balance of the general fund by \$5 million each of the next two years.

The reduction in the fund deficit of the capital projects fund results from notes payable amounts converted to long-term general obligation bonds exceeding the amount of notes issued during the year for capital projects.

The debt service fund has a total fund balance of \$10,702,422, which is restricted for the payment of debt service. The net decrease in fund balance during the current year was \$9,074,616. The decrease resulted from the planned usage of some funds for capital projects rather than issuance of debt as explained above under the "Change in Financial Position During Year" heading.

Special revenue fund balances increased \$2,097,152 from the prior year. All special revenue balances are available only for the specific purposes designated by the provider of the funds or the legislation establishing the fees and charges that generate the revenue.

Proprietary funds. Shelby County's proprietary funds report financial information on the same basis as the government-wide financial statements (full accrual accounting based on the economic substance of transactions), but in more detail. Proprietary funds consist of two types of funds – business-type activities-enterprise funds and governmental activities-internal service funds.

The County has four business-type activities; these are essentially self-supporting activities. Two of the activities have consistently been able to support themselves; these are the Consolidated Code Enforcement Fund and the Fire Service Fund. Two other activities have consistently been unable to support themselves. The Oakville Health Care Center has a cost structure that is above industry averages and the general fund provides a subsidy excluding depreciation. The Corrections Center receives reimbursement from the State of Tennessee for housing State prisoners, which are about 80% of the prison population. The general fund provides the remaining cost, excluding depreciation. Unrestricted net assets of the Enterprise Funds at the end of the year amounted to \$5,714,590. Total net assets decreased \$1,064,466 during the year.

The County has five internal service funds. These funds are reported using full accrual accounting. *For the government-wide financial statements, these funds are combined with governmental activities.* At June 30, 2003, these funds combined had deficit net assets of \$7,282,697, an increase in the deficit of \$2,273,092 from the prior year. The accumulated deficits exist in the employer insurance fund and the group hospital insurance fund. The group hospital insurance fund had a deficit at June 30, 2003 of \$2,949,719. The deficit was accumulated in prior years but has been reduced \$1,986,105 over the past two years; it is expected to be further reduced in the coming fiscal year. The employer insurance fund has a deficit at June 30, 2003 of \$6,369,650. This deficit is the result of claims that will be paid over a period of years being recorded when the claim occurs. The County's policy is to provide funding on a claims paid basis. The larger overall deficit for FY 2003 was caused when significant transfers out were made from two funds with positive net assets.

Fiduciary funds. Shelby County reports two fiduciary funds. The largest is the Shelby County Retirement System. The funds in this trust are available only for retirement benefits of current and retired County employees. The accumulated funds in the retirement system are equal to the currently calculated actuarial liability, meaning the system is properly funded. The County provides funding as required each year for the increased liability for benefits being earned by current employees.

The County also maintains agency funds for a number of the County's elected "constitutional officers" (those officials designated by the State's constitution). These funds do not belong to the County, but are funds held for others. There are no "fund balances" for agency funds.

Governmental Fund Budgetary Highlights

Differences between the original budget and the final amended budget for the general fund can be briefly summarized as follows:

- The original budget for law enforcement was not increased from the prior year, but it was anticipated that a budget adjustment would be needed after the new sheriff assumed office on September 1, 2002. An increase of \$13 million in the budget was approved, primarily for a salary increase (parity pay) for deputy jailers, an increase of over 300 new deputy jailers in fiscal 2002, and the general salary increases granted to all County employees. The offset for this budget adjustment was the planned use of fund balance.
- Only minor changes were made between the original and final budgets for revenue, an increase of \$469,250.
- The expenditure budget of general government was increased from original to final by \$8,978,065. The original budget included \$11.8 million of expenditure restrictions recorded in general government but expected to be accomplished by spending limitations throughout the general fund. As savings were accomplished, these restrictions were eliminated by reductions in specific expenditure budgets throughout the general fund. Also see below regarding transfers.
- The expenditure budget of public works was increased from original to final by \$921,825. About \$800,000 of this was to move the budget for rural ambulance service from an enterprise fund to this governmental activity.
- Budgeted net transfers out were reduced by \$7.0 million. This resulted primarily from transfers in being increased by approximately \$3 million for the transfer of excess balances in internal service funds to the general fund and increased by \$4 million to account for the proceeds of a debt swap transaction.

Significant differences between the final budget and actual occurred when actual revenues were \$15,676,459 below the budgeted amount. Property taxes, business taxes, State-provided resources and interest income were the principal revenues under budget. Actual expenditures were \$7,197,491 less than the final, revised budgets. This result was primarily the result of a hiring freeze and other actions taken after January by the incoming administration.

There were no significant adjustments to the Education Fund budget. The Grants Fund revenue and expenditure budgets were increased by approximately \$10 million, primarily for grants received after the budget was prepared.

Capital Asset and Debt Administration

Capital Assets. Shelby County Government's investment in capital assets for its governmental and business type activities as of June 30, 2003 amounts to \$225,109,573 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities and roads. Infrastructure, primarily

roads, acquired prior to July 1, 2001 are not included. GASB Statement No. 34 currently only requires the inclusion of infrastructure acquired beginning July 1, 2001. Retroactive reporting of infrastructure is not required until the County's fiscal year ending June 30, 2006, although early implementation is permitted. The County is in the process of accumulating this historical data in order to implement retroactive reporting of infrastructure.

Major capital asset events during the current fiscal year included the following:

- The \$28.6 million jail annex facility opened in July 2002. The new jail kitchen is scheduled to open in 2004.
- Renovation phases completed at the Shelby East Complex during the year included space for the Assessor's East Office and the County Clerk's Office.
- Renovation work continued at the Criminal Justice Complex. Projects completed during FY 2003 were the detention lighting retrofit, metal roofing and water proofing for the planter, and jail door retrofit.
- For the Sheriff's Office, a major upgrade was purchased to the fingerprint identification system (the Livescan Workstation).
- Playground equipment was purchased for two parks.
- Roadway improvement continued on Holmes Road with an estimated cost of approximately \$6.0 million (including right-of-way acquisition), Shelby Drive and Forest Hill-Irene with an estimated cost of approximately \$4.1 million is expected to be completed in 2004, and \$7.2 million was appropriated for Houston Levee roadway improvements with work expected to begin in 2004.
- Funding for radio frequency and equipment upgrades were appropriated in the amount of \$8.3 million with implementation expected in 2004.

Construction in progress as of the end of the current fiscal year was \$30,235,656.

Additional information on Shelby County Government's capital assets can be found in note IV(F) of the Notes to Financial Statements of this report.

Long-term Debt. At June 30, 2003, Shelby County's general obligation bonded debt (bonds payable) outstanding totaled \$1,354,259,107 which represented approximately 8.8 percent of assessed value. In addition, the County has short-term notes payable of \$220,300,000, which will be converted to long term debt during the next two years. Debt, generally, may be issued without regard to any limit on indebtedness. The ad valorem tax levy is also without legal limit.

The County's bonds payable increased by approximately \$102.5 million (7.5 percent) during the current fiscal year. The key factor in this increase was the conversion of \$146.6 million of notes payable to bonds payable.

The County uses notes payable programs to initially finance capital projects. This allows the County to borrow only as the proceeds are actually needed and to take advantage of lower short-term interest rates. Annually, the County adopts a five-year capital projects plan. Based on this

plan for the current year and capital projects cash flow projections, a notes payable program is established with a maximum borrowing amount. Borrowing occurs as needed for up to two years. After completion of each program, the notes payable are converted to bonds payable to be repaid within 25 years. In fiscal 2002, a \$149 million notes payable program was authorized that has notes payable of \$138.3 million outstanding at June 30, 2003. In fiscal year 2003 a \$134 million notes payable program was authorized that has notes payable of \$82 million outstanding at June 30, 2003.

In 1999, the County signed a funding agreement with the Shelby County and the City of Memphis School boards of education to provide \$655,250,000 of capital funding over eight years. Under this agreement, the County is committed to provide approximately \$77 million of capital funding to the schools each of the next three years.

The County maintains ratings from Moody's Investors Service ("Moody's"), Standard & Poor's Corporation ("Standard & Poor's") and Fitch IBCA, Inc. ("Fitch") on its previously issued general obligation bonds not secured by letter of credit as follows:

| | | |
|---------|-------------------|------------------|
| Moody's | Standard & Poor's | Fitch IBCA, Inc. |
| Aa2 | AA+ | AA |

Moody's issues ratings from Aaa to C to designate the relative investment qualities of bonds. The Aa rating is in the second highest of the rating categories. The modifier 2 indicates that the Bonds are in the middle range of the Aa category. Moody's describes its Aa ratings as "Bonds which are rated Aa are judged to be a high quality by all standards. They are rated lower than the best bond because margins of protection may not be as large as in Aaa or fluctuation of protection elements may be of greater amplitude or there may be other elements present which make the long term risk appear somewhat larger than Aaa securities."

Standard & Poor's and Fitch issue ratings from AAA to D to designate the relative investment qualities of bonds. The AA rating is the second highest of the ten such ratings. Standard & Poor's describes their rating as "Debt rate AA+ has a very strong capacity to pay interest and repay principal and differs from the highest rated issues only in small degree. Plus or minus signs are used to show relative standing within the major rating categories."

Additional information on Shelby County Government's long-term debt can be found in note IV(I) of the Notes to Financial Statements of this report.

Economic Factors and Next Year's Budgets and Rates

- The August 2003 unemployment rate for Shelby County was 5.8 percent, compared to the state's rate of 5.0 percent and the national average unemployment rate of 6.1 percent.
- Inflationary trends in the region compare favorably to national indices.

After being elected in August 2002, Mayor Wharton, along with the County Commission, quickly committed to addressing the County's finances. A major focus was put on the fiscal year 2004 budget to reduce spending and start rebuilding fund balance of the general fund. Budgeted general fund expenditures were reduced by almost \$13 million compared to the fiscal year 2003 budget while absorbing a \$5 million increase in retirement contributions and a 15% increase in the cost of employees health insurance. The property tax rate was increased 18 cents (\$24,750,000) for the general fund and 7 cents (\$9,625,000) for debt service. The general fund budget projects no growth in revenue and provides an increase in fund balance of \$3.5 million. The County announced an intent to increase fund balance of the general fund approximately \$5 million each of the next two years.

Because of the school capital needs, debt service expenditures are increasing an average of \$10 million per year. In FY 2003 the County used \$9.1 million of accumulated debt service funds and plans the use of about \$10 million in FY 2004 to help support the debt service requirements. Historically when the County issued bonds for the capital needs of schools, the proceeds were distributed to the two school systems (Shelby County and City of Memphis) based on each system's student average daily attendance. Due to suburban growth, the County school system has experienced a much greater immediate need for capital funds for the past decade or more. While the share of funds distributed to the City school system has permitted the City system to undertake renovation or replacement of deteriorating facilities, the required sharing has been a major factor in the escalating County debt. The County Commission has recently approved the financing of a new County school to be repaid from a separate part of the property tax rate that is assessed only to property outside the City of Memphis. This required issuing debt only for the one new school with no sharing of funds with the City school system.

Debt service requirements will continue to increase for the next several years because of the school funding commitment previously noted and the current debt structure. However, various steps are being taken to end the growth of debt and the debt service requirements. Capital outlays were reduced from \$154 million in 2002 to \$130 million in 2003. The five-year capital improvement plan was updated with reductions from the prior plan of \$15 million from 2004 and \$40 million from 2005.

Requests for Information

This financial report is designed to provide a general overview of Shelby County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Administrator, Department of Finance, Shelby County Government, 160 North Main Street, Memphis, Tennessee 38103.

Shelby County, Tennessee

Statement of Net Assets June 30, 2003

| | Governmental Activities | Business-type Activities | Total | Component Units |
|---|----------------------------|-----------------------------|------------------------|-----------------------|
| Assets: | | | | |
| Cash and cash equivalents | \$ 76,583,480 | \$ 12,169,217 | \$ 88,752,697 | \$ 31,536,530 |
| Investments | --- | --- | --- | 80,956,943 |
| Restricted investments | --- | --- | --- | 1,465,679 |
| Property tax receivable, net of allowance for uncollectibles | 599,817,632 | --- | 599,817,632 | --- |
| Sales tax receivable | 3,074,621 | --- | 3,074,621 | --- |
| Other receivables | 21,867,299 | 11,852,032 | 33,719,331 | 56,830,711 |
| Internal balances | 11,537,899 | (11,537,899) | --- | --- |
| Due from component unit | 9,262,348 | --- | 9,262,348 | --- |
| Due from primary government | --- | --- | --- | 11,878,399 |
| Inventories | 153,487 | 78,098 | 231,585 | 6,877,248 |
| Other assets | 2,023,828 | 471,024 | 2,494,852 | 241,878 |
| Notes receivable | 27,022,294 | --- | 27,022,294 | 630,900 |
| Capital assets, net | 191,225,684 | 33,883,889 | 225,109,573 | 370,053,264 |
| Total Assets | \$ 942,568,572 | \$ 46,916,361 | \$ 989,484,933 | \$ 560,471,552 |
| Liabilities: | | | | |
| Accounts payable and accrued liabilities | \$ 44,077,896 | \$ 1,427,442 | \$ 45,505,338 | \$ 59,522,327 |
| Interest payable | 14,936,513 | --- | 14,936,513 | --- |
| Insurance claims payable | 13,649,145 | --- | 13,649,145 | --- |
| Due to component units | 11,878,399 | --- | 11,878,399 | --- |
| Due to primary government | --- | --- | --- | 9,262,348 |
| Deposits held in trust | 7,160,881 | 471,024 | 7,631,905 | --- |
| Deferred revenue | 563,131,254 | 8,751 | 563,140,005 | 911,869 |
| Notes payable | 220,300,000 | --- | 220,300,000 | 478,352 |
| Long-term liabilities: | | | | |
| Due within one year | 69,634,165 | 2,457,228 | 72,091,393 | 7,071,013 |
| Due in more than one year | 1,329,342,168 | 3,464,352 | 1,332,806,520 | 11,754,673 |
| Total Liabilities | 2,274,110,421 | 7,828,797 | 2,281,939,218 | 89,000,582 |
| Net Assets: | | | | |
| Invested in capital assets, net of related debt | --- | 33,372,974 | 33,372,974 | 357,496,990 |
| Restricted for: | | | | |
| Education | --- | --- | --- | 7,836,646 |
| Debt service | 15,757,585 | --- | 15,757,585 | --- |
| Roads and bridges | 11,274,677 | --- | 11,274,677 | --- |
| Other purposes | 6,396,357 | --- | 6,396,357 | 1,368,944 |
| Unrestricted | (1,364,970,468) | 5,714,590 | (1,359,255,878) | 104,768,390 |
| Total Net Assets | (1,331,541,849) | 39,087,564 | (1,292,454,285) | 471,470,970 |
| Total Liabilities and Net Assets | \$ 942,568,572 | \$ 46,916,361 | \$ 989,484,933 | \$ 560,471,552 |

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

Statement of Activities For the Year Ended June 30, 2003

| Functions/Programs | Expenses | Program Revenues | | |
|---------------------------------------|----------------|-------------------------|--|--|
| | | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |
| Primary government | | | | |
| Governmental activities: | | | | |
| General government | \$ 78,453,282 | \$ 12,624,600 | \$ 12,643,544 | \$ --- |
| Hospital | 33,452,571 | --- | --- | --- |
| Planning and development | 7,310,134 | 1,456,593 | 3,441,077 | --- |
| Public works | 16,873,274 | 2,652,719 | 10,330,126 | 7,703,724 |
| Corrections | 937,223 | 45,061 | 778,907 | --- |
| Health services | 51,345,969 | 11,191,945 | 28,016,710 | --- |
| Community services | 39,535,231 | 918,188 | 34,713,350 | --- |
| Law enforcement | 141,356,464 | 4,094,497 | 1,800,905 | --- |
| Judicial | 51,424,360 | 16,065,156 | 16,639,729 | --- |
| Other elected officials | 29,382,392 | 31,386,954 | 1,306,249 | --- |
| Education | 398,704,841 | --- | --- | --- |
| Interest on debt | 71,847,109 | --- | 1,326,806 | --- |
| Total governmental activities | 920,622,850 | 80,435,713 | 110,997,403 | 7,703,724 |
| Business-type activities: | | | | |
| Codes enforcement | 7,571,869 | 8,368,838 | --- | --- |
| Nursing homes | 15,372,131 | 11,281,438 | --- | --- |
| Fire Services | 10,727,950 | 12,108,592 | 47,175 | --- |
| Corrections | 43,873,787 | 38,132,559 | --- | --- |
| Total Business-type activities | 77,545,737 | 69,891,427 | 47,175 | --- |
| Total primary government | \$ 998,168,587 | \$ 150,327,140 | \$ 111,044,578 | \$ 7,703,724 |
| Component units: | | | | |
| Board of Education | \$ 275,191,420 | \$ --- | \$ 145,026,902 | \$ --- |
| Shelby County Health Care Corporation | 332,709,860 | 275,338,956 | 12,277,780 | 1,000,000 |
| Nonmajor Component Units | 4,237,913 | 5,115,989 | --- | --- |
| Total component units | \$ 612,139,193 | \$ 280,454,945 | \$ 157,304,682 | \$ 1,000,000 |

General revenues:

Property taxes - levied for education
Property taxes - levied for debt service
Property taxes - levied for general government
Sales taxes
Business taxes
Hotel/Motel taxes
Wheel taxes
Other taxes
Payments from Shelby County
Other sources
Unrestricted investment earnings

Transfers

Total general revenues and transfers
Changes in net assets
Net assets - June 30, 2002, as restated
Net assets - June 30, 2003

The notes to the financial statements are an integral part of this statement.

| Net (Expenses) Revenue and Changes in Net Assets | | | |
|---|-----------------------------|--------------------|--------------------|
| Primary Government | | | Component Units |
| Governmental Activities | Business-type Activities | Total | |
| \$ (53,185,138) | \$ --- | \$ (53,185,138) | \$ --- |
| (33,452,571) | --- | (33,452,571) | --- |
| (2,412,464) | --- | (2,412,464) | --- |
| 3,813,295 | --- | 3,813,295 | --- |
| (113,255) | --- | (113,255) | --- |
| (12,137,314) | --- | (12,137,314) | --- |
| (3,903,693) | --- | (3,903,693) | --- |
| (135,461,062) | --- | (135,461,062) | --- |
| (18,719,475) | --- | (18,719,475) | --- |
| 3,310,811 | --- | 3,310,811 | --- |
| (398,704,841) | --- | (398,704,841) | --- |
| (70,520,303) | --- | (70,520,303) | --- |
| (721,486,010) | --- | (721,486,010) | --- |
| --- | 796,969 | 796,969 | --- |
| --- | (4,090,693) | (4,090,693) | --- |
| --- | 1,427,817 | 1,427,817 | --- |
| --- | (5,741,228) | (5,741,228) | --- |
| --- | (7,607,135) | (7,607,135) | --- |
| (721,486,010) | (7,607,135) | (729,093,145) | --- |
| --- | --- | --- | (130,164,518) |
| --- | --- | --- | (44,093,124) |
| --- | --- | --- | 878,076 |
| --- | --- | --- | (173,379,566) |
| 299,270,243 | --- | 299,270,243 | --- |
| 74,973,432 | --- | 74,973,432 | --- |
| 185,140,692 | --- | 185,140,692 | --- |
| 8,694,724 | --- | 8,694,724 | 37,191,418 |
| 7,472,985 | --- | 7,472,985 | --- |
| 10,298,422 | --- | 10,298,422 | --- |
| 29,178,582 | --- | 29,178,582 | --- |
| 9,837,177 | --- | 9,837,177 | --- |
| --- | --- | --- | 144,297,674 |
| 5,064,349 | 185,355 | 5,249,704 | 4,428,798 |
| 3,484,785 | 202,801 | 3,687,586 | 1,753,904 |
| (6,154,513) | 6,154,513 | --- | --- |
| 627,260,878 | 6,542,669 | 633,803,547 | 187,671,794 |
| (94,225,132) | (1,064,466) | (95,289,598) | 14,292,228 |
| (1,237,316,717) | 40,152,030 | (1,197,164,687) | 457,178,742 |
| \$ (1,331,541,849) | \$ 39,087,564 | \$ (1,292,454,285) | \$ 471,470,970 |

Shelby County, Tennessee

**Governmental Funds
Balance Sheet
June 30, 2003**

| | General Fund | Debt Service Fund | Capital Projects Fund |
|--|-----------------------|-----------------------|--------------------------|
| Assets: | | | |
| Cash and cash equivalents | \$ 16,436,358 | \$ 7,877,555 | \$ 17,081,675 |
| Accrued interest receivable | 870,877 | 101,746 | --- |
| Property tax receivable , net of allowance for uncollectibles | 211,241,399 | 85,713,819 | --- |
| Sales tax receivable | 252,114 | --- | --- |
| Accounts receivable | 3,724,586 | 70,518 | 209,455 |
| Due from other governmental entities | 1,342,984 | --- | 291,352 |
| Due from other funds | 11,490,320 | 2,265,109 | --- |
| Due from component unit | 331,437 | 4,839,677 | 4,091,234 |
| Advance to other funds | 2,582,147 | --- | --- |
| Notes receivable | 566,049 | 11,792,926 | 14,050,481 |
| Other assets | 5,975 | --- | 1,489,775 |
| Total Assets | \$ 248,844,246 | \$ 112,661,350 | \$ 37,213,972 |
| Liabilities: | | | |
| Accounts payable and accrued liabilities | \$ 7,256,606 | \$ 386,437 | \$ 3,236,019 |
| Property tax refunds payable | 205,645 | 81,974 | --- |
| Due to other governmental entities | 36,952 | --- | --- |
| Due to other funds | 4,946,390 | 55,100 | 380,763 |
| Due to component units | 964,554 | --- | 2,500,000 |
| Deposits held in trust | 618,371 | --- | 3,774,354 |
| Deferred revenue | 209,656,029 | 101,435,417 | 18,235,684 |
| Notes payable | --- | --- | 220,300,000 |
| Total Liabilities | 223,684,547 | 101,958,928 | 248,426,820 |
| Fund Balance (deficit): | | | |
| Reserved for: | | | |
| Encumbrances | 3,154,472 | --- | --- |
| Advances | 2,582,147 | --- | --- |
| Unreserved: | | | |
| Designated for air quality | 1,197,570 | --- | --- |
| Undesignated | | | |
| Major Governmental Funds | 18,225,510 | 10,702,422 | (211,212,848) |
| Nonmajor Governmental Special Revenue Funds | --- | --- | --- |
| Total Fund Balances | 25,159,699 | 10,702,422 | (211,212,848) |
| Total Liabilities and Fund Balances | \$ 248,844,246 | \$ 112,661,350 | \$ 37,213,972 |

The notes to the financial statements are an integral part of this statement.

| Education Fund | Grants Fund | Nonmajor Governmental Funds | Total Governmental Funds |
|-----------------------|----------------------|-----------------------------------|--------------------------------|
| \$ 2,493,680 | \$ --- | \$ 14,160,961 | \$ 58,050,229 |
| --- | --- | --- | 972,623 |
| 302,862,414 | --- | --- | 599,817,632 |
| 2,822,507 | --- | --- | 3,074,621 |
| --- | 3,865,836 | 927,912 | 8,798,307 |
| --- | 10,213,300 | --- | 11,847,636 |
| 1,316,149 | --- | 2,295,883 | 17,367,461 |
| --- | --- | --- | 9,262,348 |
| --- | --- | --- | 2,582,147 |
| --- | 612,838 | --- | 27,022,294 |
| --- | 72,019 | 87,059 | 1,654,828 |
| <u>\$ 309,494,750</u> | <u>\$ 14,763,993</u> | <u>\$ 17,471,815</u> | <u>\$ 740,450,126</u> |
| | | | |
| \$ 2,030,885 | \$ 3,828,817 | \$ 605,323 | \$ 17,344,087 |
| --- | --- | --- | 287,619 |
| 5,573,762 | 83,631 | 596,857 | 6,291,202 |
| --- | 2,067,924 | 961,532 | 8,411,709 |
| 2,653,845 | --- | --- | 6,118,399 |
| --- | 2,594,806 | 173,350 | 7,160,881 |
| 299,236,258 | 4,767,815 | --- | 633,331,203 |
| --- | --- | --- | 220,300,000 |
| <u>309,494,750</u> | <u>13,342,993</u> | <u>2,337,062</u> | <u>899,245,100</u> |
| | | | |
| --- | --- | 1,213,424 | 4,367,896 |
| --- | --- | --- | 2,582,147 |
| --- | --- | --- | 1,197,570 |
| --- | 1,421,000 | --- | (180,863,916) |
| --- | --- | 13,921,329 | 13,921,329 |
| <u>---</u> | <u>1,421,000</u> | <u>15,134,753</u> | <u>(158,794,974)</u> |
| <u>\$ 309,494,750</u> | <u>\$ 14,763,993</u> | <u>\$ 17,471,815</u> | <u>\$ 740,450,126</u> |

**Reconciliation of Fund Balances of Governmental
Funds to the Statement of Net Assets
June 30, 2003**

| | |
|---|------------------|
| Fund balance - total governmental funds (page 33) | \$ (158,794,974) |
|---|------------------|

Amounts reported for the governmental activities in the statement of net assets
(Page 24) are different because:

| | |
|--|-------------|
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in funds. | 190,403,782 |
|--|-------------|

| | |
|--|------------|
| Receivables not available to pay for current expenditures and therefore are deferred in the funds | 73,582,254 |
|--|------------|

| | |
|--|--------------|
| Amounts payable to schools from receivables not available to pay current expenditures | (20,111,258) |
|--|--------------|

| | |
|--|-----------------|
| Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds | (1,409,338,956) |
|--|-----------------|

| | |
|--|-------------|
| Internal service funds are used by management to charge the costs of central services to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets | (7,282,697) |
|--|-------------|

| | |
|---|--------------------|
| Net assets of governmental activities (Page 29) | \$ (1,331,541,849) |
|---|--------------------|

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

Governmental Funds
Statement of Revenues, Expenditures and Changes in Fund Balances
For the Year Ended June 30, 2003

| | General Fund | Debt Service Fund | Capital Projects Fund |
|--|----------------------|----------------------|--------------------------|
| Revenues: | | | |
| Local taxes | \$ 198,770,772 | \$ 89,032,325 | \$ --- |
| Local revenue | 28,364,792 | 2,976,468 | 2,690,541 |
| State revenue | 19,237,721 | 1,326,806 | --- |
| Federal revenue | 3,600 | --- | --- |
| Patient service revenue | 482,205 | --- | --- |
| Elected officials' fines & fees | 53,396,186 | --- | --- |
| Other revenue | 3,327,952 | 4,463,158 | 226,489 |
| | <u>303,583,228</u> | <u>97,798,757</u> | <u>2,917,030</u> |
| Total revenues | | | |
| Expenditures: | | | |
| Current | | | |
| General Government | 55,678,326 | --- | --- |
| Hospital | 22,566,667 | --- | --- |
| Planning and Development | 2,703,638 | --- | --- |
| Public Works | 7,716,063 | --- | --- |
| Corrections | --- | --- | --- |
| Health Services | 29,837,252 | --- | --- |
| Community Services | 4,158,541 | --- | --- |
| Law Enforcement | 136,605,882 | --- | --- |
| Judicial | 40,555,388 | --- | --- |
| Other Elected Officials | 25,848,652 | --- | --- |
| Education | --- | --- | --- |
| Debt service & related cost | --- | 111,552,970 | --- |
| Capital Outlay: Capital Projects | --- | --- | 130,256,656 |
| | <u>325,670,409</u> | <u>111,552,970</u> | <u>130,256,656</u> |
| Total expenditures | | | |
| Excess (deficiency) of revenues over expenditures | <u>(22,087,181)</u> | <u>(13,754,213)</u> | <u>(127,339,626)</u> |
| Other Financing Sources (Uses): | | | |
| General obligation bond proceeds | --- | --- | 153,308,115 |
| Transfers in | 24,525,071 | 13,382,697 | --- |
| Transfers out | (23,512,318) | (8,703,100) | (3,216,675) |
| | <u>1,012,753</u> | <u>4,679,597</u> | <u>150,091,440</u> |
| Total other financing sources (uses) | | | |
| Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses | (21,074,428) | (9,074,616) | 22,751,814 |
| Fund balances June 30, 2002, as restated | <u>46,234,127</u> | <u>19,777,038</u> | <u>(233,964,662)</u> |
| Fund balances June 30, 2003 | <u>\$ 25,159,699</u> | <u>\$ 10,702,422</u> | <u>\$ (211,212,848)</u> |

The notes to the financial statements are an integral part of this statement.

| Education Fund | Grants Funds | Other Governmental Funds | Total Governmental Funds |
|-------------------|-----------------|--------------------------------|--------------------------------|
| \$ 320,530,670 | \$ --- | \$ 12,643,421 | \$ 620,977,188 |
| --- | 6,311,989 | 537,613 | 40,881,403 |
| --- | 39,191,565 | 12,827,195 | 72,583,287 |
| --- | 26,891,344 | --- | 26,894,944 |
| --- | 943,543 | --- | 1,425,748 |
| --- | --- | 939,557 | 54,335,743 |
| --- | 363,159 | 227,735 | 8,608,493 |
| 320,530,670 | 73,701,600 | 27,175,521 | 825,706,806 |
| --- | 180,750 | 11,979,999 | 67,839,075 |
| --- | --- | --- | 22,566,667 |
| --- | 4,377,880 | --- | 7,081,518 |
| --- | 511,439 | 6,818,602 | 15,046,104 |
| --- | 937,223 | --- | 937,223 |
| --- | 20,566,504 | --- | 50,403,756 |
| --- | 35,246,388 | --- | 39,404,929 |
| --- | 358,927 | 1,420,503 | 138,385,312 |
| --- | 8,146,544 | --- | 48,701,932 |
| --- | 3,035,715 | 141,016 | 29,025,383 |
| 320,530,670 | --- | --- | 320,530,670 |
| --- | --- | --- | 111,552,970 |
| --- | --- | --- | 130,256,656 |
| 320,530,670 | 73,361,370 | 20,360,120 | 981,732,195 |
| --- | 340,230 | 6,815,401 | (156,025,389) |
| --- | --- | --- | 153,308,115 |
| --- | 4,036,288 | 454,911 | 42,398,967 |
| --- | (4,396,099) | (5,153,579) | (44,981,771) |
| --- | (359,811) | (4,698,668) | 150,725,311 |
| --- | (19,581) | 2,116,733 | (5,300,078) |
| --- | 1,440,581 | 13,018,020 | (153,494,896) |
| \$ --- | \$ 1,421,000 | \$ 15,134,753 | \$ (158,794,974) |

**Reconciliation of Changes in Fund Balances of Governmental
Funds to the Statement of Activities
June 30, 2003**

Net change in fund balances - total governmental funds (page 37) \$ (5,300,078)

Amounts reported for the governmental activities in the statement of activities
(Page 31) are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period. 23,144,403

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds. 2,705,274

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance cost, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. (108,394,737)

Changes in other long-term liabilities other than in internal service funds (4,106,902)

Internal service funds are used by management to charge the costs of central services to individual funds. The net revenue of certain activities of internal service funds is reported with governmental activities. (2,273,092)

Change in net assets of governmental activities (Page 31) \$ (94,225,132)

The notes to the financial statements are an integral part of this statement.

Proprietary Funds
Statement of Net Assets
June 30, 2003

Business-type Activities-Enterprise Funds

| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
|---|---|-----------------------------------|-----------------------|
| Assets: | | | |
| Current Assets: | | | |
| Cash and cash equivalents | \$ 12,042,004 | \$ 1,500 | \$ 125,713 |
| Accounts receivable | 44,487 | 2,368,610 | 970,814 |
| Inventories | --- | 78,098 | --- |
| Deposits held in trust | --- | 198,853 | --- |
| Total Current Assets | <u>12,086,491</u> | <u>2,647,061</u> | <u>1,096,527</u> |
| Noncurrent Assets: | | | |
| Capital assets, net | <u>2,332,151</u> | <u>3,428,699</u> | <u>2,302,135</u> |
| Total Noncurrent Assets | <u>2,332,151</u> | <u>3,428,699</u> | <u>2,302,135</u> |
| Total Assets | <u>\$ 14,418,642</u> | <u>\$ 6,075,760</u> | <u>\$ 3,398,662</u> |
| Liabilities and Net Assets: | | | |
| Current Liabilities: | | | |
| Accounts payable and accrued liabilities | \$ 63,114 | \$ 707,278 | \$ 70,474 |
| Due to other funds | --- | 482,351 | --- |
| Insurance claims payable | --- | --- | --- |
| Advances from other funds | --- | --- | 2,582,147 |
| Deposits held in trust | --- | 198,853 | --- |
| Deferred revenue | 8,751 | --- | --- |
| Sick and annual leave payable | 300,970 | 305,170 | 556,978 |
| Capital lease obligations | --- | 52,703 | --- |
| Total Current Liabilities | <u>372,835</u> | <u>1,746,355</u> | <u>3,209,599</u> |
| Noncurrent Liabilities: | | | |
| Capital lease obligations | --- | 458,212 | --- |
| Sick and annual leave payable | 263,203 | 514,450 | 388,749 |
| Claims payable | --- | 700,000 | --- |
| Total Noncurrent Liabilities | <u>263,203</u> | <u>1,672,662</u> | <u>388,749</u> |
| Total Liabilities | <u>636,038</u> | <u>3,419,017</u> | <u>3,598,348</u> |
| Net Assets: | | | |
| Invested in capital assets, net of related debt | 2,332,151 | 2,917,784 | 2,302,135 |
| Restricted for group life insurance | --- | --- | --- |
| Unrestricted | <u>11,450,453</u> | <u>(261,041)</u> | <u>(2,501,821)</u> |
| Total Net Assets | <u>13,782,604</u> | <u>2,656,743</u> | <u>(199,686)</u> |
| Total Liabilities and Net Assets | <u>\$ 14,418,642</u> | <u>\$ 6,075,760</u> | <u>\$ 3,398,662</u> |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|----------------------------|---------------|--|
| \$ --- | \$ 12,169,217 | \$ 18,533,251 |
| 8,468,121 | 11,852,032 | 248,733 |
| --- | 78,098 | 153,487 |
| 272,171 | 471,024 | 369,000 |
| 8,740,292 | 24,570,371 | 19,304,471 |
| 25,820,904 | 33,883,889 | 821,902 |
| 25,820,904 | 33,883,889 | 821,902 |
| \$ 34,561,196 | \$ 58,454,260 | \$ 20,126,373 |
| \$ 586,576 | \$ 1,427,442 | \$ 5,803,730 |
| 8,473,401 | 8,955,752 | --- |
| --- | --- | 13,649,145 |
| --- | 2,582,147 | --- |
| 272,171 | 471,024 | --- |
| --- | 8,751 | 3,382,305 |
| 1,241,407 | 2,404,525 | 105,799 |
| --- | 52,703 | --- |
| 10,573,555 | 15,902,344 | 22,940,979 |
| --- | 458,212 | --- |
| 1,139,738 | 2,306,140 | 209,786 |
| --- | 700,000 | 4,258,305 |
| 1,139,738 | 3,464,352 | 4,468,091 |
| 11,713,293 | 19,366,696 | 27,409,070 |
| 25,820,904 | 33,372,974 | 821,902 |
| --- | --- | 900,000 |
| (2,973,001) | 5,714,590 | (9,004,599) |
| 22,847,903 | 39,087,564 | (7,282,697) |
| \$ 34,561,196 | \$ 58,454,260 | \$ 20,126,373 |

Proprietary Funds

Statement of Revenues, Expenses, and Changes in Fund Net Assets
For The Year Ended June 30, 2003

| | Business-type Activities-Enterprise Funds | | |
|--------------------------------------|--|-----------------------------------|-----------------------|
| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
| Operating revenues: | | | |
| Premium revenue | \$ --- | \$ --- | \$ --- |
| Charges for services | 8,368,838 | 11,281,438 | 12,108,592 |
| Other revenue | --- | --- | 47,175 |
| Total operating revenues | <u>8,368,838</u> | <u>11,281,438</u> | <u>12,155,767</u> |
| Operating expenses: | | | |
| Nursing services | --- | 10,624,817 | --- |
| Other professional services | --- | --- | 582,770 |
| General services | 682,606 | 334,236 | 507,776 |
| Fiscal and administrative services | 6,442,743 | 3,940,931 | 9,379,292 |
| Cost of services | --- | --- | --- |
| Depreciation | 446,520 | 410,877 | 258,112 |
| Total operating expenses | <u>7,571,869</u> | <u>15,310,861</u> | <u>10,727,950</u> |
| Operating income (loss) | 796,969 | (4,029,423) | 1,427,817 |
| Nonoperating revenues (expenses): | | | |
| Interest income | 202,755 | 162,412 | 22,990 |
| Interest expense | --- | (61,270) | --- |
| Income (loss) before transfers | 999,724 | (3,928,281) | 1,450,807 |
| Other financing sources (uses): | | | |
| Transfers in | --- | 2,976,084 | --- |
| Transfers out | (857,283) | --- | (674,873) |
| Total other financing sources (uses) | <u>(857,283)</u> | <u>2,976,084</u> | <u>(674,873)</u> |
| Change in net assets | 142,441 | (952,197) | 775,934 |
| Net Assets: | | | |
| July 1, 2002, as restated | <u>13,640,163</u> | <u>3,608,940</u> | <u>(975,620)</u> |
| June 30, 2003 | <u>\$ 13,782,604</u> | <u>\$ 2,656,743</u> | <u>\$ (199,686)</u> |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|----------------------------|----------------------|--|
| \$ --- | \$ --- | \$ 73,708,577 |
| 38,107,559 | 69,866,427 | 8,595,884 |
| 25,000 | 72,175 | --- |
| <u>38,132,559</u> | <u>69,938,602</u> | <u>82,304,461</u> |
| --- | 10,624,817 | --- |
| 4,465,158 | 5,047,928 | --- |
| 6,885,966 | 8,410,584 | --- |
| 31,492,015 | 51,254,981 | 1,990,403 |
| --- | --- | 78,962,041 |
| 1,030,649 | 2,146,158 | 109,397 |
| <u>43,873,788</u> | <u>77,484,468</u> | <u>81,061,841</u> |
| (5,741,229) | (7,545,866) | 1,242,620 |
| --- | 388,157 | 55,997 |
| --- | (61,270) | --- |
| (5,741,229) | (7,218,979) | 1,298,617 |
| 9,268,840 | 12,244,924 | --- |
| <u>(4,558,255)</u> | <u>(6,090,411)</u> | <u>(3,571,709)</u> |
| <u>4,710,585</u> | <u>6,154,513</u> | <u>(3,571,709)</u> |
| (1,030,644) | (1,064,466) | (2,273,092) |
| 23,878,547 | 40,152,030 | (5,009,605) |
| <u>\$ 22,847,903</u> | <u>\$ 39,087,564</u> | <u>\$ (7,282,697)</u> |

Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2003

| | Business-type Activities - Enterprise Funds | | |
|--|---|-----------------------------------|-----------------------|
| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
| Cash flows from operations: | | | |
| Receipts from customers | \$ 8,379,256 | \$ 11,117,999 | \$ 12,050,829 |
| Premiums received | --- | --- | --- |
| Cash payments to suppliers | (701,848) | (2,982,398) | (1,077,749) |
| Cash payments to employees | (6,394,598) | (11,398,910) | (9,333,428) |
| Claims paid | --- | --- | --- |
| Net cash provided by (used in) operating activities | <u>1,282,810</u> | <u>(3,263,309)</u> | <u>1,639,652</u> |
| Cash flows from noncapital financing activities: | | | |
| Deposit held in trust | 53,639 | --- | --- |
| Transfers from other funds | --- | 3,248,086 | --- |
| Transfers to other funds | (857,283) | --- | (674,873) |
| Advances from other funds repayment | --- | --- | (639,000) |
| Payments to other funds | --- | --- | (126,156) |
| Net cash provided by (used in) noncapital financing activities | <u>(803,644)</u> | <u>3,248,086</u> | <u>(1,440,029)</u> |
| Cash flows from capital and related financing activities: | | | |
| Acquisition of capital assets | (355,780) | (122,101) | (96,900) |
| Capital lease obligation payments | --- | (97,413) | --- |
| Interest paid | --- | (61,270) | --- |
| Net cash used in capital and related financing activities | <u>(355,780)</u> | <u>(280,784)</u> | <u>(96,900)</u> |
| Cash flows from investing activities: | | | |
| Interest income | <u>202,755</u> | <u>162,412</u> | <u>22,990</u> |
| Net cash provided by (used in) investing activities | <u>202,755</u> | <u>162,412</u> | <u>22,990</u> |
| Net increase (decrease) in cash and cash equivalents | 326,141 | (133,595) | 125,713 |
| Cash and cash equivalents, July 1, 2002 | <u>11,715,863</u> | <u>135,095</u> | <u>---</u> |
| Cash and cash equivalents, June 30, 2003 | <u>\$ 12,042,004</u> | <u>\$ 1,500</u> | <u>\$ 125,713</u> |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|----------------------------|----------------------|--|
| \$ 39,563,477 | \$ 71,111,561 | \$ 8,622,905 |
| --- | --- | 71,176,563 |
| (10,915,983) | (15,677,978) | (9,283,345) |
| (31,720,886) | (58,847,822) | (2,320,099) |
| --- | --- | (67,242,179) |
| <u>(3,073,392)</u> | <u>(3,414,239)</u> | <u>953,845</u> |
| --- | 53,639 | --- |
| 3,845,598 | 7,093,684 | --- |
| (113,255) | (1,645,411) | (3,571,709) |
| --- | (639,000) | --- |
| --- | (126,156) | --- |
| <u>3,732,343</u> | <u>4,736,756</u> | <u>(3,571,709)</u> |
| (658,951) | (1,233,732) | (503,233) |
| --- | (97,413) | --- |
| --- | (61,270) | --- |
| <u>(658,951)</u> | <u>(1,392,415)</u> | <u>(503,233)</u> |
| --- | 388,157 | 55,997 |
| <u>---</u> | <u>388,157</u> | <u>55,997</u> |
| --- | 318,259 | (3,065,100) |
| --- | 11,850,958 | 21,598,351 |
| <u>\$ ---</u> | <u>\$ 12,169,217</u> | <u>\$ 18,533,251</u> |

(continued)

Proprietary Funds
Statement of Cash Flows (continued)
For the Year Ended June 30, 2003

| | Business-type Activities - Enterprise Funds | | |
|---|---|-----------------------------------|-----------------------|
| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | | |
| Operating Income (loss) | \$ 796,969 | \$ (4,029,423) | \$ 1,427,817 |
| Adjustments: | | | |
| Depreciation | 446,520 | 410,877 | 258,112 |
| Changes in assets and liabilities: | | | |
| Accounts payable and accrued liabilities | (19,242) | (355,118) | 12,797 |
| Sick and annual leave payable | 48,145 | 155,996 | 45,864 |
| Deferred revenue | 8,751 | --- | --- |
| Insurance claims payable | --- | --- | --- |
| Inventories | --- | (2,135) | --- |
| Prepaid Insurance | --- | 19,933 | --- |
| Accounts receivable | 1,667 | (163,439) | (104,938) |
| Claims payable | --- | 700,000 | --- |
| Total adjustments | 485,841 | 766,114 | 211,835 |
| Net cash provided by (used in) operating activities | \$ 1,282,810 | \$ (3,263,309) | \$ 1,639,652 |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|------------------------------|------------------------------|--|
| <u>\$ (5,741,229)</u> | <u>\$ (7,545,866)</u> | <u>\$ 1,242,620</u> |
| 1,030,649 | 2,146,158 | 109,397 |
| 435,142 | 73,579 | 521,375 |
| (228,872) | 21,133 | 7,560 |
| --- | 8,751 | (3,105,241) |
| --- | --- | 1,579,488 |
| --- | (2,135) | (1,602) |
| --- | 19,933 | --- |
| 1,430,918 | 1,164,208 | 600,248 |
| --- | 700,000 | --- |
| <u>2,667,837</u> | <u>4,131,627</u> | <u>(288,775)</u> |
| <u><u>\$ (3,073,392)</u></u> | <u><u>\$ (3,414,239)</u></u> | <u><u>\$ 953,845</u></u> |

Statement of Cash Flows
Proprietary Funds
For the Year Ended June 30, 2003

| | Business-type Activities - Enterprise Funds | | |
|--|---|-----------------------------------|-----------------------|
| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
| Cash flows from operations: | | | |
| Receipts from customers | \$ 8,379,256 | \$ 11,117,999 | \$ 12,050,829 |
| Premiums received | --- | --- | --- |
| Cash payments to suppliers | (701,848) | (2,982,398) | (1,077,749) |
| Cash payments to employees | (6,394,598) | (11,398,910) | (9,333,428) |
| Claims paid | --- | --- | --- |
| Net cash provided by (used in) operating activities | <u>1,282,810</u> | <u>(3,263,309)</u> | <u>1,639,652</u> |
| Cash flows from noncapital financing activities: | | | |
| Deposit held in trust | 53,639 | --- | --- |
| Transfers from other funds | --- | 3,248,086 | --- |
| Transfers to other funds | (857,283) | --- | (674,873) |
| Advances from other funds repayment | --- | --- | (639,000) |
| Payments to other funds | --- | --- | (126,156) |
| Net cash provided by (used in) noncapital financing activities | <u>(803,644)</u> | <u>3,248,086</u> | <u>(1,440,029)</u> |
| Cash flows from capital and related financing activities: | | | |
| Acquisition of capital assets | (355,780) | (122,101) | (96,900) |
| Capital lease obligation payments | --- | (97,413) | --- |
| Interest paid | --- | (61,270) | --- |
| Net cash used in capital and related financing activities | <u>(355,780)</u> | <u>(280,784)</u> | <u>(96,900)</u> |
| Cash flows from investing activities: | | | |
| Interest income | <u>202,755</u> | <u>162,412</u> | <u>22,990</u> |
| Net cash provided by (used in) investing activities | <u>202,755</u> | <u>162,412</u> | <u>22,990</u> |
| Net increase (decrease) in cash and cash equivalents | 326,141 | (133,595) | 125,713 |
| Cash and cash equivalents, July 1, 2002 | <u>11,715,863</u> | <u>135,095</u> | <u>---</u> |
| Cash and cash equivalents, June 30, 2003 | <u>\$ 12,042,004</u> | <u>\$ 1,500</u> | <u>\$ 125,713</u> |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|----------------------------|----------------------|--|
| \$ 39,563,477 | \$ 71,111,561 | \$ 8,622,905 |
| --- | --- | 71,176,563 |
| (10,915,983) | (15,677,978) | (9,283,345) |
| (31,720,886) | (58,847,822) | (2,320,099) |
| --- | --- | (67,242,179) |
| <u>(3,073,392)</u> | <u>(3,414,239)</u> | <u>953,845</u> |
| --- | 53,639 | --- |
| 3,845,598 | 7,093,684 | --- |
| (113,255) | (1,645,411) | (3,571,709) |
| --- | (639,000) | --- |
| --- | (126,156) | --- |
| <u>3,732,343</u> | <u>4,736,756</u> | <u>(3,571,709)</u> |
| (658,951) | (1,233,732) | (503,233) |
| --- | (97,413) | --- |
| --- | (61,270) | --- |
| <u>(658,951)</u> | <u>(1,392,415)</u> | <u>(503,233)</u> |
| --- | 388,157 | 55,997 |
| <u>---</u> | <u>388,157</u> | <u>55,997</u> |
| --- | 318,259 | (3,065,100) |
| --- | 11,850,958 | 21,598,351 |
| <u>\$ ---</u> | <u>\$ 12,169,217</u> | <u>\$ 18,533,251</u> |
| | | (continued) |

Proprietary Funds
Statement of Cash Flows (continued)
For the Year Ended June 30, 2003

| | Business-type Activities - Enterprise Funds | | |
|---|---|-----------------------------------|-----------------------|
| | Consolidated Codes Enforcement Fund | Oakville Health Care Center | Fire Services Fund |
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | | |
| Operating Income (loss) | \$ 796,969 | \$ (4,029,423) | \$ 1,427,817 |
| Adjustments: | | | |
| Depreciation | 446,520 | 410,877 | 258,112 |
| Changes in assets and liabilities: | | | |
| Accounts payable and accrued liabilities | (19,242) | (355,118) | 12,797 |
| Sick and annual leave payable | 48,145 | 155,996 | 45,864 |
| Deferred revenue | 8,751 | --- | --- |
| Insurance claims payable | --- | --- | --- |
| Inventories | --- | (2,135) | --- |
| Prepaid Insurance | --- | 19,933 | --- |
| Accounts receivable | 1,667 | (163,439) | (104,938) |
| Claims payable | --- | 700,000 | --- |
| Total adjustments | 485,841 | 766,114 | 211,835 |
| Net cash provided by (used in) operating activities | \$ 1,282,810 | \$ (3,263,309) | \$ 1,639,652 |

The notes to the financial statements are an integral part of this statement.

| Corrections Center Fund | Total | Governmental Activities- Internal Service Funds |
|------------------------------|------------------------------|--|
| <u>\$ (5,741,229)</u> | <u>\$ (7,545,866)</u> | <u>\$ 1,242,620</u> |
| 1,030,649 | 2,146,158 | 109,397 |
| 435,142 | 73,579 | 521,375 |
| (228,872) | 21,133 | 7,560 |
| --- | 8,751 | (3,105,241) |
| --- | --- | 1,579,488 |
| --- | (2,135) | (1,602) |
| --- | 19,933 | --- |
| 1,430,918 | 1,164,208 | 600,248 |
| --- | 700,000 | --- |
| <u>2,667,837</u> | <u>4,131,627</u> | <u>(288,775)</u> |
| <u><u>\$ (3,073,392)</u></u> | <u><u>\$ (3,414,239)</u></u> | <u><u>\$ 953,845</u></u> |

Shelby County, Tennessee

Fiduciary Funds Statement of Fiduciary Net Assets June 30, 2003

| | Shelby County Retirement System | Constitutional Officers Agency Fund |
|---|------------------------------------|---|
| Assets: | | |
| Cash and cash equivalents | \$ 70,450,410 | \$ 58,144,767 |
| Investments | 625,665,158 | --- |
| Accounts receivable | 19,079,232 | 540,200 |
| Due from brokers - investment sales | 3,269,415 | --- |
| Total Assets | <u>\$ 718,464,215</u> | <u>\$ 58,684,967</u> |
| Liabilities: | | |
| Accounts payable | \$ 833,627 | \$ 153,025 |
| Deposits held in trust | --- | 39,938,930 |
| Due to brokers and others | 3,462,921 | --- |
| Due to other governmental entities | --- | 18,593,012 |
| Total Liabilities | <u>4,296,548</u> | <u>\$ 58,684,967</u> |
| Net assets held in trust for pension benefits | <u>714,167,667</u> | |
| Total Net Plan Assets | <u>714,167,667</u> | |
| Total liabilities and net plan assets | <u>\$ 718,464,215</u> | |

The notes to the financial statements are an integral part of this statement

Fiduciary Funds
Statement of Changes in Fiduciary Net Assets
For the Year Ended June 30, 2003

| | <u>Shelby County Retirement System</u> |
|--|--|
| Additions: | |
| Contributions: | |
| Employer contributions | \$ 12,313,480 |
| Member contributions | <u>2,274,784</u> |
| Total contributions: | <u>14,588,264</u> |
| Investment income: | |
| Net appreciation in fair value of investments | 23,643,195 |
| Interest income | 16,129,337 |
| Dividend income | 4,325,396 |
| Other Income | <u>417,379</u> |
| Total investment income | <u>44,515,307</u> |
| Less investment management expenses | <u>2,900,502</u> |
| Net investment income | <u>41,614,805</u> |
| Net additions: | <u>56,203,069</u> |
| Deductions: | |
| Benefit payments | 34,829,297 |
| Administrative expenses | 3,687,624 |
| Refund of member contributions | <u>1,105,587</u> |
| Total deductions: | <u>39,622,508</u> |
| Change in net assets | 16,580,561 |
| Net assets held in trust for pension benefits: | |
| July 1, 2002 | <u>697,587,106</u> |
| June 30, 2003 | <u><u>\$ 714,167,667</u></u> |

The notes to the financial statements are an integral part of this statement

Combining Statement of Net Assets
Component Units
June 30, 2003

| | Board of Education | Shelby County Health Care Corporation | Nonmajor Component Units | Total |
|---|-----------------------|--|--------------------------------|-----------------------|
| Assets: | | | | |
| Cash and cash equivalents | \$ 7,142,333 | \$ 21,833,717 | \$ 2,560,480 | \$ 31,536,530 |
| Investments | 65,600,474 | 12,453,287 | 2,903,182 | 80,956,943 |
| Restricted Investments | --- | 1,465,679 | --- | 1,465,679 |
| Receivables | 7,664,465 | 48,419,360 | 746,886 | 56,830,711 |
| Due from primary government | 8,413,845 | 3,464,554 | --- | 11,878,399 |
| Inventories | 3,413,217 | 3,464,031 | --- | 6,877,248 |
| Prepaid expenses | --- | 228,483 | 13,395 | 241,878 |
| Capital lease receivable | --- | 630,900 | --- | 630,900 |
| Capital assets, net | 285,959,560 | 79,368,536 | 4,725,168 | 370,053,264 |
| Total Assets | \$ 378,193,894 | \$ 171,328,547 | \$ 10,949,111 | \$ 560,471,552 |
| Liabilities: | | | | |
| Accounts payable and accrued expenses | \$ 23,383,073 | \$ 35,507,367 | \$ 631,887 | \$ 59,522,327 |
| Deferred revenue | 251,894 | 580,639 | 79,336 | 911,869 |
| Due to primary government | --- | 8,839,677 | 422,671 | 9,262,348 |
| Notes payable | 358,352 | --- | 120,000 | 478,352 |
| Long-term liabilities | | | | |
| Due within one year | --- | 6,624,347 | 446,666 | 7,071,013 |
| Due in more than one year | --- | 11,754,673 | --- | 11,754,673 |
| Total Liabilities | 23,993,319 | 63,306,703 | 1,700,560 | 89,000,582 |
| Net Assets: | | | | |
| Invested in capital assets, net of related debt | 285,959,560 | 69,830,972 | 1,706,458 | 357,496,990 |
| Restricted for: | | | | |
| Education | 7,836,646 | --- | --- | 7,836,646 |
| Building construction | --- | 1,000,000 | --- | 1,000,000 |
| Scholarships | --- | 368,944 | --- | 368,944 |
| Unrestricted | 60,404,369 | 36,821,928 | 7,542,093 | 104,768,390 |
| Total Net Assets | 354,200,575 | 108,021,844 | 9,248,551 | 471,470,970 |
| Total Liabilities and Net Assets | \$ 378,193,894 | \$ 171,328,547 | \$ 10,949,111 | \$ 560,471,552 |

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Combining Statement of Activities
Component Units
For the Year Ended June 30, 2003**

| | | Program Revenues | | |
|--|-----------------------|-----------------------|-----------------------|---------------------|
| | | Charges for | Operating | Capital |
| | Expenses | Services | Grants and | Grants and |
| | | | Contributions | Contributions |
| Board of Education | | | | |
| Instruction programs | \$ 189,420,058 | \$ --- | \$ 125,409,339 | \$ --- |
| Support services | 6,761,190 | --- | --- | --- |
| Contracted health services | 249,046 | --- | --- | --- |
| General administration | 22,169,003 | --- | --- | --- |
| Operation of plant | 23,255,660 | --- | --- | --- |
| Student transportation | 10,853,346 | --- | --- | --- |
| Food services | 12,543,980 | --- | 9,495,919 | --- |
| Student activities | 9,939,137 | --- | 10,121,644 | --- |
| Total Board of Education | <u>275,191,420</u> | <u>---</u> | <u>145,026,902</u> | <u>---</u> |
| Shelby County Health Care Corporation | 332,709,860 | 275,338,956 | 12,277,780 | 1,000,000 |
| Nonmajor Component Units | <u>4,237,913</u> | <u>5,115,989</u> | <u>---</u> | <u>---</u> |
| Total component units | <u>\$ 612,139,193</u> | <u>\$ 280,454,945</u> | <u>\$ 157,304,682</u> | <u>\$ 1,000,000</u> |

General revenues:
Shelby County
Local sales tax
Other sources
Unrestricted investment earnings
Total general revenues
Changes in net assets
Net assets - June 30, 2002 as restated
Net assets - June 30, 2003

The notes to the financial statements are an integral part of this statement

| Net (Expenses) Revenue and Changes in Net Assets | | | |
|---|---|--------------------------------|--------------------------|
| Board of Education | Shelby County Health Care Corporation | Nonmajor Component Units | Total Component Units |
| \$ (64,010,719) | \$ --- | \$ --- | \$ (64,010,719) |
| (6,761,190) | --- | --- | (6,761,190) |
| (249,046) | --- | --- | (249,046) |
| (22,169,003) | --- | --- | (22,169,003) |
| (23,255,660) | --- | --- | (23,255,660) |
| (10,853,346) | --- | --- | (10,853,346) |
| (3,048,061) | --- | --- | (3,048,061) |
| 182,507 | --- | --- | 182,507 |
| (130,164,518) | --- | --- | (130,164,518) |
| --- | (44,093,124) | --- | (44,093,124) |
| --- | --- | 878,076 | 878,076 |
| (130,164,518) | (44,093,124) | 878,076 | (173,379,566) |
| 110,231,007 | 34,066,667 | --- | 144,297,674 |
| 37,191,418 | --- | --- | 37,191,418 |
| 4,428,798 | --- | --- | 4,428,798 |
| --- | 1,629,437 | 124,467 | 1,753,904 |
| 151,851,223 | 35,696,104 | 124,467 | 187,671,794 |
| 21,686,705 | (8,397,020) | 1,002,543 | 14,292,228 |
| 332,513,870 | 116,418,864 | 8,246,008 | 457,178,742 |
| \$ 354,200,575 | \$ 108,021,844 | \$ 9,248,551 | \$ 471,470,970 |

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I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**(A) Reporting Entity**

Shelby County, Tennessee (the County) is governed by an elected mayor and a thirteen member Board of Commissioners. As required by generally accepted accounting principles, these financial statements present the County (the primary government) and its component units, entities for which the County is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of a government's operations. The County has no blended component units. Each discretely presented component unit is reported in a separate column in the combining component unit financial statements (see notes below for descriptions) with combined totals in government-wide financial statements to emphasize that they are legally separate from the government. Each discretely presented component unit has a June 30 year-end and their separate financial statements are available as indicated below. The significant accounting policies followed by component units are generally the same as those followed by the primary government.

Discretely Presented Component Units:***Major Component Units***

Shelby County Board of Education (the Board of Education) – The Board of Education is fiscally dependent on the County which levies taxes for the Board's operation and issues debt for its capital projects. The operations of the Shelby County Board of Education are reported as a governmental component unit. The financial statements for the Shelby County Board of Education can be obtained from Shelby County Board of Education, 160 South Hollywood, Memphis, Tennessee 38112, (901) 321-2500.

Shelby County Health Care Corporation (the Med) -- The County Mayor appoints the Med Board of Directors and substantial funding is provided by the County. The Med is reported as a proprietary component unit. The financial statements for the Med can be obtained from Shelby County Health Care Corporation, C/O Regional Medical Center at Memphis, 877 Jefferson Avenue, Memphis, Tennessee 38103, (901) 545-8234.

Other Component Units

Agricenter International, Inc. – The County Mayor appoints the members of the Agricenter Commission and substantial funding is provided by the County. Agricenter International, Inc. is reported as a proprietary component unit. The financial statements for Agricenter International, Inc. can be obtained from Agricenter International, Inc., 7777 Walnut Grove Road, Memphis, Tennessee 38120, (901) 757-7777.

Emergency Communications District of Shelby County, Tennessee (the District) – The District was established in 1984, pursuant to the provisions of Chapter 867 of the Public Acts of 1984 of the State of Tennessee. The District is responsible for establishing local emergency telephone service and a primary emergency telephone number for the residents of Shelby County. The District is governed by a nine-member board of directors, appointed by the County Mayor and approved by the County Board of Commissioners. The District's board has the authority to levy an emergency telephone service charge to be used to fund the operation of the District. The District must obtain County Commission approval before the issuance of most debt and the County Commission has the ability to adjust the District's service charges. The Emergency Communications District is reported as a proprietary component unit. The financial statements for the District can be obtained from Emergency Communications District of Shelby County, Tennessee, 6470 Haley Road, Memphis, Tennessee 38134, (901) 380-3911.

(B) Governmental Accounting Standards Board Statement No. 34 (GASBS No. 34)

GASBS No. 34 *Basic Financial Statements-and Management Discussion and Analysis-for State and Local Governments* was implemented for the year ended June 30, 2002. The statement substantially changes the financial reporting of state and local governments, including the requirement of government-wide financial statements. This statement also requires the reporting of infrastructure (roads, bridges, etc.) as an asset beginning July 1, 2001. Retroactive reporting of infrastructure assets is required by the County's fiscal year ending June 30, 2006. Infrastructure assets acquired during the years ended June 30, 2002 and June 30, 2003 are included in this report but infrastructure assets acquired prior to July 1, 2001 are not included.

(C) Government-wide and Fund Financial Statements

The government-wide financial statements - the statement of net assets and the statement of changes in net assets - report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of the interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Similarly, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of the given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

(D) Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, gross receipt taxes, sales taxes, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The County reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Debt Service Fund* accounts for the accumulation of resources for and the payment of principal, interest and related costs on long-term general obligation debt of governmental funds.

The *Capital Projects Fund* accounts for the acquisition and construction of major capital facilities and equipment. The primary funding source is bond proceeds.

The *Education Fund* accounts for tax collections allocated for school operations.

The *Grants Fund* accounts for the receipt and expenditure of federal, state and local government grants and designated contributions to be used for approved programs.

The County reports the following major proprietary funds:

The *Consolidated Codes Enforcement Fund* accounts for the operations of the Memphis and Shelby County Office of Construction Codes Enforcement. Revenues are generated through permit and inspection fees charged by the office.

The *Oakville Health Care Center Fund* accounts for the operations of in-patient nursing facilities. Revenues are generated from patient charges and reimbursement providers.

The *Fire Services Fund* accounts for operations of the Shelby County Fire Department. The Fire Department services the areas of Shelby County not within any municipality. Revenues are generated through fees charged to residents in the service area.

The *Corrections Center Fund* accounts for the operations of the Shelby County Corrections Center. Approximately 80% of the population at this facility are State prisoners. For State prisoners, the State reimburses the County's actual cost per prisoner day, including depreciation expense and indirect costs.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to the same limitation. The County has elected not to follow subsequent private-sector guidance.

Additionally, the County reports the following fund types:

Internal Service Funds account for telecommunications, mail services, printing, fleet services, group health and life insurance, other employer insurance, and tort liability insurance provided to other departments and agencies of the County, or to other governments on a cost reimbursement basis.

The *Pension Trust Fund* accounts for the activities of the County's retirement plan, which accumulates resources for pension payments to employees.

Agency Funds account for assets held by the County in an agent capacity.

The effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Similarly, general revenues include all taxes.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the government's internal service funds are charges to customers for sales, services, and insurance. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

(E) Assets, Liabilities, and Equity

Deposits and Investments

Cash and cash equivalents include cash on hand, amounts on deposit with the Shelby County Trustee, demand deposits, savings accounts and temporary investments. The County considers repurchase agreements and temporary investments purchased with an original maturity of three months or less at the time of purchase to be cash equivalents. The County pools substantially all of its cash and cash equivalents. Each fund participating in the cash and cash equivalents pool owns a pro rata share in the pool. Investment earnings of the pool are allocated monthly to each fund based upon average balances.

Investments of the government, as well as its component units are stated at fair value. Fair value is based on quoted market prices, if available, or estimated using quoted market prices for similar securities. The State Local Government Investment Pool operates in accordance with state laws and regulations. The reported value of the pool is the same as the fair value of the pool shares.

Receivables and Payables

Property taxes are recorded as revenues in the fiscal year of the levy. Property taxes based on property values during the current fiscal year but levied for the next fiscal year are recorded as receivables and deferred revenue. Property tax refunds payable are shown separately as a liability. Allowances for doubtful accounts are maintained for receivables which historically experience uncollectible accounts.

Inventories and Prepaid Items

Inventories are valued at cost on a first-in/first-out (FIFO) method.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost greater than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at fair market value at the date of donation. Infrastructure assets do not include such assets acquired prior to July 1, 2001.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant, and equipment of the primary government, as well as the component units, is depreciated using the straight line method over the following estimated useful lives:

| <u>Assets</u> | <u>Years</u> |
|-------------------|--------------|
| Land improvements | 10 |
| Buildings | 40 |
| Equipment | 3-10 |
| Infrastructure | 50 |

Deferred Revenue

Deferred revenue represent amounts that were receivable and measurable at June 30, 2003 but were not available to finance expenditures for the year ended June 30, 2003. Deferred revenues primarily include unearned or unavailable revenues from property taxes, operating subsidies received in advance, and notes receivable.

Claims and Judgments

Claims and judgments which can be reasonably estimated and could result in probable material losses to the County have been given proper recognition under U.S. generally accepted accounting principles. For governmental funds and similar fund types, the liability is recognized within the applicable fund if it is expected to be liquidated with expendable, available financial resources. All other material unpaid claims and judgments are recorded as a liability in the Governmental Activities of the Primary Government. In Proprietary and similar fund types, probable and measurable loss contingencies are recorded as incurred within the applicable fund.

Landfill Postclosure Care Costs

State and Federal laws and regulations require the County to perform certain maintenance and monitoring functions for thirty years after closure of its landfill sites. The \$3.72 million reported as postclosure care liability at June 30, 2003 represents the estimated postclosure care costs that have not been paid for the Walnut Grove and Shake Rag Road Landfills. The estimate is based on what it would cost to perform all postclosure care as of the end of FY03. Actual future costs may differ due to inflation, changes in technology, or changes in regulations. The landfills have been closed and the County has no landfills currently in operation. No County assets are restricted for landfill closure costs, however the County has entered into a surety contract in lieu of performance bond as a commitment to comply with the terms set forth in its 30 year post-closure maintenance plan for the Shake Rag Road Landfill. This surety contract is with the State of Tennessee under the State's cooperative agreement with the Environmental Protection Agency (EPA). There is no surety contract pertaining to Walnut Grove Landfill.

Compensated Absences

County employees are granted sick and annual leave in varying amounts in accordance with administrative policies and union contracts. Accumulated vacation days are required to be used annually, with a maximum accumulation of one and one-half times the amount of leave an employee can earn in a year. In the event of termination or retirement, the employees are reimbursed for accumulated vacation days. Generally, employees are reimbursed for accumulated sick leave, not to exceed the lesser of 75 days or \$5,772, only upon retirement. Certain exceptions to this policy occur in accordance with the terms of various union agreements.

All sick and annual pay is accrued when incurred in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is not reported in governmental funds.

Long-term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Interest Rate Swaps

Shelby County has entered into several interest rate swap agreements to modify interest rates on outstanding debt. Amounts received to enter swap agreements are recorded as revenue in the Debt Service Fund. In the government-wide financial statements, such amounts are amortized over the life of the swap agreement. These agreements provide for net interest payments to or from the County which are also recorded in the Debt Service Fund.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**(A) Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-wide Statement of Net Assets**

The governmental fund balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net assets – governmental activities* as reported in the government-wide statement of net assets. One element of that reconciliation explains that "long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds." The details of this \$1,409,338,956 are as follows:

| | |
|---|-------------------------|
| Bonds payable | \$ 1,354,259,107 |
| Net premium on bonds issued | 6,825,013 |
| Deferred interest rate swap proceeds | 4,615,483 |
| Accrued interest payable | 14,936,513 |
| Claims and judgements | 7,150,000 |
| Compensated absences | 17,834,281 |
| Landfill post-closure | <u>3,718,559</u> |
| Net adjustment to reduce <i>fund balance – total governmental funds</i> to arrive at net assets – governmental activities | <u>\$ 1,409,338,956</u> |

(B) Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes a reconciliation between *net changes in fund balances – total governmental funds* and *changes in net assets of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.” The details of this \$23,144,403 difference are as follows:

| | |
|--|----------------------|
| Capital Outlay | \$ 25,184,016 |
| Developer Contributions | 7,703,724 |
| Depreciation expense | <u>(9,743,337)</u> |
| Net adjustment to increase <i>net changes in fund balances – total governmental funds</i> to arrive at <i>changes in net assets of governmental activities</i> | <u>\$ 23,144,403</u> |

Another element of that reconciliation states that “the issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while repayments of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance cost, premiums, discounts, and similar items when debt is issued, whereas these amounts are deferred and amortized in the statement of activities.” The details of this \$108,394,737 difference are as follows:

| | |
|--|-----------------------|
| Debt issued or incurred: | |
| Issuance of general obligation bonds | \$ 146,575,000 |
| Premium on debt issued, net of issuance costs and amortization | 4,387,460 |
| Accretion of zero coupon bonds | 5,543,599 |
| Change in accrued interest expense | 1,538,678 |
| Principal repayments: | |
| General obligation debt | <u>(49,650,000)</u> |
| Net adjustment to decrease <i>net changes in fund balances – total governmental funds</i> to arrive at <i>changes in net assets of governmental activities</i> | <u>\$ 108,394,737</u> |

III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**(A) Budgetary Information**

The revenues and expenditures accounted for in each of the General Fund, Special Revenue Funds and Debt Service Fund have legally adopted budgets and are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern County operations. The County Board of Commissioners approves and appropriates the budgets for these funds annually.

Expenditures may not exceed appropriations by line item at the department level. The County Mayor is authorized to transfer budgeted amounts between line items of the same category (personnel related versus all other types of expenditures) of the same division (group of departments). Any adjustments that create a new line item, increase the total budget, or require transfers between divisions or categories must be approved by the County Board of Commissioners. The reported budgetary data has been revised for amendments authorized during the year and thereafter.

All funds requiring legally adopted budgets have budgets which are adopted on a basis consistent with U.S. generally accepted accounting principles. All annual appropriations lapse at fiscal year-end. Project-length financial plans are adopted for all capital projects funds. Encumbrances represent commitments related to unperformed purchase orders, contracts, or other commitments for goods or services. Encumbrance accounting -- under which purchase orders, contracts, and other commitments for future expenditures of funds are recorded in order to reserve that portion of the applicable appropriation -- is utilized in the governmental funds during the year to facilitate effective budgetary control. Encumbrances outstanding at year-end are reported as reservations of the applicable fund balances, but do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

(B) Deficit Fund Equity

The deficit fund balance in the Capital Projects Fund of \$211,212,850 results from the use of short-term debt (notes payable of \$220,300,000 as of June 30, 2003) to fund capital projects pending the issuance of long-term debt.

The following Internal Service Funds have deficit net assets at June 30, 2003:

| | |
|-------------------------------|----------------|
| Group Hospital Insurance Fund | \$ (2,949,719) |
| Employer Insurance Fund | (6,369,650) |

The deficit net assets of the Group Hospital Insurance Fund is ultimately the responsibility of the various funds (and their employees) participating in the employee group health plan. Premiums are increased annually in June and additional cost containment measures have been implemented. The deficit was reduced by \$544,904 during the past fiscal year.

The Employer Insurance Fund incurs long-term claims that are recognized as liabilities. However, they will be funded on a current basis. The long-term portion of these claims was \$4,258,305 at June 30, 2003. Also, premiums were increased 75% effective July 1, 2003.

IV. DETAILED NOTES ON ALL FUNDS**(A) Restatement of Fund Balance/Net Assets**

Fire Services and the Correction Center were reported as part of the General Fund until July 1, 2001 when they were reclassified as Enterprise Funds. Subsequent to June 30, 2002, it was determined that additional capital assets reported in governmental activities should have been reclassified to these enterprise funds as of July 1, 2001. In addition, Fire Services' expenses exceeded revenue for the period July 1, 1996 through June 30, 2001 by \$3,221,147. State law requires this amount to be repaid to the General Fund and therefore should have been recorded as a liability as of July 1, 2001. Net assets as of July 1, 2002 have been restated as follows for these items.

| | Governmental Activities | Business-type Activities | |
|--|----------------------------|-----------------------------|-------------------------------|
| Countywide: | | | |
| Net assets at June 30, 2002 | \$ (1,236,981,122) | \$ 39,816,435 | |
| Transfer of capital assets | (3,556,742) | 3,556,742 | |
| Advance from General Fund | 3,221,147 | (3,221,147) | |
| Net assets, July 1, 2002 | <u>\$ (1,237,316,717)</u> | <u>\$ 40,152,030</u> | |
| | | | |
| | General Fund | Fire Services Fund | Corrections Center Fund |
| Governmental and Proprietary Funds: | | | |
| Fund balance/Net assets, June 30, 2002 | \$ 43,012,980 | \$ 1,766,300 | \$ 20,801,032 |
| Transfer of capital assets | - | 479,227 | 3,077,515 |
| Advance from General Fund | 3,221,147 | (3,221,147) | - |
| Fund balance/Net assets, July 1, 2002 | <u>\$ 46,234,127</u> | <u>\$ (975,620)</u> | <u>\$ 23,878,547</u> |

The Board of Education component unit net assets as of July 1, 2002 were restated to \$334,513,870, a reduction of \$94,778,203 for duplications and other errors in reported capital assets.

(B) Deposits and Investments

The County utilizes a cash pool and an investment pool that is available for use by all funds, except the Pension Trust Fund. Additionally, separate bank accounts and/or investments are maintained by the County's Constitutional Officers.

Cash and Cash Equivalents:

At June 30, 2003 the carrying amount of the County's deposits with financial institutions required to be collateralized or insured by state law, was \$32,677,819 and the bank balance was \$33,208,584 all of which was insured by federal depository insurance or the State Treasurer's Collateral Pool (Category 1). Statutes require that the securities pledged have a face value of 105% of the deposits being secured. Cash and cash equivalents with a carrying amount of \$70,450,410 and a bank balance of \$70,826,990 are maintained by the Shelby County Retirement System Pension Trust Fund, included in the primary government Trust and Agency Funds. Of the bank balance, \$428,057 was collateralized by securities held by the County or the County's agent in the County's name (Category 1) and \$70,398,933 was uncollateralized (Category 3). These funds are not required by State law to be collateralized or insured.

Cash and cash equivalents of the primary government at June 30, 2003 consisted of:

| | |
|--|-----------------------|
| Governmental and business-type activities: | |
| County deposits | \$ 32,677,819 |
| State Treasurer's Pool | 56,074,878 |
| Fiduciary activities: | |
| Pension Trust Fund | 70,450,410 |
| Constitutional Officers Agency Fund | 58,144,767 |
| Total Primary Government | <u>\$ 217,347,874</u> |

The County has a multiyear agreement with a financial institution that provides for monthly charges for the various services rendered which is offset by a monthly earnings credit for funds on deposit. The County has an overnight overdraft privilege with this financial institution of up to \$60,000,000. As of June 30, 2003 the County had no borrowings against this overdraft privilege.

At June 30, 2003 a major component unit (Shelby County Health Care Corporation) had deposits and investments that were uninsured and uncollateralized (Category 3) of \$3,366,278.

Investments:

Investments of the County are accounted for at fair value. Statutes authorize the County to invest in obligations of the U.S. Treasury, obligations guaranteed as to principal and interest by the United States or any of its agencies, certificates of deposit at Tennessee state chartered banks and savings and loan associations and federal chartered banks and savings and loan associations, repurchase agreements utilizing obligations of the United States or its agencies as the underlying securities, commercial paper, and the State of Tennessee's Local Government Investment Pool. Statutes also require that securities underlying repurchase agreements must have a market value at least equal to the amount of funds invested in the repurchase transactions.

The Pension Trust Fund is also authorized to invest in common and preferred stocks, corporate bonds, commercial paper rated A-2 or better by Standard & Poors and/or P-2 or better by Moody's, real estate, venture capital investments, co-mingled investment funds, and call option writing programs. Investment parameters for the Pension Trust Fund require that no more than 70% of total investments of the fund be in stock, that corporate bonds be rated B3 or better, and that no more than 5% of the portfolio be in the real estate and 12% in international equities. No restrictions exist on U.S. Government or Agency issues. The Board of Administration also authorized two investments in limited partnerships.

Investments are categorized below to give an indication of the level of risk assumed by the County at year-end. Category 1 includes investments that are insured or registered or for which the securities are held by the County or component units or its agent in the County's or component unit's name. Category 2 includes uninsured and unregistered investments for which the securities are held by the counterparty's trust department or agent in the County's or component unit's name. Category 3 includes uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department or agent, but not in the County's or component unit's name.

At year-end, the Primary Government's investments, all of which are in the Pension Trust Fund, were as follows:

| <u>Investment Type</u> | <u>Category 1</u> | <u>Carrying Amount</u> |
|--|-----------------------|------------------------|
| U.S. government securities | \$ 102,956,331 | \$ 102,956,331 |
| Corporate bonds | 127,340,529 | 127,340,529 |
| Common stocks | 362,310,559 | 362,310,559 |
| Preferred Stocks | 594,870 | 594,870 |
| Total | <u>\$ 593,202,289</u> | <u>593,202,289</u> |
| Investments not subject to categorization: | | |
| Investment in Collective Trust | | 25,165,158 |
| Limited partnership interest | | <u>7,297,711</u> |
| Total investments - primary government | | <u>\$ 625,665,158</u> |

(C) Property Taxes Receivable

Property taxes attach an enforceable lien on property on January 1 of each year. The various types of property are assessed at a percentage of market value as follows:

| | |
|---|-----|
| Farm and residential real property | 25% |
| Commercial/industrial real property | 40% |
| Commercial/industrial personal property | 30% |
| Public utilities real/personal property | 55% |

The assessed value on which the fiscal 2003 tax bills were based was \$15,090,785,461. The estimated market value was \$50,922,059,005, making the overall assessed value 29.9% of the estimated market value. Taxes are due October 1 and delinquent March 1 of the following year. Current tax collections for the year were 93.63% of the tax levy. The property tax levy has no legal limit. The rate, as permitted by Tennessee State law and County charter, is set annually on or after July 1, by the County Board of Commissioners and collected by the County Trustee. The County allocated the property tax per \$100 of the assessed value as follows:

| | |
|---------------------|----------------|
| General Fund | \$ 1.25 |
| Debt Service Funds | .51 |
| Boards of Education | <u>2.03</u> |
| | <u>\$ 3.79</u> |

Property taxes receivable as of year-end, including the applicable allowances for uncollectible accounts, are as follows:

| | <u>General Fund</u> | <u>Education Fund</u> | <u>Debt Service Funds</u> | <u>Total</u> |
|-----------------------------------|-----------------------|-----------------------|---------------------------|-----------------------|
| Property taxes receivable | \$ 217,982,399 | \$ 313,809,414 | \$ 88,463,819 | \$ 620,255,632 |
| Less allowance for uncollectibles | <u>(6,741,000)</u> | <u>(10,947,000)</u> | <u>(2,750,000)</u> | <u>(20,438,000)</u> |
| | <u>\$ 211,241,399</u> | <u>\$ 302,862,414</u> | <u>\$ 85,713,819</u> | <u>\$ 599,817,632</u> |

Note IV(H) includes detail of deferred revenue relating to property taxes.

(D) Notes Receivable

Notes receivable consist of the following:

| | <u>Amount</u> | <u>Collateral</u> |
|---|----------------------|-------------------|
| <i>General Fund</i> | | |
| Property loans receivable due in various installments at 6.5% interest through 2005 | <u>\$ 566,049</u> | Land & Building |
| <i>Grants Fund</i> | | |
| Mortgage loans receivable due in various installments at 0% to 4.0% interest through 2018 | <u>\$ 612,838</u> | Land & Building |
| <i>Capital Projects Fund</i> | | |
| Mid South Coliseum note due in annual installments of \$21,993 including interest at 6.26% through 2014 | \$ 171,165 | None |
| Depot Redevelopment note due in annual payments plus semi-annual interest payments through August 1, 2022 | 4,815,000 | None |
| Peabody Place Parking Garage note due in annual payments plus semi-annual interest payments through June 30, 2024 | 9,064,316 | None |
| Rock-N-Soul Museum note due in 10 annual installments of \$100,000 plus interest at 5.00% through August 31, 2010 | 1,000,000 | None |
| Less: Allowance for doubtful accounts | <u>(1,000,000)</u> | |
| Total Capital Projects Fund | <u>\$ 14,050,481</u> | |
| <i>Debt Service Fund</i> | | |
| Mortgage loans receivable due in various monthly installments at interest rates ranging from 3.125% to 8.375% through 2020 | <u>\$ 11,792,926</u> | Land & Building |

In fiscal 2002 an allowance for doubtful accounts was established in the amount of \$1,000,000 for the Rock-N-Soul Museum.

Note IV(H) includes detail of deferred revenue relating to notes receivable. The Debt Service Fund and the Capital Projects Fund have notes receivable from the Shelby County Health Care Corporation in the amounts of \$4,839,677 and \$4,000,000 respectively, which are classified as Due from Component Units for financial statement purposes. The General Fund and Capital Projects Fund have notes receivable in the amounts of \$331,437 and \$91,234 respectively from the Agricenter Component Unit, which are classified as Due from Component Units for financial statement purposes.

(E) Leases Receivable

The County (lessor) leases certain real property described as Shelby Place Restaurant ("Butcher Shop of Cordova and Executive Chef") for the sum of \$150,000 annually, plus additional rent of 5% of gross sales less taxes after recoupment of base rent and in lieu of tax payments. The term of the lease commenced on March 1, 1993. The second option term of five years is currently in effect and will expire in 2008. There are two additional option terms of five years each available. The rental income is recognized as revenue in the Debt Service Fund.

The County and the City of Memphis (lessors) jointly lease the real property known as the Memphis Marriott Downtown for an annual rent of \$10 per operating year. The rental income is recognized as revenue in the Debt Service Fund.

(F) Capital Assets

Capital asset activity for the year ended June 30, 2003 is detailed below. Beginning balances have been restated as described in Note IV(A).

Primary Government

| | Beginning Balance | Increases | Decreases | Ending Balance |
|---|-----------------------|----------------------|------------------------|-----------------------|
| Governmental activities: | | | | |
| Capital assets not being depreciated: | | | | |
| Land | \$ 9,704,829 | \$ 999,698 | \$ --- | \$ 10,704,527 |
| Construction in progress | 38,984,303 | 21,467,616 | (30,216,263) | 30,235,656 |
| Total not being depreciated | <u>48,689,132</u> | <u>22,467,314</u> | <u>(30,216,263)</u> | <u>40,940,183</u> |
| Capital assets being depreciated: | | | | |
| Land Improvements | 1,052,376 | 98,307 | --- | 1,150,683 |
| Buildings | 160,961,804 | 26,970,128 | (200,980) | 187,730,952 |
| Equipment | 54,040,298 | 6,094,981 | (367,650) | 59,767,629 |
| Infrastructure | 6,092,830 | 7,703,724 | --- | 13,796,554 |
| Total being depreciated | <u>222,147,308</u> | <u>40,867,140</u> | <u>(568,630)</u> | <u>262,445,818</u> |
| Less accumulated depreciation: | | | | |
| Land improvements | 356,434 | 80,215 | --- | 436,649 |
| Buildings | 57,019,991 | 4,826,627 | (158,255) | 61,688,363 |
| Equipment | 45,516,929 | 4,049,024 | (683,228) | 48,882,725 |
| Infrastructure | 255,713 | 896,868 | --- | 1,152,581 |
| Total accumulated depreciation | <u>103,149,067</u> | <u>9,852,734</u> | <u>(841,483)</u> | <u>112,160,318</u> |
| Total capital assets being depreciated, net | <u>118,998,241</u> | <u>31,014,406</u> | <u>272,853</u> | <u>150,285,500</u> |
| Governmental activities capital assets, net | <u>\$ 167,687,373</u> | <u>\$ 53,481,720</u> | <u>\$ (29,943,410)</u> | <u>\$ 191,225,684</u> |

Business type activities:

Capital assets:

| | | | | |
|----------------------|-------------------|------------------|------------------|-------------------|
| Land | \$ 299,343 | \$ --- | \$ --- | \$ 299,343 |
| Buildings | 52,707,684 | --- | --- | 52,707,684 |
| Equipment | 9,978,568 | 1,233,732 | (219,505) | 10,992,795 |
| Total capital assets | <u>62,985,595</u> | <u>1,233,732</u> | <u>(219,505)</u> | <u>63,999,822</u> |

Less accumulated depreciation:

| | | | | |
|--------------------------------|-------------------|------------------|------------------|-------------------|
| Buildings | 19,336,232 | 1,254,805 | --- | 20,591,037 |
| Equipment | 8,853,047 | 891,353 | (219,505) | 9,524,895 |
| Total accumulated depreciation | <u>28,189,279</u> | <u>2,146,158</u> | <u>(219,505)</u> | <u>30,115,932</u> |

| | | | | |
|--|----------------------|---------------------|---------------|----------------------|
| Business-type activities capital assets, net | <u>\$ 34,796,315</u> | <u>\$ (912,426)</u> | <u>\$ ---</u> | <u>\$ 33,883,889</u> |
|--|----------------------|---------------------|---------------|----------------------|

Depreciable land improvements consist of parking lots attached to the Sheriff Department Training Center and the Juvenile Court building and various capital improvements at the Oakville Health Care Center.

A summary of governmental capital assets, net and depreciation expense by function follows:

| | Capital Assets, Net | Depreciation Expense |
|-------------------------------|------------------------|-------------------------|
| Governmental activities: | | |
| General Government | \$ 66,959,654 | \$ 2,082,043 |
| Planning & Development | 2,304,709 | 34,998 |
| Public Works | 8,621,712 | 248,020 |
| Health Services | 19,566,421 | 392,213 |
| Community Services | 3,791,179 | 130,302 |
| Law Enforcement | 28,454,324 | 3,885,720 |
| Judicial | 27,159,094 | 2,722,428 |
| Other Elected Officials | 4,132,935 | 357,009 |
| | <u>160,990,028</u> | <u>9,852,734</u> |
| Construction in progress | 30,235,656 | --- |
| Total governmental activities | <u>\$ 191,225,684</u> | <u>\$ 9,852,734</u> |

Substantially all general capital assets purchased are funded from general governmental revenues, exclusive of any grants or other special revenues.

(G) Lease Obligations*Operating Leases*

The county leases office space and transportation equipment under operating leases expiring during the next eight years. The following is a schedule by years of future minimum rental payments required under operating leases that have initial or remaining noncancelable lease terms in excess of one year as of June 30, 2003:

| <u>Fiscal Year</u> | <u>Primary Government</u> |
|--------------------|-------------------------------|
| 2004 | \$ 1,839,955 |
| 2005 | 1,461,812 |
| 2006 | 1,050,245 |
| 2007 | 634,172 |
| 2008 | 530,708 |
| 2009 | 434,153 |
| 2010 | 421,054 |
| 2011 | 297,219 |
| | <u>\$ 6,669,318</u> |

Rent expense for the year ended June 30, 2003 was \$1,322,332 for the primary government.

(H) Deferred Revenue

Deferred revenues consist of the following:

| | <u>General Fund</u> | <u>Debt Service Fund</u> | <u>Education Fund</u> | <u>Grants Fund</u> | <u>Capital Projects Fund</u> | <u>Totals</u> |
|---|-------------------------|----------------------------------|---------------------------|------------------------|--------------------------------------|-----------------------|
| Unearned: | | | | | | |
| Property Taxes receivable | \$ 196,625,000 | \$ 79,750,000 | \$ 279,125,000 | \$ --- | \$ --- | \$ 555,500,000 |
| Grant revenue | --- | --- | --- | 4,154,977 | --- | 4,154,977 |
| Other | --- | --- | --- | --- | 93,972 | 93,972 |
| Not Available: | | | | | | |
| Property Taxes receivable | 12,383,543 | 5,052,814 | 20,111,258 | --- | --- | 37,547,615 |
| Notes receivable | 566,049 | 11,792,926 | --- | 612,838 | 14,050,481 | 27,022,294 |
| Due from Shelby County Health Care Corporation | --- | 4,839,677 | --- | --- | 4,000,000 | 8,839,677 |
| Due from Agricenter | 81,437 | --- | --- | --- | 91,231 | 172,668 |
| | <u>\$ 209,656,029</u> | <u>\$ 101,435,417</u> | <u>\$ 299,236,258</u> | <u>\$ 4,767,815</u> | <u>\$ 18,235,684</u> | <u>\$ 633,331,203</u> |

Internal Service Funds have deferred revenue of \$3,382,305 for unearned premiums.

(I) Long-term Liabilities*Changes in long-term liabilities:*

Changes in long-term liabilities during the year were:

| | Balance June 30, 2002 | Additions | Reductions | Balance June 30, 2003 | Due Within One Year |
|--|--------------------------|-----------------------|------------------------|--------------------------|------------------------|
| Governmental activities: | | | | | |
| Bonds payable | \$ 1,251,790,508 | \$ 152,118,599 | \$ (49,650,000) | \$ 1,354,259,107 | \$ 53,654,138 |
| Net premium and issuance cost of bonds issued | 2,437,553 | 5,327,491 | (940,031) | 6,825,013 | 874,635 |
| Deferred swap proceeds | 2,921,742 | 4,398,000 | (2,704,259) | 4,615,483 | 2,816,301 |
| Claims and judgements | 11,988,703 | 1,100,000 | (1,680,398) | 11,408,305 | 50,000 |
| Landfill postclosure care costs | 3,745,801 | --- | (27,242) | 3,718,559 | 184,157 |
| Sick and annual leave | 16,751,903 | 6,713,951 | (5,315,988) | 18,149,866 | 12,054,934 |
| Total governmental activities | <u>\$ 1,289,636,210</u> | <u>\$ 169,658,041</u> | <u>\$ (60,317,918)</u> | <u>\$ 1,398,976,333</u> | <u>\$ 69,634,165</u> |
| Business-type activities: | | | | | |
| Claims and judgements | \$ --- | \$ 700,000 | \$ --- | \$ 700,000 | \$ --- |
| Deposits held in trust | 458,550 | --- | (458,550) | --- | --- |
| Capitalized lease obligations | 608,328 | --- | (97,413) | 510,915 | 52,703 |
| Sick and annual leave | 4,772,754 | 4,403,879 | (4,465,968) | 4,710,665 | 2,404,525 |
| Total business-type activities | <u>\$ 5,839,632</u> | <u>\$ 5,103,879</u> | <u>\$ (5,021,931)</u> | <u>\$ 5,921,580</u> | <u>\$ 2,457,228</u> |

Bonds payable additions include \$5,543,599 accretion of zero coupon bonds.

General Obligations Bonds:

These obligations are direct general obligations of the County. They are backed by the County's full faith and credit and its unlimited taxing power, and represent borrowings for the following:

| | |
|-------------------------|-------------------------|
| General Government | \$ 627,359,732 |
| Education | <u>689,737,629</u> |
| | 1,317,097,361 |
| Accreted value of bonds | <u>37,161,746</u> |
| | <u>\$ 1,354,259,107</u> |

Interest expenditures in Debt Service Funds during the fiscal year ended June 30, 2003 were \$61,404,778. Interest expense at the government-wide level was \$71,847,109.

In addition to the General Obligation bonds reported in Long-term Debt there is \$220,300,000 reported in the Capital Projects Funds for the Extendible Municipal Commercial Paper Notes (EMCP) sold and outstanding as of June 30, 2003 (\$138,300,000 for the 2001A EMCP Program and \$82,000,000 for the 2003A EMCP Program).

The County defeased certain bonds by placing the proceeds of the new bonds in irrevocable trusts to provide for all future debt service requirements on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the County's financial statements.

In June, 2003, \$146,575,000 in General Obligation Public Improvement and School Bonds, 2003 Series A were issued to refinance all or a portion of the costs of public works projects, including schools, previously financed with the County's Capital Outlay Extendible Municipal Commercial Paper (EMCP) Notes, 2000 Series A, which were retired with the proceeds of the Bonds. The Bonds bear interest at rates ranging from 4.0 percent to 5.0 percent.

In March 2003, the Shelby County Board of Commissioners authorized the issuance of up to \$134,000,000 in Capital Outlay Extendible Municipal Commercial Paper (EMCP) Notes, 2003 Series A Program. The aggregate outstanding principal amount may not exceed \$134,000,000 at any time. The Notes will be issued in anticipation of the County's issuance of certain general obligation bonds and general obligation school bonds in aggregate principal amount not exceeding \$134,000,000 for the purpose of funding various public works and school projects. The general obligation bonds are expected to retire the Notes within two years of the initial issuance of the Notes. The original maturity date will range from 1 to 90 days from the original issue date of each Note. On the original maturity date of a note, the County has the option to extend the maturity date to the date that is 270 days after the date of original issuance of such note. As of June 30, 2003, Shelby County has issued \$82,000,000 in EMCP Notes under this program.

Of the original principal, \$204,195,542 of outstanding bonds that were advance refunded prior to Fiscal Year 2003 are considered defeased at June 30, 2003. Specific defeased maturities are shown on the Supplemental Schedules of General Obligations Bonds.

The County is indebted for serial bonds and capital appreciation bonds and notes and variable bonds with interest rates varying from 3.15% to 6.75%. The County does not accrue interest on bonds payable, therefore unmatured interest is recognized as an expenditure when due in the funds but is recognized in the government-wide statements.

All unmatured interest which is due in future years is disclosed in the table below. The County has no legal debt limit. Debt service requirements for principal and interest in future years, using the actual rate on fixed rate bonds and notes and 4.115% for the 1999 Series A Variable Demand Refunding Bonds, 6.035% for the 2000 Series A General Obligation Weekly Adjustable/Fixed Rate Bonds Refunding, and 5.345% for the 2001 Series A General Obligation Weekly Adjustable/Fixed Rate Bonds Refunding for the variable rate issues, are as follows:

| Years Ending June 30 | Principal | Interest | Total |
|-------------------------|-------------------------|-----------------------|-------------------------|
| 2004 | \$ 53,654,138 | \$ 63,273,775 | \$ 116,927,913 |
| 2005 | 56,725,007 | 64,466,455 | 121,191,462 |
| 2006 | 59,740,753 | 61,863,228 | 121,603,981 |
| 2007 | 56,548,182 | 64,938,416 | 121,486,598 |
| 2008 | 66,450,650 | 54,910,018 | 121,360,668 |
| 2009 | 69,953,150 | 51,476,426 | 121,429,576 |
| 2010 | 76,420,000 | 44,484,381 | 120,904,381 |
| 2011 | 81,465,000 | 40,753,191 | 122,218,191 |
| 2012 | 70,321,807 | 52,462,601 | 122,784,408 |
| 2013 | 67,334,649 | 54,976,455 | 122,311,104 |
| 2014 | 80,767,657 | 38,562,502 | 119,330,159 |
| 2015 | 76,382,794 | 35,049,060 | 111,431,854 |
| 2016 | 60,083,077 | 27,708,183 | 87,791,260 |
| 2017 | 56,750,497 | 29,414,893 | 86,165,390 |
| 2018 | 61,325,000 | 18,737,924 | 80,062,924 |
| 2019 | 63,215,000 | 15,724,436 | 78,939,436 |
| 2020 | 54,910,000 | 12,720,787 | 67,630,787 |
| 2021 | 49,295,000 | 10,053,563 | 59,348,563 |
| 2022 | 43,440,000 | 7,600,913 | 51,040,913 |
| 2023 | 39,595,000 | 5,436,488 | 45,031,488 |
| 2024 | 34,655,000 | 3,481,213 | 38,136,213 |
| 2025 | 12,515,000 | 1,742,863 | 14,257,863 |
| 2026 | 7,720,000 | 1,117,813 | 8,837,813 |
| 2027 | 8,490,000 | 780,063 | 9,270,063 |
| 2028 | 9,340,000 | 408,625 | 9,748,625 |
| | 1,317,097,361 | 762,144,267 | 2,079,241,628 |
| Accreted value of Bonds | 37,161,746 | (37,161,746) | --- |
| | <u>\$ 1,354,259,107</u> | <u>\$ 724,982,521</u> | <u>\$ 2,079,241,628</u> |

As of June 30, 2003 Shelby County has six interest rate swap agreements, described as follows:

Swap One, Executed with Morgan Guaranty Trust Company on 12/18/1998 in Connection with the General Obligation Weekly Adjustable/Fixed Rate Refunding Bonds, 2000 Series A:

Swap Objectives: Shelby County (the "County") received an upfront payment from the Counterparty for entering into a swaption. This swaption gave the Counterparty the option to cause the County to enter into a swap in which the County would pay a fixed rate and receive a floating rate. Upon exercise of the option, the County would currently refund a portion of its 1992 Series A Refunding Bonds with variable rate bonds and enter into a fixed payer swap.

Swap Terms:

| Trade Date | Option Notification Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Payer Rate | Underlying Index | Upfront Cash Payment |
|------------|--------------------------|---------------------|--------------------|--------------------------|------------------|------------------|----------------------|
| 12/18/1998 | 11/30/1999 | 12/02/1999 | 03/01/2008 | \$ 16,600,000 | 6.035% | BMA | \$ 1,275,000 |

On 12/18/1998, the County received \$1,275,000 for granting the Counterparty, Morgan Guaranty Trust Company ("Morgan"), the right to enter into a swap on a future date. In 1998, this payment represented the present value savings of the refunding as of 1999. Morgan had the right to exercise the option by notifying the County on 11/30/1999. The option was exercised and the swap began on 12/2/1999 with the County paying 6.035% and receiving the Bond Market Association Municipal Swap Index (BMA) until 3/1/2008, the maturity date of the bonds. The swap and refunding bonds had the same original notional amount of \$16,600,000 and have the same principal amortization.

Fair Value of Swap Option: As of 6/30/2003, there is no fair value for the option because it has been exercised. The swap, as of 6/30/2003 has a net value of (\$1,235,115). The total mark-to-market was (\$1,410,980) of which approximately \$175,865 is accrued interest from 3/3/2003 to the valuation date, 6/30/2003. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dated implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with the General Obligation Weekly Adjustable/Fixed Rate Refunding Bonds, 2000 Series A that refunded the 1992 Series A Bonds. Below are the principal and interest requirements of the debt and the net swap payments as of 6/30/2003 (assuming BMA equals its current level of 0.98% for the term of the swap). The net swap payments will fluctuate as BMA changes.

| <u>Fiscal Year</u> <u>Ending June 30</u> | <u>Variable Rate Bonds</u> | | <u>Net Swap</u> | |
|---|----------------------------|-------------------|--------------------|---------------------|
| | <u>Principal</u> | <u>Interest</u> | <u>Payments</u> | <u>Total</u> |
| 2004 | \$ 2,000,000 | \$ 108,128 | \$ 560,807 | \$ 2,668,935 |
| 2005 | 2,100,000 | 88,581 | 460,005 | 2,648,586 |
| 2006 | 2,200,000 | 68,170 | 353,850 | 2,622,020 |
| 2007 | 2,300,000 | 46,788 | 242,640 | 2,589,428 |
| 2008 | 2,500,000 | 24,433 | 126,308 | 2,650,741 |
| Total | <u>\$11,100,000</u> | <u>\$ 336,100</u> | <u>\$1,743,610</u> | <u>\$13,179,710</u> |

Credit Risk: Because the swap has a negative value on 6/30/2003, the County does not have credit risk to Morgan. However, if swap rates increase and the fair value of the swap moves in favor of the County, credit risk would be present. The current ratings of Morgan are Aa2/AA by Moody's and Standard & Poor's, respectively.

Termination Risk: If the swap has an unanticipated termination and the swap has a negative fair value due to a decline in swap rates, the County may owe a termination payment to Morgan equal to the fair value of the swap at that time. Also, if the swap is terminated, the County will be exposed to interest rate risk because the variable rate bonds will no longer carry a synthetic fixed rate.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity, the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in 2008.

Basis Risk: The swap exposes the County to basis risk if there is not a direct relationship between the floating rate received from the Counterparty and the rate at which the variable rate bonds remarket. Basis risk is present if the County's bonds remarket higher than BMA, which is the rate received from the Counterparty. Thus, the expected cost savings may not be realized.

Swap Two, Executed with Morgan Guaranty Trust Company on 12/18/1998 in Connection with the General Obligation Weekly Adjustable Fixed Rate Refunding Bonds, 2001 Series A:

Swap Objectives: The County received an upfront payment from the Counterparty for entering into a swaption. This swaption gave the Counterparty the option to cause the County to enter into a swap in which the County would pay a fixed rate and receive a floating rate. Upon the Counterparty's exercise of the option, the County would currently refund a portion of its 1992 Series B and 1993 Series A G.O. Refunding Bonds with variable rate bonds and enter into a fixed payer swap.

Swap Terms:

| Trade Date | Option Notification Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Payer Rate | Underlying Index | Upfront Cash Payment |
|------------|--------------------------|---------------------|--------------------|--------------------------|------------------|------------------|----------------------|
| 12/18/1998 | 11/29/2000 | 12/01/2000 | 03/01/2011 | \$ 21,800,000 | 5.345% | BMA | \$ 1,025,000 |

On 12/18/1998, the swaption was executed and the County received \$1,025,000 for granting the Counterparty, Morgan Guaranty Trust Company, the right to enter into a swap on a future date. In 1998, this payment represented the present value savings of the refunding as of 12/1/2000. Morgan had the right to exercise the option by notifying the County on 11/29/2000. The option was exercised and the swap began on 12/01/2000 with the County paying 5.345% and receiving BMA until 3/1/2011, the maturity date of the bonds. The swap and refunding bonds had the same original notional amount of \$21,800,000 and have the same principal amortization.

Fair Value of Swap and Option: As of 6/30/2003, there is no fair value for the option because it has been exercised. The swap, as of 6/30/2003 has a net value of (\$2,711,850). The total mark-to-market was (\$2,978,430) of which approximately \$266,580 is accrued interest from 3/3/2003 to the valuation date, 6/30/2003. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dates implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with the General Obligation Weekly Adjustable/Fixed Rate Refunding Bonds, 2001 Series A which refunded a portion of the 1992 Series B Bonds and 1993 Series A Bonds. As of 6/30/2003, below are the principal and interest requirements of the debt and the net swap payments (assuming BMA equals its current level of 0.98% for the term of the swap). The net swap payments will fluctuate as BMA changes.

| Fiscal Year Ending June 30 | Variable Rate Bonds | | Net Swap Payments | Total |
|-------------------------------|---------------------|--------------|----------------------|---------------|
| | Principal | Interest | | |
| 2004 | \$ 800,000 | \$ 190,603 | \$ 855,014 | \$ 1,845,617 |
| 2005 | 2,100,000 | 182,785 | 820,620 | 3,103,405 |
| 2006 | 2,300,000 | 162,374 | 728,955 | 3,191,329 |
| 2007 | 1,100,000 | 140,019 | 628,560 | 1,868,579 |
| 2008 | 1,100,000 | 129,328 | 580,188 | 1,809,516 |
| 2009 | 1,200,000 | 118,577 | 532,530 | 1,851,107 |
| 2010 | 1,200,000 | 106,914 | 480,150 | 1,787,064 |
| 2011 | 9,800,000 | 95,251 | 427,770 | 10,323,021 |
| Total | \$ 19,600,000 | \$ 1,125,851 | \$ 5,053,787 | \$ 25,779,638 |

Credit Risk: Because the swap has a negative value on 6/30/2003, the County does not have credit risk to Morgan. However, if swap rates increase and the fair value of the swap moves in favor of the County, credit risk would be present. The current ratings of Morgan are Aa2/AA by Moody's and Standard & Poor's, respectively.

Termination Risk: If the swap has an unanticipated termination and the swap has a negative fair value due to a decline in swap rates, the County may owe a termination payment to Morgan equal to the fair value of the swap at that time.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity, the County will have interest rate risk associated with the variable rate bonds until maturity in March 2011.

Basis Risk: The swap exposes the County to basis risk if there is not a direct relationship between the floating rate received from the Counterparty and the rate at which the variable rate bonds remarket. Basis risk is present if the County's bonds remarket higher than BMA, which is the rate received from the Counterparty. Thus, the expected cost savings may not be realized.

Swap Three, Executed with Morgan Guaranty on 12/18/1998 in Connection with the Anticipated General Obligation Weekly Adjustable/Fixed Rate Refunding Bonds, 2005 Series A:

Swap Objective: The County received an upfront payment from the Counterparty for entering into a swaption. This swaption gives the Counterparty the option to cause the County to enter into a swap in which the County would pay a fixed rate and receive a floating rate. If the option is exercised, the County would currently refund a portion of its 1995 Series A G.O. Refunding Bonds with variable rate bonds and enter into a fixed payer swap.

Swap Terms:

| Trade Date | Option Notification Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Payer Rate | Underlying Index | Upfront Cash Payment |
|------------|--------------------------|---------------------|--------------------|--------------------------|------------------|------------------|----------------------|
| 12/18/1998 | 12/30/2004 | 01/01/2005 | 10/01/2015 | \$ 35,800,000 | 5.416% | BMA | \$ 1,325,000 |

On 12/18/1998, the County received \$1,325,000 for granting the Counterparty, Morgan Guaranty Trust Company, the right to enter into a swap on a future date. In 1998, this payment represented the present value savings of the refunding as of 1/1/2005. Morgan had the right to exercise the option by notifying the County on 12/30/2004. If the option is exercised the swap will begin on 1/1/2005, the first call date of the 1995 Series A Bonds, with the County paying 5.416% and receiving BMA until 10/1/2015, the maturity date of the bonds. The swap and refunding bonds have the same original notional amount of \$35,800,000 and have the same principal amortization.

Fair Value of Swap and Option: As of 6/30/2003, the swap had a fair value of (\$5,059,230) against the County. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dated implied from the current yield curve.

Associated Debt and Swap Payments: If the Counterparty exercises the option, the swap will be associated with the anticipated General Obligation Weekly Adjustable/Fixed Rate Refunding Bonds, 2005 Series A which will refund a portion of the 1995 Series A Bonds

Credit Risk: Currently the swaption itself does not expose the County to credit risk. However, should the option be exercised in the future, the underlying swap could expose the County to credit risk, depending on the fair market value of the swap at that time.

Market Access Risk: If the option is exercised by Morgan, the County may be exposed to market access risk if the County is not able to issue the variable rate refunding bonds in 2005. If the County is not able to issue the bonds because of some unforeseen event, it may not realize the expected cost savings. If the option is exercised and the variable rate refunding bonds are not issued, the County would still make the swap payments as required by the swap agreement.

Termination Risk: If either party's ratings fall causing a termination and, at the time of termination, the mark-to-market is negative against the county, the County may owe a payment.

Swap Four, Executed with Goldman Sachs Mitsui Marines Derivative Products on 1/15/1999 in Connection with the 1999 Series A G.O. Variable Rate Demand Refunding Bonds:

Swap Objective: In order to lower its borrowing cost, the County entered into a swap in connection with its 1999 Series A G.O. Variable Rate Demand Refunding Bonds. The variable rate bonds were issued to advance refund a portion of various outstanding G.O. bond issues. At the time, the synthetic fixed rate swap was favorable when compared to savings that could be achieved with traditional fixed rate refunding bond issue. Additionally, the County entered into this tax language swap to effectively lower the fixed rate it would pay on the swap.

Swap Terms:

| Trade Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Payer Rate | Underlying Index |
|------------|---------------------|--------------------|--------------------------|------------------|---|
| 01/15/1999 | 01/28/1999 | 04/01/2020 | \$ 96,150,000 | 4.115% | Actual Bond Rate or Alternative Index (1) |

(1) under certain circumstances

On 1/28/1999, the swap became effective at the same time the 1999 Series A G.O. Variable Rate Demand Refunding Bonds were issued. Under the terms of the swap, the County pays 4.115% to the Counterparty, Goldman Sachs Mitsui Marines Derivative Products, LP, ("Goldman"), and in return receives the Actual Bond Rate or an Alternative Index. If certain events occur, Goldman has the option to cause the Floating Rate Index to be converted from the Actual Bond Rate to the Alternative Index, or vice versa. The Alternative Index is either the BMA index or 65% of 30 day commercial paper. The swap and refunding bonds had the same original notional amount of \$96,150,000 and have the same principal amortization and maturity.

Fair Value of Swap: As of 6/30/2003, the swap had a negative fair value of (\$7,020,100), assuming Goldman pays the County the Actual Bond Rate until maturity. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dates implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with the 1999 Series A G.O. Variable Rate Demand Refunding Bonds that advance refunded portions of several bond issues. As of 6/30/2003, below are the principal and interest requirements of the debt and the net swap payments. The cash flows below assume that BMA

equals its current level of 0.98% for the term of the swap, and Goldman pays the Actual Bond rate to the County of BMA plus 5 basis points. The net swap payments will fluctuate as BMA changes and the Actual Bond Rate change.

| Fiscal Year Ending June 30 | Variable Rate Bonds | | Net Swap Payments | Total |
|-------------------------------|----------------------|---------------------|----------------------|-----------------------|
| | Principal | Interest | | |
| 2004 | \$ 125,000 | \$ 937,621 | \$ 3,002,491 | \$ 4,065,113 |
| 2005 | 125,000 | 936,393 | 2,998,576 | 4,059,969 |
| 2006 | 125,000 | 935,171 | 2,994,654 | 4,054,825 |
| 2007 | 150,000 | 933,949 | 2,990,732 | 4,074,681 |
| 2008 | 16,225,000 | 932,483 | 2,986,025 | 20,143,509 |
| 2009 | 625,000 | 773,043 | 2,477,807 | 3,875,850 |
| 2010 | 675,000 | 766,935 | 2,458,197 | 3,900,131 |
| 2011 | 9,650,000 | 760,338 | 2,437,017 | 12,847,355 |
| 2012 | 13,325,000 | 666,027 | 2,134,231 | 16,125,258 |
| 2013 | 9,300,000 | 535,084 | 1,716,850 | 11,551,934 |
| 2014 | 14,625,000 | 444,194 | 1,425,045 | 16,494,239 |
| 2015 | 12,750,000 | 301,261 | 966,159 | 14,017,420 |
| 2016 | 4,100,000 | 176,654 | 566,104 | 4,842,758 |
| 2017 | 4,250,000 | 136,364 | 437,679 | 4,824,043 |
| 2018 | 4,500,000 | 94,828 | 304,327 | 4,899,155 |
| 2019 | 4,675,000 | 50,849 | 163,131 | 4,888,980 |
| 2020 | 525,000 | 5,159 | 16,445 | 546,604 |
| Total | <u>\$ 95,750,000</u> | <u>\$ 9,386,353</u> | <u>\$ 30,075,470</u> | <u>\$ 135,211,824</u> |

Credit Risk: Because the swap has a negative value on 6/30/2003, the County does not have credit risk to Goldman. However, if swap rates increase and the fair value of the swap moves in favor of the County, credit risk would be present. The current ratings of Goldman are Aaa/AAA by Moody's and Standard & Poor's, respectively.

Termination Risk: If the swap has an unanticipated termination or the County exercises its option to terminate, the County may owe a termination payment to Goldman equal to the fair value of the swap at that time, if swap rates have declined and the fair value is negative to the County. The County or Goldman may terminate the swap contract if either party fails to perform under the swap contract or if either party's credit rating falls below A3 from Moody's and/or A- from Standard & Poor's. The County also has the option to terminate the contract with at least 30 days notice to Goldman. The County will not exercise its termination option if a payment would be payable by the County unless the County provides evidence to Goldman that a termination payment will be made on the Early Termination Date.

Interest Rate Risk: Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason the swap is terminated prior to maturity, the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in April 2020.

Basis Risk: Currently, the County is receiving the Actual Bond Rate so no basis rate exists. However, should certain events occur and the swap is converted to the Alternate Index of 65% of 30-day commercial paper or the BMA Index, the County could be exposed to basis risk. The basis risk will arise from the difference between the actual interest rate paid on the variable rate bonds and the receipt from Goldman of 65% of 30-day commercial paper or the BMA Index. This basis differential could cause the expected savings to not be achieved.

Swap Five, Executed with Goldman Sachs Mitsui Marines Derivative Products on 9/17/2001 in Connection with Several Bond Issues:

Swap Objective: In 2001, the County entered into a forward starting swap that will produce a synthetic variable rate. The swap had a forward starting nature in order to increase the fixed rate received by the County. Under the terms of the swap, the County will receive a fixed rate of 4.00% and pay the BMA index. The County entered into this fixed receiver swap in order to gain variable rate exposure, better match assets and liabilities, and receive upfront cash.

Swap Terms:

| Executed Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Receiver Rate | Floating Rate Index | Upfront Payment for Termination Option |
|---------------|---------------------|--------------------|--------------------------|---------------------|---------------------|--|
| 09/17/2001 | 09/15/2003 | 09/15/2011 | \$ 100,000,000 | 4.00% | BMA | \$ 5,008,700 |

On 9/17/2001, the County entered into a forward starting swap that will become effective on 9/15/2003. Under the terms of the swap, the County pays the BMA index, which was 0.98% on 6/30/2003. In return, the County receives a fixed rate of 4.00% from the Counterparty, Goldman. In addition, on 9/17/2001, the County received \$5,008,700 from Goldman for granting Goldman the right to cancel the swap anytime, with 45 days notice to the County, from 9/15/2003 until the maturity of the swap, 9/15/2011.

Fair Value of Swap Option: As of 6/30/2003, the swap had a fair value in the County's favor of \$6,954,570. This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dated implied from the current yield curve.

Associated Debt and Swap Payments: This swap is in conjunction with several issues: 1997 Series B G.O. Refunding Bonds, 1997 Series A G.O. Special Purpose Refunding Bonds, 1996 Series B G.O. Refunding Bonds, and 1996 Series A G.O. Economic Development Refunding Bonds.

Credit Risk: The County has credit exposure to Goldman equivalent to the fair market value of \$6,955,000. If Goldman fails to perform under the terms of the swap contract, the County could have a loss equal to \$6,955,000. As of 6/30/2003, the ratings of Goldman are Aaa/AAA by Moody's and Standard & Poor's, respectively.

Termination Risk: If the swap has an unanticipated termination (other than Goldman's exercise of its option to cancel the swap), the County may owe a termination payment to Goldman equal to the fair value of the swap at that time, if swap rates have risen and the fair value is negative to the County. An unscheduled end will also affect the County's asset/liability strategy because the fixed rate bonds will no longer carry a synthetic floating rate. If Goldman exercises its option to cancel the swap, both parties are relieved of all further payment obligations except for unpaid accruals.

Interest Rate Risk: Because the County is paying a floating rate index under the swap, it is subject to interest rate risk. As BMA rises, the County's swap payments rise.

Swap Six, Executed with Regions Bank on 5/23/2003 in Connection with the Anticipated 2005 Series G.O. Refunding Bonds:

Swap Objective: The County received an upfront payment of \$4,398,000 from the Counterparty for entering into a swaption. This swaption gave the Counterparty the option to cause the County to enter into a swap on January 1, 2005 or January 1, 2006. If the Counterparty exercises the option, the County will currently refund a portion of its

1995 Series A G.O. Refunding Bonds with variable rate bonds and enter into a fixed payer swap in which the County would pay a fixed rate and receive a floating rate. The County entered into this swaption to take advantage of 40 year lows in interest rates and to receive an upfront cash payment for budgetary needs.

Swap Terms:

| Trade Date | Notification Date | Swap Effective Date | Swap Maturity Date | Original Notional Amount | Fixed Payer Rate | Floating Rate Index | Upfront Payment |
|------------|-----------------------------|-----------------------------|--------------------|--------------------------|------------------|---------------------|-----------------|
| 05/23/2003 | 03/30/2005 or 03/30/2006 | 04/01/2005 or 04/01/2006 | 04/01/2013 | \$ 52,590,000 | 5.30% | 70% of Libor | \$ 4,398,000 |

On 5/23/2003, the County entered into a swaption with Regions Bank ("Regions"), and the County was paid \$4,398,000 by Regions for this option. If the option is exercised, the County will issue variable rate refunding bonds and enter into a fixed payer swap in which the County will pay 5.30% and receive 70% of Libor. If the option is exercised, Regions will pay \$500,000 for cost issuance. In addition to the cost of issuance, Regions will also pay the an additional option premium equal to 1% of the notional amount if the option is exercised on 3/30/05. The potential swap will have the same amortization and maturity as the underlying bond issue. The fixed swap of 5.30% was set at a rate that, when added to the assumed ongoing expenses for the variable rate bonds, would equal the average coupon on the 1995 Series A G.O. Refunding Bonds.

Fair Value of Swap and Option: As of 6/30/2003, the swap had a negative fair value of (\$4,489,875). This fair value was measured by a swap pricing system in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The future spot rates are zero-coupon bonds due on the future settlement dates implied from the current yield curve.

Associated Debt and Swap Payments: The swap is associated with a potential future refunding issue.

Credit Risk: Currently, the swaption itself does not expose the County to credit risk. However, should the option be exercised in the future, the underlying swap could expose the County to a credit risk, depending on the fair value of the swap at that time. To mitigate credit risk, if Standard & Poor's and Moody's rates the creditworthiness of Regions' long-term unsecured and unsubordinated debt, deposit, or letter of credit obligations below a rating of A in the case of Standard & Poor's and A2 in the case of Moody's, treasuries or cash will be pledged.

Termination Risk: An out-of-the-ordinary event may occur that cause the swap contract to be terminated. At the time of termination, if the swap has a negative fair value, the County, would be liable to Regions for a payment equal to the fair value. If either Standard & Poor's or Moody's rates the creditworthiness of either party's long-term unsecured and unsubordinated debt, deposit, or letter of credit obligations below Baa3 by Moody's or BBB- by Standard & Poors's, an Additional Termination Event has occurred. As of 6/30/2003, the ratings of Regions are Aa3/A+ by Moody's and Standard & Poor's respectively.

Basis Risk: Currently, the County is not exposed to basis risk. If the option is exercised in the future, the potential savings could be affected depending on the relationship between the variable rate on the bonds and the floating receipt of 70% of Libor from Regions.

Market Access Risk: The County may be exposed to market access risk if the County is not able to issue the refunding bonds in the future because of some unforeseen event. If the option is exercised and the refunding bonds are not issued, the 1995 bonds would not be refunded and the County would make swap payments as required by the swap contract. Thus, the expected cost savings may not be realized.

Claims and judgments, landfill postclosure care costs, and sick and annual leave:

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included in the totals for governmental activities. At year end \$315,585 of internal service funds sick and annual leave is included in the above amounts.

The County has recognized long-term liabilities for claims and judgments of \$12,108,305 in accordance with its accounting policy explained in Note I(E). The liabilities are based on property damage and personal injury lawsuits arising in the course of operations. Only \$50,000 of this amount is expected to become due within one year. Claims and judgments are usually paid from an internal service fund for tort liability. Certain business-type activities pay these costs related to their activity.

The liability for landfill postclosure care costs are explained in Note I(E). These costs are usually paid from the Solid Waste Management Fund, a special revenue fund.

Sick and annual leave liabilities are explained in note I(E). These liabilities have usually been paid from the fund where the regular salary of the employee is charged at the time the leave is used or paid.

(J) Interfund Receivables, Payables, and Transfers

Interfund receivables and payables consist of the following:

Due To/From Other Funds:

| Receivable Fund | Payable Fund | Amount |
|----------------------|-----------------------------|----------------------|
| General Fund | Corrections Fund | \$ 8,473,401 |
| | Grants Fund | 2,067,924 |
| | Oakville Health Care Center | 482,351 |
| | Capital Projects Fund | 379,168 |
| | Debt Service Fund | 55,100 |
| | General Fund | 32,376 |
| Debt Service Fund | General Fund | 1,334,358 |
| | Hotel Motel Tax Fund | 929,156 |
| | Capital Projects Fund | 1,595 |
| Hotel Motel Tax Fund | General Fund | 1,986,315 |
| Education Fund | General Fund | 1,316,149 |
| Car Rental Tax Fund | General Fund | 309,568 |
| Total | | <u>\$ 17,367,461</u> |

Due To/From Primary Government and Component units:

| Receivable Entity | Payable Entity | Amount |
|-----------------------------------|---|----------------------|
| General Fund | Agricenter International Component Unit | \$ 331,437 |
| Debt Service Fund | The Med Component Unit | 4,839,677 |
| Capital Projects Fund | Agricenter International Component Unit | 91,234 |
| | The Med Component Unit | 4,000,000 |
| The Med Component Unit | General Fund | 964,554 |
| | Capital Projects Fund | 2,500,000 |
| Board of Education Component Unit | Education Fund | 2,653,845 |
| Total | | <u>\$ 15,380,747</u> |

These balances resulted from timing differences between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, and (2) payments between funds occur.

Transfers during the year were as follows:

| Transfer Out: | Transfer In: | Amount |
|---|-----------------------------|----------------------|
| General Fund | Correction Center Fund | \$ 8,748,972 |
| | Debt Service Fund | 7,502,465 |
| | Grants Fund | 3,828,237 |
| | Oakville Health Care Center | 2,976,084 |
| | Nonmajor Governmental Funds | 301,964 |
| | General Fund | 154,597 |
| Debt Service Fund | General Fund | 8,703,100 |
| Nonmajor Governmental Funds | Debt Service Fund | 3,379,156 |
| | General Fund | 1,750,000 |
| | Grants Fund | 24,423 |
| Capital Projects Fund | Debt Service Fund | 2,501,076 |
| | Correction Center Fund | 519,868 |
| | Nonmajor Governmental Funds | 151,431 |
| | General Fund | 44,300 |
| Grants Fund | General Fund | 4,325,725 |
| | Grants Fund | 70,373 |
| Total Transfers Out by Governmental Fund Types | | <u>44,981,771</u> |
| Correction Center Fund | General Fund | 4,445,000 |
| | Grants Fund | 113,255 |
| Fire Services Fund | General Fund | 673,357 |
| | Nonmajor Governmental Fund | 1,516 |
| Consolidated Codes Enforcement Fund | General Fund | 857,283 |
| Internal Service Funds | General Fund | 3,571,709 |
| Total Proprietary Fund Types and Internal Service Funds | | <u>9,662,120</u> |
| Total All Fund Types | | <u>\$ 54,643,891</u> |

Transfers are used to (1) move revenue from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them and (2) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

(K) Other Revenue

The other revenue classification is used in the combined, combining, and individual fund financial statements and in the supplemental schedules and statistical section of the comprehensive annual financial report. This category is one of the revenue line items included in the legally adopted budget approved annually by the Board of Commissioners. Certain revenue accounts which are not accurately described by any of the other revenue classifications included in the budget (local taxes, local revenues, state revenue, federal revenue, patient service revenue, elected officials' fees and fines) are classified as other revenue. Other revenue for the year ended June 30, 2003 is detailed below:

| | General Fund | Debt Service Funds | Capital Projects Fund | Grant Funds | Other Governmental Funds | Total Governmental Funds |
|----------------------|---------------------|--------------------------|-----------------------------|-------------------|--------------------------------|--------------------------------|
| Investment income | \$ 2,813,348 | \$ 65,158 | \$ 226,489 | \$ 96,078 | \$ 227,715 | \$ 3,428,788 |
| Interest rate swaps | --- | 4,398,000 | --- | --- | --- | 4,398,000 |
| Miscellaneous income | 514,604 | --- | --- | 267,081 | 20 | 781,705 |
| Total other revenue | <u>\$ 3,327,952</u> | <u>\$ 4,463,158</u> | <u>\$ 226,489</u> | <u>\$ 363,159</u> | <u>\$ 227,735</u> | <u>\$ 8,608,493</u> |

(L) Risk Financing and Related Insurance Issues

Shelby County maintains a self-insured Group Hospital Insurance Fund for its active and retired employees and their dependents, funded by participation of both the County and its employees. Incurred but not reported (IBNR) claims liabilities of the Group Hospital Insurance Fund were actuarially determined. This calculation was based on prior years' claims expense and the current year's actual claims incurred. The long term liabilities for IBNR claims are presented at present value.

The schedule below presents the changes in IBNR liabilities for the past two years for the Group Hospital Insurance Fund:

Notes to Financial Statements
June 30, 2003

| | <u>2003</u> | <u>2002</u> |
|--|----------------------|---------------------|
| IBNR claims and claim adjustment liabilities at the beginning of the fiscal year | \$ 8,960,188 | \$ 9,727,644 |
| Incurred claims and claim adjustment expenses: | | |
| Provision for the insured events of the current fiscal year | 65,098,985 | 56,713,736 |
| Increase (decrease) in provision for insured events of prior fiscal years | <u>2,046,086</u> | <u>(1,375,032)</u> |
| Total incurred claims and claim adjustment expenses | <u>67,145,071</u> | <u>55,338,704</u> |
| Payments: | | |
| Claims and claim adjustment expenses attributable to insured events of the current fiscal year | (65,249,413) | (56,138,210) |
| Claims and claim adjustment expenses attributable to insured events of prior fiscal years | <u>150,429</u> | <u>32,050</u> |
| Total Payments | <u>(65,098,984)</u> | <u>(56,106,160)</u> |
| IBNR claims and claim adjustment liabilities at the end of the fiscal year | <u>\$ 11,006,275</u> | <u>\$ 8,960,188</u> |

IBNR claims are included in Insurance Claims Payable.

The County maintains a self-insured Tort Liability Fund funded by premiums paid by departments using county vehicles and by an operating transfer from the General Fund. Claims liabilities of the Tort Liability Fund were estimated based on prior years' claims expense, current year's actual claims, and a review of pending litigation through the County Attorney.

The schedule below presents the changes in claims liabilities for the past two years for the Tort Liability Fund:

| | <u>2003</u> | <u>2002</u> |
|--|---------------------|---------------------|
| Claims and claim adjustment liabilities at the beginning of the fiscal year | \$ 2,666,453 | \$ 1,300,000 |
| Incurred claims and claim adjustment expenses: | | |
| Provision for the insured events of the current fiscal year | 569,759 | 1,361,248 |
| Increase (decrease) in provision for insured events of prior fiscal years | <u>(548,418)</u> | <u>922,742</u> |
| Total incurred claims and claim adjustment expenses | <u>21,341</u> | <u>2,283,990</u> |
| Payments: | | |
| Claims and claim adjustment expenses attributable to insured events of the current fiscal year | (575,545) | (482,805) |
| Claims and claim adjustment expenses attributable to insured events of prior fiscal years | <u>5,786</u> | <u>(434,732)</u> |
| Total Payments | <u>(569,759)</u> | <u>(917,537)</u> |
| Claims and claim adjustment liabilities at the end of the fiscal year | <u>\$ 2,118,035</u> | <u>\$ 2,666,453</u> |

The County maintains a self-insured Employer Insurance Fund, for on-the-job injuries and unemployment compensation, funded by premiums paid by County departments based on a percentage of salary costs. Claims liabilities of the Employer Insurance Fund were estimated based on prior year's claims expense and current year's actual claims incurred.

The schedule below presents the changes in claims liabilities for the past two years for the Employer Insurance Fund:

| | <u>2003</u> | <u>2002</u> |
|--|---------------------|---------------------|
| Claims and claim adjustment liabilities at the beginning of the fiscal year | \$ 8,642,625 | \$ 7,008,543 |
| Incurred claims and claim adjustment expenses: | | |
| Provision for the insured events of the current fiscal year | 3,251,884 | 1,671,737 |
| Increase (decrease) in provision for insured events of prior fiscal years | <u>81,820</u> | <u>2,593,543</u> |
| Total incurred claims and claim adjustment expenses | <u>3,333,704</u> | <u>4,265,280</u> |
| Payments: | | |
| Claims and claim adjustment expenses attributable to insured events of the current fiscal year | (2,706,886) | (783,063) |
| Claims and claim adjustment expenses attributable to insured events of prior fiscal years | <u>(272,499)</u> | <u>(1,848,135)</u> |
| Total Payments | <u>(2,979,385)</u> | <u>(2,631,198)</u> |
| Claims and claim adjustment liabilities at the end of the fiscal year | <u>\$ 8,996,944</u> | <u>\$ 8,642,625</u> |

The County's other insurance fund is the Group Life Insurance Fund, which reported expenses of \$2,286,749 for claims incurred for the year ended June 30, 2003.

(M) Contingencies and Commitments

The County has commitments at June 30, 2003, for outstanding purchase orders and outstanding contracts reported as reserves for encumbrances of the governmental funds. In addition, commitments for capital projects total \$46,497,860 as of June 30, 2003. Notes payable have been authorized and are available as needed to fund these capital projects.

In May 2002, the Memphis and Shelby County Sports Authority (the Sports Authority) issued \$202,290,000 of debt. This debt is to be repaid from several sources, including seat rental fees from ticket sales, sales tax rebate from "eligible sales" (as defined in the closing documents of the \$202,290,000 Memphis and Shelby County Sports Authority, Inc. Revenue Bonds Series A and B), City-wide Hotel/Motel Tax, County-wide Hotel/Motel Tax, and new taxes established for this purpose, including an in lieu of tax on the water facilities of Memphis Light Gas & Water and a car rental tax. A substantial portion of the revenue to repay the debt is not directly related to the existence or performance of the NBA team. A Debt Service Reserve Fund has been established and shall only be used for making payments into the Bond Fund when the monies in the Bond Fund are insufficient for debt service payments on the \$202,290,000 of debt. If a draw on the Debt Service Reserve Fund is made to make debt service payments on the bonds, then pursuant to an interlocal agreement, the County and the City of Memphis have agreed to replenish such money, equally, from legally available non-ad valorem revenues no later than October 31 of the fiscal year following the date of such deficit.

The Sports Authority is reported as a jointly governed organization consistent with the prior year. The Sports Authority has a December 31 year-end. As of December 31, 2002, no activity had occurred to change the County's reporting of the Sports Authority.

(N) Joint Ventures, Jointly Governed Organizations, and Related Organizations***Joint Ventures:******Memphis Cook Convention Center (the Convention Center)***

The Convention Center is managed by an eight-member board consisting of four members appointed by the Mayor of the City of Memphis (the City) and confirmed by City Council, and four members appointed by the County Mayor and confirmed by the Board of Commissioners. The board is responsible for reporting the results of operations of the Convention Center semi-annually to both the City and the County. On August 21, 2000, the City and County entered into a contract with a third party to promote, operate, and manage the Convention Center. The original term of the contract was a three year period, August 21, 2000 to August 20, 2003, with an optional extension through August 20, 2005, which has been exercised. That option was exercised and the contract was extended. The City and County share equally in the profits of the Convention Center and are responsible for funding any deficit from operations in the same proportion. This obligation is currently funded for both governments from the proceeds of the Hotel Motel Tax. The County does not hold an equity interest in this entity. (The Hotel Motel Tax Fund contributed \$2,248,875 to the operations of the Convention Center during the year ended June 30, 2003.) Financial statements for the Convention Center may be obtained from Memphis Cook Convention Center, 255 N. Main Street, Memphis, Tennessee, 38103.

Mid-South Coliseum (the Coliseum)

The Coliseum is a joint operation between the City and the County. The City and County share in profits or fund any deficits from operations in a ratio of 60% and 40%, respectively. The County does not hold an equity interest in this entity. Financial statements for the Coliseum may be obtained from the Mid-South Coliseum, The Fairgrounds, Memphis, Tennessee, 38104.

Public Building Authority of Memphis and Shelby County (the PBA)

In November 1987, the City and County entered into a joint-venture arrangement creating the PBA, a not-for-profit corporation, for the purpose of constructing the Pyramid. The Pyramid was opened in November, 1991. The PBA has no on-going financial operations and exists solely to hold title to the building. The County does not hold an equity interest in this entity.

On July 1, 1991, the City and County entered into a contract with a third party to manage, operate, market and promote the Pyramid. The term of the contract was for the three year period, July 1, 1991 to June 30, 1994, with a renewal clause for up to three additional five year terms. The current renewal period expires June 30, 2004. In future years the City and County will each appropriate one-half of the necessary funds to sustain operations based upon each government's approval of an operating budget. During the year ended June 30, 2003, neither the City nor the County made contributions to the operating budget of the Pyramid. Excess operating revenue net of management fees and operating expenses, as defined under the management agreement, will be paid to the City and the County upon demand. As provided for in the management agreement, cash in excess of \$500,000 will also be paid to the City and the County upon demand. No excess cash was returned in fiscal year 2003. Financial statements for the PBA may be obtained from the Pyramid Arena, One Auction Street, Memphis, Tennessee, 38105.

Memphis and Shelby County Port Commission (the Port Commission)

The Port Commission, a joint operation between the City of Memphis and the County, is managed by a seven member board. Three of the board members are appointed by the City and two are appointed by the County. In addition, the commissioner of public service of the City and the chairman of the board of the County commissioners serve as ex officio members of the board with the right to vote. Excess revenues of the Port Commission are distributed equally to the City and the County. Any deficits of the Port Commission are funded equally by the City and the County. The County does not hold an equity interest in this entity. Financial statements

for the Port Commission may be obtained from the Memphis and Shelby County Port Commission, P.O. Box 13142, Memphis, Tennessee, 38113.

The following is a summary of the financial information of the joint ventures, as of, and for the year ended June 30, 2003 (not covered by the report of independent accountants):

| | Memphis Cook Convention Center | Mid-South Coliseum | Public Building Authority | Port Commission |
|----------------------|--------------------------------------|-----------------------|---------------------------------|--------------------|
| Assets | \$ 15,737,029 | \$ 1,855,723 | \$ 4,070,996 | \$ 31,197,701 |
| Liabilities | 791,703 | 608,507 | 3,433,132 | 8,041,790 |
| Net assets | 14,945,326 | 1,247,216 | 637,864 | 23,155,911 |
| Operating revenues | 2,203,153 | 1,987,259 | 3,636,633 | 1,464,540 |
| Operating expenses | 4,148,386 | 2,244,170 | 3,999,897 | 2,347,116 |
| Other income | 1,802,629 | 37 | 9,284 | 130,586 |
| Other expenses | 2,089,970 | --- | --- | 355,500 |
| Change in net assets | (2,232,574) | (256,874) | (353,980) | (1,107,490) |

Jointly Governed Organizations:

The County, in conjunction with the City created the following organizations that are not considered joint ventures as the County and the City do not retain an ongoing financial interest or responsibility.

Airport Authority (the Authority)

The Authority selects management staff, sets user charges, establishes budgets and controls all aspects of general aviation, airport management and development. Six of the seven board members are appointed by the City Mayor and one by the County Mayor, all for seven year terms.

Memphis and Shelby County Center City Commission (the Commission)

The Commission is an organization responsible for promotion and redevelopment of the Memphis Center City area. Board members (seven) are appointed by the City and the County Mayors, with approval by the City Council and the County Commission, for three year terms.

Memphis Center City Revenue Finance Corporation (the Finance Corporation)

The Finance Corporation is a nonprofit corporation established jointly by the City and the County under the laws of the State of Tennessee. The Finance Corporation provides various forms of financial assistance to development projects. The City and County Mayors appoint the Board members (nine), with approval of the City Council and the County Commission, for six year terms.

The Depot Redevelopment Corporation of Memphis and Shelby County was established by the City of Memphis and Shelby County to determine and to establish a reuse plan and management strategy for the Memphis Depot which was closed as a military base by the United States Government.

Industrial Development Board of the City and County of Shelby, Tennessee operates as a nonprofit corporation for the purpose of promoting industrial development in the City and County. Board members (nine) are appointed by the City and the County Mayors, with approval by the City Council and the County Commission, for six year terms.

The Memphis and Shelby County Sports Authority was established to plan, promote, and expand professional and amateur sports in Shelby County. Tennessee law allows sports authorities to receive sales taxes generated by major league sports franchises in their home city.

Related Organizations:

The County appoints a voting majority of the board, but is not financially accountable for the Health, Housing and Education Facilities Board or the Shelby County Housing Authority.

The Med has an investment in Memphis Managed Care (MMC), a TennCare MCO, that pays The Med a fixed per diem for inpatient services and pays for outpatient services on a fee for service basis. For the years ended June 30, 2003 and 2002, The Med recorded gross charges of approximately \$76.0 million and \$70.0 million, respectively, from MMC. At June 30, 2003 and 2002, The Med had receivables of approximately \$4.7 million and \$4.8 million, respectively from MMC.

(O) Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan is available to all County employees and permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

The County does not hold the assets in a fiduciary capacity, therefore in accordance with GASB Statement 32, "Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans", the plan is not included in the County's June 30, 2002 financial statements.

(P) Other Post – Employment Benefits

In addition to providing pension benefits, the County provides certain health care and life insurance benefits for retired employees in accordance with policy established by the County Board of Commissioners. Substantially all of the County's employees may become eligible for those benefits if they reach normal retirement age while working for the County. The cost of retiree health care and life insurance benefits is recognized as an expenditure as claims are paid. For 2003 the County provided these benefits to 1,817 retirees at a cost of \$8,732,345.

(Q) Pensions**Shelby County Retirement System**

The Shelby County Retirement System (the System), a single employer public employee retirement system (PERS) established by Shelby County, Tennessee, is administered by a board, the majority of whose members are nominated by the Shelby County Mayor, subject to approval by the Shelby County Board of Commissioners. The System issues a publicly available financial report that includes financial statements and required supplemental information. That report may be obtained by writing to the Shelby County Retirement System, Suite 950, 160 N. Main, Memphis, Tennessee 38103 or calling (901) 545-3370.

The financial statements of the System are prepared on the accrual basis of accounting. Under the accrual basis of accounting, revenue is recorded as earned and expenses are recorded as incurred. Plan liabilities for benefits and refunds are recognized when due and payable in accordance with the terms of the Plan. All other liabilities are recognized on the accrual basis.

The System's investments in U.S. Government and government-backed obligations, corporate bonds, and common and preferred stock are stated at fair value. Investments that do not have an established market are reported at estimated fair value. There are no investments in any one organization that represent 5% or more of net assets available for plan benefits as of June 30, 2003. Purchases and sales of investments are recorded on a trade-date basis.

The County provides office space and certain administrative services at no cost to the System. All other costs to administer the plan are paid from plan earnings.

Substantially all full-time and permanent part-time employees of the County are required, as a condition of employment, to participate in the System.

Prior to 1990 the System consisted of two plans - Plans A and B - which were accounted for as separate funds for financial reporting purposes. In 1990 these plans were legally merged into one reporting entity, whereby total combined assets of the merged plans are available for payment of benefits to participants of either of the two previously existing plans. While the plans were legally merged, the System retained the membership criteria of the previous plans, which are as follows:

- Plan B, a contributory single employer defined benefit pension plan for employees hired prior to December 1, 1978, and
- Plan A, a non-contributory single employer defined benefit pension plan for employees hired on or after December 1, 1978, and those employees that elected to transfer to Plan A from Plan B before January 1, 1981.

The System benefits and contribution provisions are established by the Shelby County Board of Commissioners. Once becoming a participant, a person will continue to participate as long as he or she is an employee of the County. The System provides retirement, as well as survivor and disability defined benefits.

Effective July 1, 2000, Plan A was amended to include a "25-year and out" plan for Public Safety Employees. After completion of 25 years of service in which 20 years, or at least the last 15 years, is in a public safety position, the participant can retire with 55% of Final Average Earnings regardless of age. The employee must contribute the actuarially determined amount to fund this benefit.

Funding Policy

The System's funding policy for employee contribution requirements is established by the Board of Administration of the Shelby County, Tennessee Retirement System (the Board). The System's funding policy for employer contribution requirements is established by the Shelby County Board of Commissioners. For fiscal year 2003, the contribution requirements were based on the actuarially determined contribution amount for the fiscal year ended June 30, 2003 as determined by the actuary as of July 1, 2002.

The County does not receive the actuarial report until several months into the fiscal year to which the report relates. The County contribution is based on the prior year actuarial report due to budget procedures and timing.

Employer contributions to the System are funded currently in an amount determined by the Plan actuary for participants under Plan A and Plan B. Plan B participants contribute an additional 8% of the related payroll expenses, except for employees of Plan B with more than 35 years of service who are only required to make an 8% contribution on the portion of their compensation which exceeds their annual compensation at the time they attained 35 years of service. In addition, certain Plan A public safety employees contribute 2.65% of their compensation each year beginning in the year ended June 30, 2002. This resulted in total contributions of \$14,588,264 (\$12,313,480 employer contributions and \$2,274,784 employee contributions).

The significant actuarial assumptions used to compute these actuarially determined contribution requirements are the same as those used to compute the net pension obligation.

Trend Information

| Fiscal Year Ending | Annual Pension Cost (APC) | Percentage of APC Contributed | Net Pension Obligation |
|-----------------------|---------------------------------|-------------------------------------|------------------------------|
| June 30, 2000 | \$ 14,611,646 | 100% | \$ --- |
| June 30, 2001 | 17,201,861 | 100% | --- |
| June 30, 2002 | 12,313,480 | 100% | --- |
| June 30, 2003 | 12,313,480 | 100% | --- |

The annual required contribution for the current year was determined as part of an actuarial valuation at July 1, 2002 using a projected unit credit service pro-rate cost method for both Plan A and Plan B participants. For fiscal year 2003, the County had an annual pension cost and contributions of \$11,952,551 under Plan A and \$360,929 under Plan B. Employees contributed \$1,701,285 under Plan A and \$573,500 under Plan B. The contributions as a percent of covered payroll were the same as those of the Retirement System.

Actuarial assumptions included (a) projected unit credit service pro-rate cost method; (b) five year smoothing asset valuation method; (c) 8.25% rate of investment return; (d) 6.0% projected salary increases, 3.25% attributable to inflation and 2.75% attributable to promotions; and (e) 3.25% annual cost-of-living adjustments, compounded.

Schedule of funding progress:

| Actuarial Valuation Date | Actuarial Value of Assets (a) | Actuarial Accrued Liability (AAL)- Entry Age (b) | Unfunded AAL (UAAL) (b)-(a) | Funded Ratio (a/b) | Covered Payroll (c) | UAAL as a Percentage of Covered Payroll [(b-a)/c] |
|--------------------------------|--|---|--------------------------------------|--------------------------|---------------------------|---|
| 06/30/98 | \$ 674,159,712 | \$ 529,838,594 | \$ (144,321,118) | 127.2% | \$ 175,048,913 | (82.4%) |
| 06/30/99 | 715,457,284 | 577,497,386 | (137,959,898) | 123.9% | 188,271,742 | (73.3%) |
| 06/30/00 | 740,062,567 | 613,838,116 | (126,224,451) | 120.6% | 200,325,882 | (63.9%) |
| 06/30/01 | 753,767,893 | 679,275,060 | (74,492,833) | 111.0% | 218,198,745 | (34.1%) |
| 06/30/02 | 797,091,379 | 720,839,196 | (76,252,183) | 110.6% | 233,148,476 | (32.7%) |
| 06/30/03 | 794,201,990 | 769,753,615 | (24,448,375) | 103.2% | 237,197,193 | (10.3%) |

Pension plans of the major component units:

Shelby County Board of Education (the Board of Education)

The primary government (Shelby County) does not act in a trustee capacity for the assets of the pension plans of the Shelby County Board of Education.

Plan Description

For teachers, the Board of Education contributes to the State Employees, Teachers, and Higher Education Employees Pension Plan (SETHEEPP), a cost-sharing multiple employer defined benefit pension plan. Cost of

living adjustments (COLA) are provided to retirees each July based on the percentage change in the Consumer Price Index (CPI) during the previous calendar year. No COLA is granted if the CPI increases less than one-half percent. The annual COLA is capped at three percent.

For non teacher employees, the Board of Education contributes to the Political Subdivision Pension Plan (PSPP), an agent multiple-employer defined benefit pension plan. Political subdivisions such as the Shelby County Board of Education participate in the TCRS as individual entities and are liable for all costs associated with the operation and administration of their plan. Benefit improvements are not applicable to a political subdivision unless approved by the chief governing body.

Both plans are administered by the Tennessee Consolidated Retirement System (TCRS). TCRS provides retirement benefits as well as death and disability benefits to plan members and their beneficiaries. Benefits are determined by a formula using the member's high five-year average salary and years of service. Members become eligible to retire at the age of 60 with five years of service or at any age with 30 years of service. A reduced retirement benefit is available to vested members who are at least 55 years of age or have 25 years of service. Disability benefits are available to active members with five years of service who become disabled and cannot engage in gainful employment. There is no service requirement for disability that is the result of an accident or injury occurring while the member was in the performance of duty. Members joining the plan on or after July 1, 1979 are vested after five years of service. Members joining the plan prior to July 1, 1979 are vested after four years of service. Benefit provisions are established in state statute found in Title 8, Chapter 34-37 of the Tennessee Code Annotated (TCA). State statutes may be amended by the Tennessee General Assembly.

The TCRS issues a publicly available financial report that includes financial statements and required supplementary information for both the SETHEEPP and the PSPP. That report may be obtained by writing to the Tennessee Treasury Department, Consolidated Retirement System, 10th Floor Andrew Jackson Building, Nashville, TN 37243-0230 or can be accessed at www.treasury.state.tn.us.

Funding Policy

Most teachers are required by state statute to contribute 5.0% of salary to the plan and the Board of Education requires non teacher-employees to contribute 5.0% of compensation. The employer contribution rate for the Board of Education is established at an actuarially determined rate. The employer rate for the fiscal year ending June 30, 2003 was 3.4% of annual covered payroll for teachers and 6.59% for non teachers. The employer contribution requirement is established by and may be amended by the TCRS Board of Trustees. The employer's contribution to TCRS for teachers for the years ending June 30, 2003, 2002, and 2001 were \$4,919,894, \$5,042,792, and \$4,784,110, respectively, equal to the required contributions for each year.

Annual Pension Cost for Non Teachers

For the year ending June 30, 2003, Shelby County Board of Education's annual pension cost for non teachers of \$2,428,647 to TCRS was equal to Shelby County Board of Education's required and actual contributions. The required contribution was determined as part of the July 1, 1999 actuarial valuation using the frozen initial liability actuarial cost method. Significant actuarial assumptions used in the valuation include (a) rate of return on investment of present and future assets of 7.5 percent a year compounded annually, (b) projected salary increases of 5.5 percent annual rate (no explicit assumption is made regarding the portion attributable to the effects of inflation on salaries), (c) projected 4.5 percent annual increase in the Social Security wage base, and (d) projected post-retirement increases of 3.0 percent annually. The actuarial value of assets was determined using techniques that smooth the effect of short-term volatility in the market value of total investments over a five-year period. Shelby County Board of Education's unfunded actuarial accrued liability is being amortized as a level dollar amount on a closed basis. The remaining amortization period at July 1, 1999 was 16 years.

Trend Information

| <u>Fiscal Year Ending</u> | <u>Annual Pension Cost (APC)</u> | <u>Percentage of APC Contributed</u> | <u>Net Pension Obligation</u> |
|-------------------------------|--|--|---------------------------------------|
| June 30, 2000 | \$ 1,564,701 | 100% | \$ --- |
| June 30, 2001 | 1,973,411 | 100% | --- |
| June 30, 2002 | 1,959,363 | 100% | --- |
| June 30, 2003 | 2,428,647 | 100% | --- |

Schedule of Funding Progress for Shelby County Board of Education
(Dollar amounts in thousands)

| <u>Actuarial Valuation Date</u> | <u>Actuarial Value of Assets</u> | <u>Actuarial Accrued Liability (AAL)- Entry Age</u> | <u>Unfunded AAL (UAAL)</u> | <u>Funded Ratio</u> | <u>Covered Payroll</u> | <u>UAAL as a Percentage of Covered Payroll</u> |
|---|--|---|------------------------------------|-------------------------|----------------------------|--|
| | (a) | (b) | (b)-(a) | (a/b) | (c) | [(b-a)/c] |
| 07/01/01 | \$ 70,544 | \$ 79,619 | \$ 9,075 | 88.6% | \$ 35,058 | 25.9% |
| 07/01/99 | 59,958 | 67,158 | 7,200 | 89.3% | 31,124 | 23.1% |
| 06/30/97 | 49,267 | 52,080 | 2,813 | 94.6% | 26,303 | 10.7% |

Changes in Actuarial Assumptions:

An actuarial valuation was performed as of July 1, 2001 which established contribution rates effective July 1, 2002. As a result of the June 30, 2000 experience study, changes were made to two of the significant actuarial assumptions as follows: 1) projected salary increases of 4.75 percent (graded) annual rate (no explicit assumption is made regarding the portion attributable to the effects of inflation on salaries), and 2) projected 3.5 percent annual increase in the Social Security wage base.

Shelby County Health Care Corporation (The Med)

Approximately one in six employees of The Med participates in the Shelby County Retirement System described above. The Med has no financial obligation to the Plan beyond the required current year's contributions. The Med contributed \$300,702 in 2003 and \$432,292 in 2002 to the Shelby County Retirement System.

Effective July 1, 1985, The Med established the Regional Medical Center at Memphis Retirement Investment Plan, a defined contribution pension plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate in this plan once they have reached the age of twenty-one and have completed one year of participation service, as defined, and are not participating in any other pension program to which The Med makes contributions. The plan provides for employee contributions of 2% to 6% of their compensation and for equal matching contributions made by the Med. Participants are immediately vested in their contribution plus actual earnings thereon. Participants vest 75% in the employers matching contribution after four years service and 100% after five years. Forfeitures are returned to The Med to reduce future matching contributions. The payroll for employees covered by this plan was approximately \$51,191,329 in 2003. The Med and employees contributed approximately \$2,508,462 and \$2,508,462, respectively, to the Plan for the year ended June 30, 2003. The primary government (Shelby County) does not act in a trustee capacity for the assets of this pension plan.

Financial statements of the Regional Medical Center at Memphis Retirement Investment Plan are available from Shelby County Health Care Corporation, 877 Jefferson Avenue, Memphis, Tennessee 38103.

(R) Subsequent Events

In July 2003 the Shelby County Board of Commissioners approved the \$109,220,000 2003 Series A Tax Anticipation Note-Commercial Paper Program. While current intentions are that the Tax Anticipation Notes will be paid off on or before June 30, 2004 similar or other financing will be required each year for the foreseeable future.

At June 30, 2003 \$138,300,000 of the 2001A EMCP (Extendible Municipal Commercial Paper) notes had been issued. As of December 16, 2003 an additional \$10,700,000 has been issued. Also, at June 30, 2003 \$82,000,000 of the 2001A EMCP notes had been issued. As of December 16, 2003 an additional \$25,800,000 has been issued for capital improvement projects.

On November 12, 2003 \$32,110,000 was issued for the 2003 Series A Special General Obligation School Bonds. These bonds bear interest at rates ranging from 2.5% to 5.0%. The bonds were issued to finance the cost of constructing and equipping a public high school for the Shelby County Board of Education and to pay the costs of issuance on the bonds. Debt service on these bonds will be paid from a separate property tax to be assessed only on property outside the City of Memphis.

Shelby County, Tennessee

**General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|-----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 201,887,000 | \$ 201,887,000 | \$ 198,770,772 | \$ (3,116,228) |
| Local revenue | 31,018,478 | 31,269,228 | 28,364,792 | (2,904,436) |
| State revenue | 24,297,815 | 24,327,815 | 19,237,721 | (5,090,094) |
| Federal revenue | 1,800 | 1,800 | 3,600 | 1,800 |
| Patient service revenue | 738,400 | 818,400 | 482,205 | (336,195) |
| Elected officials' fines & fees | 52,667,582 | 52,736,082 | 53,396,186 | 660,104 |
| Other revenue | 8,179,362 | 8,219,362 | 3,327,952 | (4,891,410) |
| Total revenues | 318,790,437 | 319,259,687 | 303,583,228 | (15,676,459) |
| Expenditures: | | | | |
| General Government | 47,048,921 | 56,026,986 | 55,678,326 | 348,660 |
| Hospital | 22,566,667 | 22,566,667 | 22,566,667 | --- |
| Planning and Development | 3,091,572 | 3,139,194 | 2,703,638 | 435,556 |
| Public Works | 6,989,735 | 7,911,560 | 7,716,063 | 195,497 |
| Health Services | 31,276,555 | 31,404,609 | 29,837,252 | 1,567,357 |
| Community Services | 4,357,025 | 4,632,187 | 4,158,541 | 473,646 |
| Law Enforcement | 125,644,162 | 138,059,047 | 136,605,882 | 1,453,165 |
| Judicial | 41,671,897 | 41,890,157 | 40,555,388 | 1,334,769 |
| Other Elected Officials | 27,168,077 | 27,237,493 | 25,848,652 | 1,388,841 |
| Total expenditures | 309,814,611 | 332,867,900 | 325,670,409 | 7,197,491 |
| Excess (deficiency) of revenues over expenditures | 8,975,826 | (13,608,213) | (22,087,181) | (8,478,968) |
| Other Financing Sources (uses): | | | | |
| Transfers in | 13,246,313 | 26,204,866 | 24,525,071 | (1,679,795) |
| Planned use of fund balance | --- | 15,576,920 | --- | (15,576,920) |
| Transfers out | (22,222,139) | (28,173,573) | (23,512,318) | 4,661,255 |
| Total other financing sources (uses) | (8,975,826) | 13,608,213 | 1,012,753 | (12,595,460) |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | (21,074,428) | \$ (21,074,428) |

Shelby County, Tennessee

**General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|--------------------|---------------------|---------------------|------------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 201,887,000 | \$ 201,887,000 | \$ 198,770,772 | \$ (3,116,228) |
| Local revenue | 31,018,478 | 31,269,228 | 28,364,792 | (2,904,436) |
| State revenue | 24,297,815 | 24,327,815 | 19,237,721 | (5,090,094) |
| Federal revenue | 1,800 | 1,800 | 3,600 | 1,800 |
| Patient service revenue | 738,400 | 818,400 | 482,205 | (336,195) |
| Elected officials' fines & fees | 52,667,582 | 52,736,082 | 53,396,186 | 660,104 |
| Other revenue | 8,179,362 | 8,219,362 | 3,327,952 | (4,891,410) |
| Total revenues | <u>318,790,437</u> | <u>319,259,687</u> | <u>303,583,228</u> | <u>(15,676,459)</u> |
| Expenditures: | | | | |
| General Government | 47,048,921 | 56,026,986 | 55,678,326 | 348,660 |
| Hospital | 22,566,667 | 22,566,667 | 22,566,667 | --- |
| Planning and Development | 3,091,572 | 3,139,194 | 2,703,638 | 435,556 |
| Public Works | 6,989,735 | 7,911,560 | 7,716,063 | 195,497 |
| Health Services | 31,276,555 | 31,404,609 | 29,837,252 | 1,567,357 |
| Community Services | 4,357,025 | 4,632,187 | 4,158,541 | 473,646 |
| Law Enforcement | 125,644,162 | 138,059,047 | 136,605,882 | 1,453,165 |
| Judicial | 41,671,897 | 41,890,157 | 40,555,388 | 1,334,769 |
| Other Elected Officials | 27,168,077 | 27,237,493 | 25,848,652 | 1,388,841 |
| Total expenditures | <u>309,814,611</u> | <u>332,867,900</u> | <u>325,670,409</u> | <u>7,197,491</u> |
| Excess (deficiency) of revenues over expenditures | <u>8,975,826</u> | <u>(13,608,213)</u> | <u>(22,087,181)</u> | <u>(8,478,968)</u> |
| Other Financing Sources (uses): | | | | |
| Transfers in | 13,246,313 | 26,204,866 | 24,525,071 | (1,679,795) |
| Planned use of fund balance | --- | 15,576,920 | --- | (15,576,920) |
| Transfers out | (22,222,139) | (28,173,573) | (23,512,318) | 4,661,255 |
| Total other financing sources (uses) | <u>(8,975,826)</u> | <u>13,608,213</u> | <u>1,012,753</u> | <u>(12,595,460)</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>(21,074,428)</u> | <u>\$ (21,074,428)</u> |

Shelby County, Tennessee

**General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|--------------------|---------------------|---------------------|------------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 201,887,000 | \$ 201,887,000 | \$ 198,770,772 | \$ (3,116,228) |
| Local revenue | 31,018,478 | 31,269,228 | 28,364,792 | (2,904,436) |
| State revenue | 24,297,815 | 24,327,815 | 19,237,721 | (5,090,094) |
| Federal revenue | 1,800 | 1,800 | 3,600 | 1,800 |
| Patient service revenue | 738,400 | 818,400 | 482,205 | (336,195) |
| Elected officials' fines & fees | 52,667,582 | 52,736,082 | 53,396,186 | 660,104 |
| Other revenue | 8,179,362 | 8,219,362 | 3,327,952 | (4,891,410) |
| Total revenues | <u>318,790,437</u> | <u>319,259,687</u> | <u>303,583,228</u> | <u>(15,676,459)</u> |
| Expenditures: | | | | |
| General Government | 47,048,921 | 56,026,986 | 55,678,326 | 348,660 |
| Hospital | 22,566,667 | 22,566,667 | 22,566,667 | --- |
| Planning and Development | 3,091,572 | 3,139,194 | 2,703,638 | 435,556 |
| Public Works | 6,989,735 | 7,911,560 | 7,716,063 | 195,497 |
| Health Services | 31,276,555 | 31,404,609 | 29,837,252 | 1,567,357 |
| Community Services | 4,357,025 | 4,632,187 | 4,158,541 | 473,646 |
| Law Enforcement | 125,644,162 | 138,059,047 | 136,605,882 | 1,453,165 |
| Judicial | 41,671,897 | 41,890,157 | 40,555,388 | 1,334,769 |
| Other Elected Officials | 27,168,077 | 27,237,493 | 25,848,652 | 1,388,841 |
| Total expenditures | <u>309,814,611</u> | <u>332,867,900</u> | <u>325,670,409</u> | <u>7,197,491</u> |
| Excess (deficiency) of revenues over expenditures | <u>8,975,826</u> | <u>(13,608,213)</u> | <u>(22,087,181)</u> | <u>(8,478,968)</u> |
| Other Financing Sources (uses): | | | | |
| Transfers in | 13,246,313 | 26,204,866 | 24,525,071 | (1,679,795) |
| Planned use of fund balance | --- | 15,576,920 | --- | (15,576,920) |
| Transfers out | (22,222,139) | (28,173,573) | (23,512,318) | 4,661,255 |
| Total other financing sources (uses) | <u>(8,975,826)</u> | <u>13,608,213</u> | <u>1,012,753</u> | <u>(12,595,460)</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>(21,074,428)</u> | <u>\$ (21,074,428)</u> |

Shelby County, Tennessee

Education Fund Budgetary Comparison Schedule For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 324,460,000 | \$ 325,193,317 | \$ 320,530,670 | \$ (4,662,647) |
| Total revenues | 324,460,000 | 325,193,317 | 320,530,670 | (4,662,647) |
| Expenditures: | | | | |
| Education | | | | |
| Special funded project - City Schools | 233,445,200 | 233,444,361 | 228,781,714 | 4,662,647 |
| Special funded project - County Schools | 91,014,800 | 91,748,956 | 91,748,956 | --- |
| Total expenditures | 324,460,000 | 325,193,317 | 320,530,670 | 4,662,647 |
| Excess (deficiency) of revenues over expenditures | --- | --- | --- | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Shelby County, Tennessee

Grants Fund Budgetary Comparison Schedule For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|---------------|-------------------|----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 11,813,422 | \$ 12,424,727 | \$ 6,311,989 | \$ (6,112,738) |
| State revenue | 42,643,175 | 51,220,383 | 39,191,565 | (12,028,818) |
| Federal revenue | 35,284,928 | 32,711,259 | 26,891,344 | (5,819,915) |
| Patient service revenue | 1,688,199 | 1,180,100 | 943,543 | (236,557) |
| Other revenue | 559,034 | 4,887,867 | 363,159 | (4,524,708) |
| Total revenues | 91,988,758 | 102,424,336 | 73,701,600 | (28,722,736) |
| Expenditures: | | | | |
| General Government | 2,034,241 | 2,325,229 | 180,750 | 2,144,479 |
| Planning and Development | 11,083,804 | 14,866,005 | 4,377,880 | 10,488,125 |
| Public Works | 358,670 | 866,972 | 511,439 | 355,533 |
| Corrections | 1,143,161 | 1,081,374 | 937,223 | 144,151 |
| Health Services | 25,946,813 | 26,703,545 | 20,566,504 | 6,137,041 |
| Community Services | 40,380,219 | 43,921,062 | 35,246,388 | 8,674,674 |
| Law Enforcement | 446,794 | 922,547 | 358,927 | 563,620 |
| Judicial | 8,213,913 | 9,037,874 | 8,146,544 | 891,330 |
| Other Elected Officials | 2,694,278 | 3,354,704 | 3,035,715 | 318,989 |
| Total expenditures | 92,301,893 | 103,079,312 | 73,361,370 | 29,717,942 |
| Excess (deficiency) of revenues over expenditures | (313,135) | (654,976) | 340,230 | 995,206 |
| Other financing sources (uses): | | | | |
| Transfers in | 6,339,056 | 6,410,778 | 4,036,288 | (2,374,490) |
| Transfers out | (6,025,921) | (5,755,802) | (4,396,099) | 1,359,703 |
| Total other financing sources (uses) | 313,135 | 654,976 | (359,811) | (1,014,787) |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | \$ (19,581) | \$ (19,581) |

Nonmajor Governmental Funds
Combining Balance Sheet
June 30, 2003

| | Special Revenue Funds | | |
|--|------------------------------|-----------------------------------|-------------------------|
| | Roads and Bridges Fund | Solid Waste Management Fund | Hotel/Motel Tax Fund |
| Assets: | | | |
| Cash and cash equivalents | \$ 10,778,533 | \$ 1,302 | \$ 308,868 |
| Accounts receivable | 911,938 | 50 | --- |
| Due from other funds | --- | --- | 1,986,315 |
| Other assets | --- | --- | --- |
| Total Assets | <u>\$ 11,690,471</u> | <u>\$ 1,352</u> | <u>\$ 2,295,183</u> |
| Liabilities: | | | |
| Accounts payable and accrued liabilities | \$ 415,794 | \$ 1,352 | \$ --- |
| Due to other governmental entities | --- | --- | 158,783 |
| Due to other funds | --- | --- | 929,156 |
| Deposits held in trust | --- | --- | --- |
| Total Liabilities | <u>415,794</u> | <u>1,352</u> | <u>1,087,939</u> |
| Fund Balances: | | | |
| Reserved for encumbrances | 1,125,708 | --- | --- |
| Unreserved | 10,148,969 | --- | 1,207,244 |
| Total Fund Balances | <u>11,274,677</u> | <u>---</u> | <u>1,207,244</u> |
| Total Liabilities and Fund Balances | <u>\$ 11,690,471</u> | <u>\$ 1,352</u> | <u>\$ 2,295,183</u> |

| Sheriff Narcotics Fund | Register Data Processing Fund | Car Rental Tax Fund | Total |
|---------------------------|-------------------------------------|------------------------|----------------------|
| \$ 1,744,239 | \$ 1,199,513 | \$ 128,506 | \$ 14,160,961 |
| 15,924 | --- | --- | 927,912 |
| --- | --- | 309,568 | 2,295,883 |
| 87,059 | --- | --- | 87,059 |
| <u>\$ 1,847,222</u> | <u>\$ 1,199,513</u> | <u>\$ 438,074</u> | <u>\$ 17,471,815</u> |
| | | | |
| \$ 178,331 | \$ 9,846 | \$ --- | \$ 605,323 |
| --- | --- | 438,074 | 596,857 |
| 32,376 | --- | --- | 961,532 |
| 173,350 | --- | --- | 173,350 |
| <u>384,057</u> | <u>9,846</u> | <u>438,074</u> | <u>2,337,062</u> |
| | | | |
| 12,560 | 75,156 | --- | 1,213,424 |
| 1,450,605 | 1,114,511 | --- | 13,921,329 |
| 1,463,165 | 1,189,667 | --- | 15,134,753 |
| <u>\$ 1,847,222</u> | <u>\$ 1,199,513</u> | <u>\$ 438,074</u> | <u>\$ 17,471,815</u> |

Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

For the Year Ended June 30, 2003

| | Special Revenue Funds | | |
|--|------------------------------|-----------------------------------|-------------------------|
| | Roads and Bridges Fund | Solid Waste Management Fund | Hotel/Motel Tax Fund |
| Revenues: | | | |
| Local taxes | \$ 246,642 | \$ --- | \$ 10,298,422 |
| Local revenue | 134,626 | 41,875 | --- |
| State revenue | 9,837,862 | --- | 2,989,333 |
| Elected officials' fines & fees | --- | --- | --- |
| Other revenue | 158,413 | --- | 24,496 |
| Total revenues | <u>10,377,543</u> | <u>41,875</u> | <u>13,312,251</u> |
| Expenditures: | | | |
| General Government | --- | --- | 9,881,642 |
| Public Works | 6,576,040 | 242,562 | --- |
| Law Enforcement | --- | --- | --- |
| Other Elected Officials | --- | --- | --- |
| Total expenditures | <u>6,576,040</u> | <u>242,562</u> | <u>9,881,642</u> |
| Excess (deficiency) of revenues over (under) expenditures | <u>3,801,503</u> | <u>(200,687)</u> | <u>3,430,609</u> |
| Other financing sources (uses): | | | |
| Transfers in | 254,224 | 200,687 | --- |
| Transfers out | (1,750,000) | --- | (3,379,156) |
| Total other financing sources (uses) | <u>(1,495,776)</u> | <u>200,687</u> | <u>(3,379,156)</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>2,305,727</u> | <u>---</u> | <u>51,453</u> |
| Fund Balances: | | | |
| July 1, 2002 | <u>8,968,950</u> | <u>---</u> | <u>1,155,791</u> |
| June 30, 2003 | <u>\$ 11,274,677</u> | <u>\$ ---</u> | <u>\$ 1,207,244</u> |

| Sheriff Narcotics Fund | Register Data Processing Fund | Car Rental Tax Fund | Total |
|---------------------------|-------------------------------------|------------------------|----------------------|
| \$ --- | \$ --- | \$ 2,098,357 | \$ 12,643,421 |
| 361,112 | --- | --- | 537,613 |
| --- | --- | --- | 12,827,195 |
| 463,072 | 476,485 | --- | 939,557 |
| 28,387 | 16,439 | --- | 227,735 |
| <u>852,571</u> | <u>492,924</u> | <u>2,098,357</u> | <u>27,175,521</u> |
| | | | |
| --- | --- | 2,098,357 | 11,979,999 |
| --- | --- | --- | 6,818,602 |
| 1,420,503 | --- | --- | 1,420,503 |
| --- | 141,016 | --- | 141,016 |
| <u>1,420,503</u> | <u>141,016</u> | <u>2,098,357</u> | <u>20,360,120</u> |
| | | | |
| <u>(567,932)</u> | <u>351,908</u> | <u>---</u> | <u>6,815,401</u> |
| | | | |
| --- | --- | --- | 454,911 |
| (24,423) | --- | --- | (5,153,579) |
| <u>(24,423)</u> | <u>---</u> | <u>---</u> | <u>(4,698,668)</u> |
| | | | |
| (592,355) | 351,908 | --- | 2,116,733 |
| | | | |
| <u>2,055,520</u> | <u>837,759</u> | <u>---</u> | <u>13,018,020</u> |
| <u>\$ 1,463,165</u> | <u>\$ 1,189,667</u> | <u>\$ ---</u> | <u>\$ 15,134,753</u> |

**Roads and Bridges Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 300,000 | \$ 300,000 | \$ 246,642 | \$ (53,358) |
| Local revenue | 26,000 | 26,000 | 134,626 | 108,626 |
| State revenue | 9,576,301 | 9,576,301 | 9,837,862 | 261,561 |
| Other revenue | 856,605 | 214,125 | 158,413 | (55,712) |
| Total revenues | 10,758,906 | 10,116,426 | 10,377,543 | 261,117 |
| Expenditures: | | | | |
| Public Works: | | | | |
| Salaries | 3,507,548 | 3,507,548 | 3,021,584 | 485,964 |
| Fringe benefits | 739,831 | 739,831 | 634,264 | 105,567 |
| Supplies | 972,972 | 1,313,174 | 684,996 | 628,178 |
| Services | 7,700 | 9,700 | 4,902 | 4,798 |
| Professional & contracted services | 2,161,000 | 1,801,014 | 1,636,010 | 165,004 |
| Rent, utilities & maintenance | 1,323,550 | 1,138,248 | 338,684 | 799,564 |
| Asset acquisitions | 457,700 | 321,703 | 255,600 | 66,103 |
| Total expenditures | 9,170,301 | 8,831,218 | 6,576,040 | 2,255,178 |
| Excess (deficiency) of revenues over expenditures | 1,588,605 | 1,285,208 | 3,801,503 | 2,516,295 |
| Other financing sources (uses): | | | | |
| Transfers in | 161,395 | 464,792 | 254,224 | (210,568) |
| Transfers out | (1,750,000) | (1,750,000) | (1,750,000) | --- |
| Total other financing sources (uses) | (1,588,605) | (1,285,208) | (1,495,776) | (210,568) |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | \$ 2,305,727 | \$ 2,305,727 |

Solid Waste Management Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 24,000 | \$ 50,449 | \$ 41,875 | \$ (8,574) |
| Total revenues | 24,000 | 50,449 | 41,875 | (8,574) |
| Expenditures: | | | | |
| Public Works: | | | | |
| Salaries | 103,822 | 108,322 | 95,977 | 12,345 |
| Other compensation | 31,089 | 26,589 | 17,571 | 9,018 |
| Fringe benefits | 34,392 | 28,392 | 7,840 | 20,552 |
| Supplies | 6,000 | 10,000 | 5,452 | 4,548 |
| Services | 43,650 | 37,385 | 36,664 | 721 |
| Professional & contracted services | 40,568 | 26,568 | 25,619 | 949 |
| Rent, utilities & maintenance | 60,000 | 53,714 | 53,439 | 275 |
| Total expenditures | 319,521 | 290,970 | 242,562 | 48,408 |
| Excess (deficiency) of revenues over expenditures | (295,521) | (240,521) | (200,687) | 39,834 |
| Other financing sources (uses): | | | | |
| Transfers in | 295,521 | 240,521 | 200,687 | (39,834) |
| Total other financing sources (uses) | 295,521 | 240,521 | 200,687 | (39,834) |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | \$ --- | \$ --- |

Hotel/Motel Tax Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|---------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 10,708,614 | \$ 10,708,614 | \$ 10,298,422 | \$ (410,192) |
| State revenue | --- | 2,989,334 | 2,989,333 | (1) |
| Other revenue | 1,149,498 | 1,149,498 | 24,496 | (1,125,002) |
| Total revenues | 11,858,112 | 14,847,446 | 13,312,251 | (1,535,195) |
| Expenditures: | | | | |
| General Government: | | | | |
| Intergovernmental expenditures | 393,323 | 393,323 | --- | 393,323 |
| Special funded projects | 6,892,310 | 9,881,644 | 9,881,642 | 2 |
| Total expenditures | 7,285,633 | 10,274,967 | 9,881,642 | 393,325 |
| Excess (deficiency) of revenues over expenditures | 4,572,479 | 4,572,479 | 3,430,609 | (1,141,870) |
| Other financing sources (uses): | | | | |
| Transfers in | 450,000 | --- | --- | --- |
| Transfers out | (5,022,479) | (4,572,479) | (3,379,156) | 1,193,323 |
| Total other financing sources (uses) | (4,572,479) | (4,572,479) | (3,379,156) | 1,193,323 |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | \$ 51,453 | \$ 51,453 |

Sheriff Narcotics Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------------|---------------------|---------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,340,924 | \$ 1,340,924 | \$ 361,112 | \$ (979,812) |
| Elected officials' fines & fees | 20,000 | 20,000 | 463,072 | 443,072 |
| Other revenue | 439,017 | 741,531 | 28,387 | (713,144) |
| Total revenues | <u>1,799,941</u> | <u>2,102,455</u> | <u>852,571</u> | <u>(1,249,884)</u> |
| Expenditures: | | | | |
| Law Enforcement: | | | | |
| Supplies | 653,019 | 696,306 | 347,972 | 348,334 |
| Services | 122,586 | 465,943 | 453,841 | 12,102 |
| Professional & contracted services | 107,799 | 232,799 | 62,483 | 170,316 |
| Rent, utilities & maintenance | 382,325 | 253,940 | 180,572 | 73,368 |
| Asset acquisitions | 498,694 | 375,635 | 375,635 | --- |
| Total expenditures | <u>1,764,423</u> | <u>2,024,623</u> | <u>1,420,503</u> | <u>604,120</u> |
| Excess (deficiency) of revenues over expenditures | <u>35,518</u> | <u>77,832</u> | <u>(567,932)</u> | <u>(645,764)</u> |
| Other financing sources (uses): | | | | |
| Transfers out | (35,518) | (77,832) | (24,423) | 53,409 |
| Total other financing sources (uses) | <u>(35,518)</u> | <u>(77,832)</u> | <u>(24,423)</u> | <u>53,409</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ (592,355)</u> | <u>\$ (592,355)</u> |

Register Data Processing Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------------|-------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 412,000 | \$ 412,000 | \$ 476,485 | \$ 64,485 |
| Other revenue | 670,344 | 620,766 | 16,439 | (604,327) |
| Total revenues | <u>1,082,344</u> | <u>1,032,766</u> | <u>492,924</u> | <u>(539,842)</u> |
| Expenditures: | | | | |
| Other Elected Officials: | | | | |
| Supplies | 58,194 | 114,927 | 113,643 | 1,284 |
| Services | 3,000 | 4,550 | --- | 4,550 |
| Professional & contracted services | 965,000 | 873,800 | --- | 873,800 |
| Rent, utilities & maintenance | 6,150 | 16,489 | 10,623 | 5,866 |
| Asset acquisitions | 50,000 | 23,000 | 16,750 | 6,250 |
| Total expenditures | <u>1,082,344</u> | <u>1,032,766</u> | <u>141,016</u> | <u>891,750</u> |
| Excess (deficiency) of revenues over expenditures | <u>---</u> | <u>---</u> | <u>351,908</u> | <u>351,908</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ 351,908</u> | <u>\$ 351,908</u> |

Car Rental Tax Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------------|-------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 1,600,000 | \$ 2,280,000 | \$ 2,098,357 | \$ (181,643) |
| Total revenues | <u>1,600,000</u> | <u>2,280,000</u> | <u>2,098,357</u> | <u>(181,643)</u> |
| Expenditures: | | | | |
| General Government: | | | | |
| Special funded projects | 1,600,000 | 2,280,000 | 2,098,357 | 181,643 |
| Total expenditures | <u>1,600,000</u> | <u>2,280,000</u> | <u>2,098,357</u> | <u>181,643</u> |
| Excess (deficiency) of revenues over expenditures | <u>---</u> | <u>---</u> | <u>---</u> | <u>---</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ ---</u> |

Internal Service Funds
Combining Statement of Net Assets
June 30, 2003

| | Central Services Fund | Group Hospital Insurance Fund | Group Life Insurance Fund |
|--|--------------------------|----------------------------------|------------------------------|
| Assets: | | | |
| Current Assets: | | | |
| Cash and cash equivalents | \$ 1,028,199 | \$ 11,054,285 | \$ 1,524,470 |
| Accounts receivable | 143,468 | 83,249 | 22,016 |
| Inventories | 153,487 | --- | --- |
| Deposits held by others | --- | 369,000 | --- |
| Total Current Assets | <u>1,325,154</u> | <u>11,506,534</u> | <u>1,546,486</u> |
| Noncurrent Assets: | | | |
| Capital assets, net | <u>821,902</u> | <u>---</u> | <u>---</u> |
| Total Assets | <u>\$ 2,147,056</u> | <u>\$ 11,506,534</u> | <u>\$ 1,546,486</u> |
| Liabilities: | | | |
| Current Liabilities: | | | |
| Accounts payable and accrued liabilities | \$ 1,091,046 | \$ 269,809 | \$ 229,072 |
| Insurance claims payable | --- | 11,006,274 | --- |
| Deferred revenue | --- | 3,180,170 | 202,135 |
| Sick and annual leave payable | <u>105,799</u> | <u>---</u> | <u>---</u> |
| Total Current Liabilities | <u>1,196,845</u> | <u>14,456,253</u> | <u>431,207</u> |
| Noncurrent Liabilities: | | | |
| Sick and annual leave payable | 209,786 | --- | --- |
| Long term claims payable | <u>---</u> | <u>---</u> | <u>---</u> |
| Total Noncurrent Liabilities | <u>209,786</u> | <u>---</u> | <u>---</u> |
| Total Liabilities | <u>1,406,631</u> | <u>14,456,253</u> | <u>431,207</u> |
| Net Assets: | | | |
| Invested in capital assets | 821,902 | --- | --- |
| Restricted for group life insurance | --- | --- | 900,000 |
| Unrestricted | <u>(81,477)</u> | <u>(2,949,719)</u> | <u>215,279</u> |
| Total Net Assets | <u>740,425</u> | <u>(2,949,719)</u> | <u>1,115,279</u> |
| Total Liabilities and Net Assets | <u>\$ 2,147,056</u> | <u>\$ 11,506,534</u> | <u>\$ 1,546,486</u> |

| Tort Liability Fund | Employer Insurance Fund | Total |
|------------------------|----------------------------|----------------------|
| \$ 2,299,003 | \$ 2,627,294 | \$ 18,533,251 |
| --- | --- | 248,733 |
| --- | --- | 153,487 |
| --- | --- | 369,000 |
| 2,299,003 | 2,627,294 | 19,304,471 |
| --- | --- | 821,902 |
| <u>\$ 2,299,003</u> | <u>\$ 2,627,294</u> | <u>\$ 20,126,373</u> |
| \$ --- | \$ 4,213,803 | \$ 5,803,730 |
| 2,118,035 | 524,836 | 13,649,145 |
| --- | --- | 3,382,305 |
| --- | --- | 105,799 |
| 2,118,035 | 4,738,639 | 22,940,979 |
| --- | --- | 209,786 |
| --- | 4,258,305 | 4,258,305 |
| --- | 4,258,305 | 4,468,091 |
| 2,118,035 | 8,996,944 | 27,409,070 |
| --- | --- | 821,902 |
| --- | --- | 900,000 |
| 180,968 | (6,369,650) | (9,004,599) |
| 180,968 | (6,369,650) | (7,282,697) |
| <u>\$ 2,299,003</u> | <u>\$ 2,627,294</u> | <u>\$ 20,126,373</u> |

Internal Service Funds

**Combining Statement of Revenues, Expenses, and Changes in Net Assets
For the Year Ended June 30, 2003**

| | Central Services Fund | Group hospital Insurance Fund | Group Life Insurance Fund |
|-----------------------------------|--------------------------|----------------------------------|------------------------------|
| Operating revenues | | | |
| Premium income | \$ --- | \$ 67,896,791 | \$ 2,837,786 |
| Charges for services | 8,587,335 | --- | --- |
| Total operating revenue | <u>8,587,335</u> | <u>67,896,791</u> | <u>2,837,786</u> |
| Operating expenses | | | |
| Administrative expenses | 1,990,403 | --- | --- |
| Claims incurred | --- | --- | --- |
| Cost of services | 6,175,176 | 67,145,071 | 2,286,749 |
| Depreciation | 109,397 | --- | --- |
| Total operating expenses | <u>8,274,976</u> | <u>67,145,071</u> | <u>2,286,749</u> |
| Operating income (loss) | 312,359 | 751,720 | 551,037 |
| Nonoperating revenues (expenses): | | | |
| Interest income | --- | --- | 55,997 |
| Income (loss) before transfers | 312,359 | 751,720 | 607,034 |
| Other financing sources (uses): | | | |
| Operating transfers in | --- | --- | --- |
| Transfers out | <u>(1,045,575)</u> | <u>(206,816)</u> | <u>(2,100,000)</u> |
| Net income (loss) | (733,216) | 544,904 | (1,492,966) |
| Net Assets | | | |
| July 1, 2002 | <u>1,473,641</u> | <u>(3,494,623)</u> | <u>2,608,245</u> |
| June 30, 2003 | <u><u>\$ 740,425</u></u> | <u><u>\$ (2,949,719)</u></u> | <u><u>\$ 1,115,279</u></u> |

| Tort Liability Fund | Employer Insurance Fund | Total |
|------------------------|----------------------------|----------------|
| \$ 106,257 | \$ 2,867,743 | \$ 73,708,577 |
| --- | 8,549 | 8,595,884 |
| 106,257 | 2,876,292 | 82,304,461 |
| --- | --- | 1,990,403 |
| --- | --- | --- |
| 21,341 | 3,333,704 | 78,962,041 |
| --- | --- | 109,397 |
| 21,341 | 3,333,704 | 81,061,841 |
| 84,916 | (457,412) | 1,242,620 |
| --- | --- | 55,997 |
| 84,916 | (457,412) | 1,298,617 |
| --- | --- | --- |
| --- | (219,318) | (3,571,709) |
| 84,916 | (676,730) | (2,273,092) |
| 96,052 | (5,692,920) | (5,009,605) |
| \$ 180,968 | \$ (6,369,650) | \$ (7,282,697) |

Internal Service Funds
Combining Statement of Cash Flows
For the Year Ended June 30, 2003

| | Central Services Fund | Group Hospital Insurance Fund | Group Life Insurance Fund |
|--|--------------------------|----------------------------------|------------------------------|
| Cash flows from operations: | | | |
| Receipts from customers | \$ 8,622,905 | \$ --- | \$ --- |
| Premiums received | --- | 65,372,958 | 2,819,601 |
| Payments to suppliers | (5,462,462) | (3,820,883) | --- |
| Cash payments to employees | (2,320,099) | --- | --- |
| Claims paid | --- | (61,428,531) | (2,258,718) |
| Net cash provided by (used in) operating activities | <u>840,344</u> | <u>123,544</u> | <u>560,883</u> |
| Cash flows from noncapital financing activities: | | | |
| Transfers to other funds | <u>(1,045,575)</u> | <u>(206,816)</u> | <u>(2,100,000)</u> |
| Net cash provided by (used in) noncapital financing activities | <u>(1,045,575)</u> | <u>(206,816)</u> | <u>(2,100,000)</u> |
| Cash flows from capital and related financing activities: | | | |
| Acquisition of capital assets | <u>(503,233)</u> | <u>---</u> | <u>---</u> |
| Net cash used in capital and related financing activities | <u>(503,233)</u> | <u>---</u> | <u>---</u> |
| Cash flow from investing activities: | | | |
| Interest and investment earnings | <u>---</u> | <u>---</u> | <u>55,997</u> |
| Net cash provided by (used in) investing activities | <u>---</u> | <u>---</u> | <u>55,997</u> |
| Net increase (decrease) in cash and cash equivalents | (708,464) | (83,272) | (1,483,120) |
| Cash and cash equivalents, July 1, 2002 | <u>1,736,663</u> | <u>11,137,557</u> | <u>3,007,590</u> |
| Cash and cash equivalents, June 30, 2003 | <u>\$ 1,028,199</u> | <u>\$ 11,054,285</u> | <u>\$ 1,524,470</u> |

| Tort Liability Fund | Employer Insurance Fund | Total |
|------------------------|----------------------------|----------------------|
| \$ --- | \$ --- | \$ 8,622,905 |
| 106,257 | 2,877,747 | 71,176,563 |
| --- | --- | (9,283,345) |
| --- | --- | (2,320,099) |
| (575,545) | (2,979,385) | (67,242,179) |
| <u>(469,288)</u> | <u>(101,638)</u> | <u>953,845</u> |
| --- | (219,318) | (3,571,709) |
| <u>---</u> | <u>(219,318)</u> | <u>(3,571,709)</u> |
| --- | --- | (503,233) |
| <u>---</u> | <u>---</u> | <u>(503,233)</u> |
| --- | --- | 55,997 |
| <u>---</u> | <u>---</u> | <u>55,997</u> |
| (469,288) | (320,956) | (3,065,100) |
| <u>2,768,291</u> | <u>2,948,250</u> | <u>21,598,351</u> |
| <u>\$ 2,299,003</u> | <u>\$ 2,627,294</u> | <u>\$ 18,533,251</u> |
| | | (continued) |

Shelby County, Tennessee

**Internal Service Funds
Combining Statement of Cash Flows (continued)
For the Year Ended June 30, 2003**

| | Central Services Fund | Group Hospital Insurance Fund | Group Life Insurance Fund |
|---|--------------------------|----------------------------------|------------------------------|
| Reconciliation of operating income (loss) to net cash provided by (used in) operating activities: | | | |
| Operating Income (loss) | \$ 312,359 | \$ 751,720 | \$ 551,037 |
| Adjustments: | | | |
| Depreciation | 109,397 | --- | --- |
| Changes in assets and liabilities: | | | |
| Accounts payable and accrued liabilities | 377,060 | (150,429) | 28,031 |
| Sick and annual leave | 7,560 | --- | --- |
| Deferred revenue | --- | (3,109,072) | 3,831 |
| Insurance claims payable | --- | 2,046,086 | --- |
| Inventories | (1,602) | --- | --- |
| Accounts receivable | 35,570 | 585,239 | (22,016) |
| Total adjustments | 527,985 | (628,176) | 9,846 |
| Net cash provided by (used in) operating activities | \$ 840,344 | \$ 123,544 | \$ 560,883 |

| <u>Tort Liability Fund</u> | <u>Employer Insurance Fund</u> | <u>Total</u> |
|--------------------------------|------------------------------------|---------------------|
| <u>\$ 84,916</u> | <u>\$ (457,412)</u> | <u>\$ 1,242,620</u> |
| --- | --- | 109,397 |
| (5,786) | 272,499 | 521,375 |
| --- | --- | 7,560 |
| --- | --- | (3,105,241) |
| (548,418) | 81,820 | 1,579,488 |
| --- | --- | (1,602) |
| --- | 1,455 | 600,248 |
| <u>(554,204)</u> | <u>355,774</u> | <u>(288,775)</u> |
| <u>\$ (469,288)</u> | <u>\$ (101,638)</u> | <u>\$ 953,845</u> |

Combining Statement of Net Assets
Nonmajor Component Units
June 30, 2003

| | Agricenter International | Emergency Communications District | Total |
|---|-----------------------------|---|--------------------------|
| Assets: | | | |
| Cash and cash equivalents | \$ 722,034 | \$ 1,838,446 | \$ 2,560,480 |
| Investments | --- | 2,903,182 | 2,903,182 |
| Receivables | 39,000 | 707,886 | 746,886 |
| Prepaid expenses | 10,484 | 2,911 | 13,395 |
| Capital assets, net | 1,885,206 | 2,839,962 | 4,725,168 |
| | <u>1,885,206</u> | <u>2,839,962</u> | <u>4,725,168</u> |
| Total Assets | <u>\$ 2,656,724</u> | <u>\$ 8,292,387</u> | <u>\$ 10,949,111</u> |
| Liabilities: | | | |
| Accounts payable and accrued expenses | \$ 82,941 | \$ 548,946 | \$ 631,887 |
| Deferred revenue | 79,336 | --- | 79,336 |
| Due to primary government | 422,671 | --- | 422,671 |
| Notes payable | 120,000 | --- | 120,000 |
| Long-term liabilities | | | |
| Due within one year | 446,666 | --- | 446,666 |
| | <u>446,666</u> | <u>---</u> | <u>446,666</u> |
| Total Liabilities | <u>1,151,614</u> | <u>548,946</u> | <u>1,700,560</u> |
| Net Assets: | | | |
| Invested in capital assets, net of related debt | 1,706,458 | --- | 1,706,458 |
| Unrestricted | (201,348) | 7,743,441 | 7,542,093 |
| | <u>(201,348)</u> | <u>7,743,441</u> | <u>7,542,093</u> |
| Total Net Assets | <u>1,505,110</u> | <u>7,743,441</u> | <u>9,248,551</u> |
| Total Liabilities and Net Assets | <u>\$ 2,656,724</u> | <u>\$ 8,292,387</u> | <u>\$ 10,949,111</u> |

**Combining Statement of Activities
Nonmajor Component Units
For the Year Ended June 30, 2003**

| | | Program Revenues | Net (Expenses) Revenue and Changes in Net Assets | | |
|--|---------------------|-------------------------|---|---|--------------------------------------|
| | Expenses | Charges for Services | Agricenter International | Emergency Communications District | Total Nonmajor Component Units |
| Agricenter International | \$ 1,803,281 | \$ 2,043,452 | \$ 240,171 | \$ --- | \$ 240,171 |
| Emergency Communications District | 2,434,632 | 3,072,537 | --- | 637,905 | 637,905 |
| Total nonmajor component units | <u>\$ 4,237,913</u> | <u>\$ 5,115,989</u> | <u>240,171</u> | <u>637,905</u> | <u>878,076</u> |
| General revenues: | | | | | |
| Unrestricted investment earnings | | | (11,344) | 135,811 | 124,467 |
| Total general revenues | | | <u>(11,344)</u> | <u>135,811</u> | <u>124,467</u> |
| Changes in net assets | | | 228,827 | 773,716 | 1,002,543 |
| Net assets - June 30, 2002 as restated | | | 1,276,283 | 6,969,725 | 8,246,008 |
| Net assets - June 30, 2003 | | | <u>\$ 1,505,110</u> | <u>\$ 7,743,441</u> | <u>\$ 9,248,551</u> |

**Constitutional Officers
General and Agency Funds
Combined Schedule of Assets and Liabilities
For the Year Ended June 30, 2003**

| | Sheriff | Chancery Court Clerk | Circuit Court Clerk | Criminal Court Clerk | General Sessions Court |
|---------------------------------------|---------------------|-------------------------|------------------------|-------------------------|---------------------------|
| Assets: | | | | | |
| Cash | \$ 3,524,573 | \$ 348,832 | \$ 3,524,502 | \$ --- | \$ 17,228 |
| Investments | --- | 9,638,993 | 10,362,935 | 3,074,232 | 6,118,751 |
| Receivables | 689,550 | --- | --- | 135,483 | --- |
| Total Assets | <u>\$ 4,214,123</u> | <u>\$ 9,987,825</u> | <u>\$ 13,887,437</u> | <u>\$ 3,209,715</u> | <u>\$ 6,135,979</u> |
| Liabilities: | | | | | |
| Due to other governmental entities | \$ --- | \$ --- | \$ 28,784 | \$ 160,765 | \$ 281,636 |
| Funds held for others | 58,910 | 9,581,843 | 13,618,325 | 2,194,275 | 4,426,401 |
| Due to other funds and departments | --- | 405,982 | 240,328 | 704,868 | 1,427,942 |
| Accounts payable and accrued expenses | 4,155,213 | --- | --- | 149,807 | --- |
| Total Liabilities | <u>\$ 4,214,123</u> | <u>\$ 9,987,825</u> | <u>\$ 13,887,437</u> | <u>\$ 3,209,715</u> | <u>\$ 6,135,979</u> |

| Probate Court Clerk | Juvenile Court Clerk | County Clerk | Register | Trustee | Total (Memorandum Only) |
|------------------------|-------------------------|----------------------|---------------------|-----------------------|-------------------------------|
| \$ 4,306 | \$ 6,274,879 | \$ 926,995 | \$ 264,657 | \$ 3,435,941 | \$ 18,321,913 |
| 1,144,941 | --- | 11,798,976 | 2,838,772 | 199,155,194 | 244,132,794 |
| --- | --- | 615,274 | --- | 109,943 | 1,550,250 |
| <u>\$ 1,149,247</u> | <u>\$ 6,274,879</u> | <u>\$ 13,341,245</u> | <u>\$ 3,103,429</u> | <u>\$ 202,701,078</u> | <u>\$ 264,004,957</u> |
| \$ 2,025 | \$ --- | \$ 2,318,907 | \$ 2,384,440 | \$ 9,040,889 | \$ 14,217,446 |
| 1,097,530 | 6,623,161 | --- | --- | 2,338,485 | 39,938,930 |
| 42,727 | (344,535) | 11,022,338 | 718,989 | 191,321,704 | 205,540,343 |
| 6,965 | (3,747) | --- | --- | --- | 4,308,238 |
| <u>\$ 1,149,247</u> | <u>\$ 6,274,879</u> | <u>\$ 13,341,245</u> | <u>\$ 3,103,429</u> | <u>\$ 202,701,078</u> | <u>\$ 264,004,957</u> |

Constitutional Officers
General and Agency Funds
Combined Schedule of Cash Receipts, Disbursement and Balance
For the Year Ended June 30, 2003

| | Sheriff | Chancery Court Clerk | Circuit Court Clerk | Criminal Court Clerk | General Sessions Court |
|--|---------------------|-------------------------|------------------------|-------------------------|---------------------------|
| Receipts: | | | | | |
| Fund Accounts | \$ 132,217,345 | \$ 8,213,250 | \$ 16,471,088 | \$ 4,616,671 | \$ 14,886,037 |
| State of Tennessee | 1,915,905 | --- | --- | --- | --- |
| Fee & Commission | 4,094,497 | 2,896,817 | 1,773,237 | 2,953,209 | 6,782,109 |
| Other | 101,284 | 81,516 | 92,000 | 26,385 | 129,405 |
| Total receipts | 138,329,031 | 11,191,583 | 18,336,325 | 7,596,265 | 21,797,551 |
| Disbursements | 138,385,312 | 8,612,496 | 20,540,065 | 8,002,680 | 21,360,992 |
| Excess of receipts over (under) disbursements | (56,281) | 2,579,087 | (2,203,740) | (406,415) | 436,559 |
| Balance - July 1, 2002 | 3,580,854 | 7,408,738 | 16,091,177 | 3,480,647 | 5,699,420 |
| Balance - June 30, 2003 | <u>\$ 3,524,573</u> | <u>\$ 9,987,825</u> | <u>\$ 13,887,437</u> | <u>\$ 3,074,232</u> | <u>\$ 6,135,979</u> |

| Probate Court Clerk | Juvenile Court Clerk | County Clerk | Register | Trustee | Total (Memorandum Only) |
|------------------------|-------------------------|----------------------|---------------------|-----------------------|-------------------------------|
| \$ 957,914 | \$ 3,895,484 | \$ 110,577,938 | \$ 25,209,012 | \$ 2,579,843,134 | \$ 2,896,887,873 |
| --- | 515,563 | --- | --- | --- | 2,431,468 |
| 519,556 | 694,469 | 6,937,653 | 7,348,522 | 16,209,600 | 50,209,669 |
| --- | --- | 136,438 | 16,439 | 446,873 | 1,030,340 |
| 1,477,470 | 5,105,516 | 117,652,029 | 32,573,973 | 2,596,499,607 | 2,950,559,350 |
| 1,049,222 | 4,321,067 | 114,361,165 | 31,899,860 | 2,609,766,234 | 2,958,299,093 |
| 428,248 | 784,449 | 3,290,864 | 674,113 | (13,266,627) | (7,739,743) |
| 720,999 | 5,490,430 | 9,435,107 | 2,429,316 | 215,857,762 | 270,194,450 |
| <u>\$ 1,149,247</u> | <u>\$ 6,274,879</u> | <u>\$ 12,725,971</u> | <u>\$ 3,103,429</u> | <u>\$ 202,591,135</u> | <u>\$ 262,454,707</u> |

Constitutional Officers
General Fund
Combined Schedule of Changes in Fee and Commission Accounts
For the Year Ended June 30, 2003

| | Sheriff | Chancery Court Clerk | Circuit Court Clerk | Criminal Court Clerk | General Sessions Court |
|---|--------------|-------------------------|------------------------|-------------------------|---------------------------|
| Revenues: | | | | | |
| Fees and commission | \$ 4,764,337 | \$ 2,896,817 | \$ 1,773,237 | \$ 2,953,209 | \$ 6,782,109 |
| Interest | 77,132 | 81,516 | 92,000 | 26,385 | 129,405 |
| Other | --- | --- | --- | --- | --- |
| Total revenues | 4,841,469 | 2,978,333 | 1,865,237 | 2,979,594 | 6,911,514 |
| Expenditures and other uses: | | | | | |
| Other uses: | | | | | |
| Transfers | 4,841,469 | 2,978,333 | 1,865,237 | 2,979,594 | 6,911,514 |
| Total expenditures and other uses | 4,841,469 | 2,978,333 | 1,865,237 | 2,979,594 | 6,911,514 |
| Excess of revenues and other uses over (under) expenditures and other uses | --- | --- | --- | --- | --- |
| Excess fees - July 1, 2002 | --- | --- | --- | --- | --- |
| Excess fees - June 30, 2003 | \$ --- | \$ --- | \$ --- | \$ --- | \$ --- |

| Probate Court Clerk | Juvenile Court Clerk | County Clerk | Register | Trustee | Total (Memorandum Only) |
|------------------------|-------------------------|-----------------|--------------|---------------|-------------------------------|
| \$ 519,556 | \$ 1,210,032 | \$ 6,937,693 | \$ 7,348,522 | \$ 16,209,600 | \$ 51,395,112 |
| --- | --- | 136,438 | 16,439 | 371,688 | 931,003 |
| --- | --- | --- | --- | 75,185 | 75,185 |
| 519,556 | 1,210,032 | 7,074,131 | 7,364,961 | 16,656,473 | 52,401,300 |
| 519,556 | 1,210,032 | 7,074,131 | 7,364,961 | 16,656,473 | 52,401,300 |
| 519,556 | 1,210,032 | 7,074,131 | 7,364,961 | 16,656,473 | 52,401,300 |
| --- | --- | --- | --- | --- | --- |
| --- | --- | --- | --- | --- | --- |
| \$ --- | \$ --- | \$ --- | \$ --- | \$ --- | \$ --- |

Shelby County, Tennessee

**Schedule of General Obligation Bonds-Except for School Purposes
June 30, 2003**

| | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation |
|---------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------------|
| Date of Issuance | 05/22/91 | 04/01/92 04/30/92 | (s) (c) | 10/01/92 10/29/92 | (s) (c) | 05/15/93 05/01/95 07/01/96 |
| Interest Rate % | \$ 5,098,681 6.50-6.60 | \$ 51,129,321 3.15-6.50 | \$ 51,493,286 5.00-5.60 | \$ 43,028,564 3.40-5.50 | \$ 73,931,127 5.25-6.75 | \$ 45,000,000 5.63-5.88 |
| Fiscal Year | | | | | | |
| 2004 | \$ 1,824,138 | \$ --- | \$ --- | \$ 4,710,484 | \$ 4,154,101 | \$ 1,300,000 |
| 2005 | 1,688,427 | --- | 1,046,224 | 3,749,388 | 2,963,579 | 1,375,000 |
| 2006 | 1,586,117 | --- | 949,789 | 3,967,311 | 3,155,873 | 1,450,000 |
| 2007 | --- | 1,175,207 | 3,025,983 | 1,617,657 | 3,317,060 | 1,500,000 |
| 2008 | --- | 1,094,491 | --- | 1,718,237 | 3,481,075 | --- |
| 2009 | --- | 1,026,675 | --- | 1,824,404 | 2,728,868 | --- |
| 2010 | --- | --- | --- | 1,936,160 | 1,594,903 | --- |
| 2011 | --- | --- | --- | --- | 5,061,839 | --- |
| 2012 | --- | --- | --- | --- | 5,327,656 | --- |
| 2013 | --- | --- | --- | --- | 5,075,978 | --- |
| 2014 | --- | --- | --- | --- | 11,769,482 | --- |
| 2015 | --- | --- | --- | --- | 8,175,294 | --- |
| 2016 | --- | --- | --- | --- | --- | --- |
| 2017 | --- | --- | --- | --- | --- | --- |
| 2018 | --- | --- | --- | --- | --- | --- |
| 2019 | --- | --- | --- | --- | --- | --- |
| 2020 | --- | --- | --- | --- | --- | --- |
| 2021 | --- | --- | --- | --- | --- | --- |
| 2022 | --- | --- | --- | --- | --- | --- |
| 2023 | --- | --- | --- | --- | --- | --- |
| 2024 | --- | --- | --- | --- | --- | --- |
| 2025 | --- | --- | --- | --- | --- | --- |
| 2026 | --- | --- | --- | --- | --- | --- |
| 2027 | --- | --- | --- | --- | --- | --- |
| 2028 | --- | --- | --- | --- | --- | --- |
| Total | \$ 5,098,682 | \$ 3,296,373 | \$ 5,021,996 | \$ 19,523,641 | \$ 56,805,708 | \$ 5,625,000 |

(s) Serial Bonds

(c) Capital Appreciation Bonds

Note: Certain bonds are treated as defeased and not included above. The specific series and maturities are shown on page 250.

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Shelby County, Tennessee

**Schedule of General Obligation Bonds-Except for School Purposes
June 30, 2003**

| | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation |
|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Date of Issuance | 1/28/99 | 2/1/99 | 2/15/99 | 5/1/99 | 12/1/99 | 10/1/00 |
| Interest | \$ 62,294,624 | \$ 34,913,216 | \$ 36,010,135 | \$ 32,436,299 | \$ 10,006,639 | \$ 6,037,543 |
| Rate % | (Variable) | 3.55-5.25 | 4.00-5.00 | 4.75-5.00 | (Variable) | 4.75-5.63 |
| Fiscal Year | | | | | | |
| 2004 | \$ 80,986 | \$ 959,517 | \$ 969,504 | \$ 897,949 | \$ 1,205,619 | \$ 86,538 |
| 2005 | 80,986 | 1,085,921 | 969,504 | 931,834 | 1,265,900 | 86,538 |
| 2006 | 80,986 | 1,186,469 | 1,108,004 | 965,719 | 1,326,181 | 127,795 |
| 2007 | 97,184 | 1,183,596 | 1,135,704 | 1,016,546 | 1,386,462 | 137,857 |
| 2008 | 10,512,015 | 2,145,986 | 1,163,404 | 1,016,546 | 1,507,024 | 137,857 |
| 2009 | 404,931 | 3,223,289 | 1,218,804 | 1,016,546 | --- | 148,926 |
| 2010 | 437,326 | 8,003,639 | 1,274,205 | 1,016,546 | --- | 148,926 |
| 2011 | 6,252,139 | 5,271,600 | 1,329,605 | 1,016,546 | --- | 169,051 |
| 2012 | 8,633,134 | 3,786,359 | 1,385,005 | 1,016,546 | --- | 169,051 |
| 2013 | 6,025,377 | 1,924,780 | 1,385,005 | 1,185,971 | --- | 181,126 |
| 2014 | 9,475,391 | --- | 1,495,806 | 1,355,395 | --- | 412,566 |
| 2015 | 8,260,598 | --- | 1,551,206 | 1,423,165 | --- | 513,191 |
| 2016 | 2,656,349 | --- | 1,662,006 | 1,473,992 | --- | 513,191 |
| 2017 | 2,753,533 | --- | 1,800,507 | 1,524,819 | --- | 494,072 |
| 2018 | 2,915,505 | --- | 1,800,507 | 1,626,474 | --- | 495,079 |
| 2019 | 3,028,886 | --- | 1,939,007 | 1,694,244 | --- | 454,828 |
| 2020 | 340,142 | --- | 2,077,508 | 1,778,956 | --- | 356,215 |
| 2021 | --- | --- | 2,077,508 | 1,863,668 | --- | 285,777 |
| 2022 | --- | --- | 2,216,008 | 2,041,564 | --- | 281,752 |
| 2023 | --- | --- | 2,326,809 | 2,151,690 | --- | 241,502 |
| 2024 | --- | --- | 2,493,009 | 2,244,873 | --- | 241,502 |
| 2025 | --- | --- | --- | --- | --- | 221,377 |
| 2026 | --- | --- | --- | --- | --- | --- |
| 2027 | --- | --- | --- | --- | --- | --- |
| 2028 | --- | --- | --- | --- | --- | --- |
| Total | \$ 62,035,468 | \$ 28,771,156 | \$ 33,378,625 | \$ 29,259,589 | \$ 6,691,186 | \$ 5,904,717 |

| General Obligation | General Obligation | General Obligation | General Obligation | General Obligation | Combined Total |
|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| 10/1/00 | 12/1/00 | 11/01/01 | 12/01/01 | 06/10/03 | |
| \$ 4,879,089 | \$ 16,284,078 | \$ 14,693,304 | \$ 100,033,534 | \$ 57,220,000 | |
| 5.00 | (Variable) | 4.25-4.75 | 4.50 - 5.00 | 4.00 - 5.00 | |
| \$ 389,704 | \$ 597,581 | \$ 3,105,192 | \$ 3,027,956 | \$ --- | \$ 30,654,487 |
| 405,292 | 1,568,650 | 5,915,864 | 3,154,782 | 1,185,000 | 34,003,037 |
| 436,468 | 1,718,045 | 1,734,399 | 3,265,754 | 905,000 | 32,918,789 |
| 1,215,875 | 821,674 | --- | 3,392,579 | 1,035,000 | 30,177,232 |
| 802,789 | 821,674 | --- | 3,535,258 | 1,180,000 | 37,799,314 |
| 841,760 | 896,371 | --- | 3,677,937 | 1,340,000 | 33,086,793 |
| --- | 896,371 | --- | 3,804,762 | 1,270,000 | 37,010,814 |
| --- | 7,320,365 | --- | 3,963,294 | 865,000 | 41,957,261 |
| --- | --- | --- | 4,121,826 | 2,310,000 | 35,348,291 |
| --- | --- | --- | 4,280,357 | 2,545,000 | 34,238,264 |
| --- | --- | --- | 4,454,742 | 2,800,000 | 40,275,984 |
| --- | --- | --- | 4,660,833 | 3,080,000 | 36,353,516 |
| --- | --- | --- | 4,882,778 | 3,385,000 | 25,444,479 |
| --- | --- | --- | 5,073,016 | 3,725,000 | 24,837,262 |
| --- | --- | --- | 5,342,520 | 4,095,000 | 26,389,552 |
| --- | --- | --- | 5,596,171 | 4,505,000 | 27,864,673 |
| --- | --- | --- | 5,865,675 | 4,955,000 | 25,149,304 |
| --- | --- | --- | 6,151,032 | 5,450,000 | 23,564,611 |
| --- | --- | --- | 6,436,389 | 5,995,000 | 19,946,339 |
| --- | --- | --- | 6,753,453 | 6,595,000 | 18,068,454 |
| --- | --- | --- | 7,070,516 | --- | 12,049,900 |
| --- | --- | --- | --- | --- | 221,377 |
| --- | --- | --- | --- | --- | --- |
| --- | --- | --- | --- | --- | --- |
| --- | --- | --- | --- | --- | --- |
| --- | --- | --- | --- | --- | --- |
| \$ 4,091,888 | \$ 14,640,731 | \$ 10,755,455 | \$ 98,511,629 | \$ 57,220,000 | \$ 627,359,732 |

Shelby County, Tennessee

**Schedule of General Obligation Bonds-School Purposes
June 30, 2003**

| | General Obligation | | General Obligation | | General Obligation | | General Obligation | General Obligation | General Obligation |
|---------------------|-----------------------|------------|-----------------------|------------|-----------------------|------------|-----------------------|-----------------------|-----------------------|
| Date of Issuance | 04/01/92 04/30/92 | (s) (c) | 09/15/92 10/29/92 | (s) (c) | 10/01/92 10/29/92 | (s) (c) | 05/15/93 | 05/01/95 | 06/15/96 |
| Interest Rate % | \$ 33,689,029 | | \$ 25,399,370 | | \$ 6,105,468 | | \$ 33,976,436 | \$ 56,788,873 | \$ 60,000,000 |
| | 3.15-6.50 | | 5.00-5.60 | | 5.00-5.60 | | 3.40-5.50 | 5.25-6.75 | 5.63-5.88 |
| Fiscal Year | | | | | | | | | |
| 2004 | \$ --- | | \$ --- | | \$ --- | | \$ 3,719,516 | \$ 3,190,899 | \$ 1,750,000 |
| 2005 | --- | | 517,260 | | 128,096 | | 2,960,612 | 2,276,421 | 1,825,000 |
| 2006 | --- | | 468,558 | | 116,289 | | 3,132,689 | 2,424,127 | 1,925,000 |
| 2007 | 774,343 | | 1,497,157 | | 370,492 | | 1,277,343 | 2,547,940 | 2,000,000 |
| 2008 | 721,159 | | --- | | --- | | 1,356,763 | 2,673,925 | --- |
| 2009 | 676,475 | | --- | | --- | | 1,440,596 | 2,096,132 | --- |
| 2010 | --- | | --- | | --- | | 1,528,840 | 1,225,097 | --- |
| 2011 | --- | | --- | | --- | | --- | 3,888,161 | --- |
| 2012 | --- | | --- | | --- | | --- | 4,092,344 | --- |
| 2013 | --- | | --- | | --- | | --- | 3,899,022 | --- |
| 2014 | --- | | --- | | --- | | --- | 9,040,518 | --- |
| 2015 | --- | | --- | | --- | | --- | 6,279,706 | --- |
| 2016 | --- | | --- | | --- | | --- | --- | --- |
| 2017 | --- | | --- | | --- | | --- | --- | --- |
| 2018 | --- | | --- | | --- | | --- | --- | --- |
| 2019 | --- | | --- | | --- | | --- | --- | --- |
| 2020 | --- | | --- | | --- | | --- | --- | --- |
| 2021 | --- | | --- | | --- | | --- | --- | --- |
| 2022 | --- | | --- | | --- | | --- | --- | --- |
| 2023 | --- | | --- | | --- | | --- | --- | --- |
| 2024 | --- | | --- | | --- | | --- | --- | --- |
| 2025 | --- | | --- | | --- | | --- | --- | --- |
| 2026 | --- | | --- | | --- | | --- | --- | --- |
| 2027 | --- | | --- | | --- | | --- | --- | --- |
| 2028 | --- | | --- | | --- | | --- | --- | --- |
| Total | \$ <u>2,171,977</u> | | \$ <u>2,482,975</u> | | \$ <u>614,877</u> | | \$ <u>15,416,359</u> | \$ <u>43,634,292</u> | \$ <u>7,500,000</u> |

(s) Serial Bonds

(c) Capital Appreciation Bonds

| General Obligation | | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation |
|-----------------------|------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 11/01/96 11/14/96 | (s) (c) | 11/01/97 | 02/15/98 | 01/28/99 | 02/01/99 | 02/15/99 |
| \$ 51,045,323 | | \$ 74,415,173 | \$ 50,730,825 | \$ 33,855,377 | \$ 25,851,784 | \$ 28,989,865 |
| 5.00-6.00 | | 4.50-5.75 | 5.00-5.10 | Variable | 3.55-5.25 | 4.00-5.00 |
| \$ 2,504,123 | | \$ 1,513,223 | \$ 202,437 | \$ 44,014 | \$ 710,483 | \$ 780,496 |
| 1,175,240 | | 772,053 | 212,559 | 44,014 | 804,079 | 780,496 |
| 1,239,932 | | 5,047,508 | 222,681 | 44,014 | 878,531 | 891,996 |
| 1,318,101 | | 2,755,370 | 222,681 | 52,817 | 876,404 | 914,296 |
| 1,388,184 | | 2,896,055 | 232,803 | 5,712,985 | 1,589,014 | 936,596 |
| 1,460,963 | | 16,607,708 | 253,047 | 220,069 | 2,386,711 | 981,196 |
| 14,323,905 | | 6,124,950 | 263,169 | 237,674 | 5,926,361 | 1,025,795 |
| 9,895,193 | | 4,038,693 | 273,291 | 3,397,862 | 3,903,400 | 1,070,395 |
| 7,284,225 | | 4,275,456 | 283,412 | 4,691,866 | 2,803,641 | 1,114,995 |
| 6,489,541 | | 2,053,270 | 3,502,168 | 3,274,623 | 1,425,220 | 1,114,995 |
| 1,086,439 | | 1,943,772 | 4,554,843 | 5,149,609 | --- | 1,204,194 |
| 1,019,558 | | 1,836,850 | 4,747,158 | 4,489,403 | --- | 1,248,794 |
| 955,867 | | 4,580,845 | 5,415,202 | 1,443,651 | --- | 1,337,994 |
| 904,052 | | 1,728,391 | 5,376,739 | 1,496,468 | --- | 1,449,493 |
| --- | | 4,875,941 | 5,364,592 | 1,584,495 | --- | 1,449,493 |
| --- | | 5,167,605 | 5,635,858 | 1,646,114 | --- | 1,560,993 |
| --- | | 2,247,531 | 5,951,661 | 184,858 | --- | 1,672,492 |
| --- | | --- | 5,263,374 | --- | --- | 1,672,492 |
| --- | | --- | 2,024,374 | --- | --- | 1,783,992 |
| --- | | --- | --- | --- | --- | 1,873,191 |
| --- | | --- | --- | --- | --- | 2,006,991 |
| --- | | --- | --- | --- | --- | --- |
| --- | | --- | --- | --- | --- | --- |
| --- | | --- | --- | --- | --- | --- |
| --- | | --- | --- | --- | --- | --- |
| --- | | --- | --- | --- | --- | --- |
| --- | | --- | --- | --- | --- | --- |
| \$ 51,045,323 | | \$ 68,465,221 | \$ 50,002,049 | \$ 33,714,533 | \$ 21,303,844 | \$ 26,871,375 |

(continued)

Shelby County, Tennessee

**Schedule of General Obligation Bonds-School Purposes
June 30, 2003**

| | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation | General Obligation |
|---------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Date of Issuance | 05/01/99 | 12/01/99 | 10/01/00 | 10/01/00 | 12/01/00 | 11/01/01 |
| Interest | \$ 63,288,701 | \$ 6,593,361 | \$ 143,962,457 | \$ 10,770,911 | \$ 5,515,922 | \$ 5,511,696 |
| Rate % | 4.75-5.00 | Variable | 4.75-5.63 | 5.00 | Variable | 4.25-4.75 |
| Fiscal Year | | | | | | |
| 2004 | \$ 1,752,051 | \$ 794,381 | \$ 2,063,462 | \$ 860,296 | \$ 202,419 | \$ 1,164,808 |
| 2005 | 1,818,166 | 834,100 | 2,063,462 | 894,708 | 531,350 | 2,219,136 |
| 2006 | 1,884,281 | 873,819 | 3,047,205 | 963,532 | 581,955 | 650,601 |
| 2007 | 1,983,454 | 913,538 | 3,287,143 | 2,684,125 | 278,326 | --- |
| 2008 | 1,983,454 | 992,976 | 3,287,143 | 1,772,211 | 278,326 | --- |
| 2009 | 1,983,454 | --- | 3,551,074 | 1,858,240 | 303,629 | --- |
| 2010 | 1,983,454 | --- | 3,551,074 | --- | 303,629 | --- |
| 2011 | 1,983,454 | --- | 4,030,949 | --- | 2,479,635 | --- |
| 2012 | 1,983,454 | --- | 4,030,949 | --- | --- | --- |
| 2013 | 2,314,029 | --- | 4,318,874 | --- | --- | --- |
| 2014 | 2,644,605 | --- | 9,837,434 | --- | --- | --- |
| 2015 | 2,776,835 | --- | 12,236,809 | --- | --- | --- |
| 2016 | 2,876,008 | --- | 12,236,809 | --- | --- | --- |
| 2017 | 2,975,181 | --- | 11,780,928 | --- | --- | --- |
| 2018 | 3,173,526 | --- | 11,804,921 | --- | --- | --- |
| 2019 | 3,305,756 | --- | 10,845,172 | --- | --- | --- |
| 2020 | 3,471,044 | --- | 8,493,785 | --- | --- | --- |
| 2021 | 3,636,332 | --- | 6,814,223 | --- | --- | --- |
| 2022 | 3,983,436 | --- | 6,718,248 | --- | --- | --- |
| 2023 | 4,198,310 | --- | 5,758,498 | --- | --- | --- |
| 2024 | 4,380,127 | --- | 5,758,498 | --- | --- | --- |
| 2025 | --- | --- | 5,278,623 | --- | --- | --- |
| 2026 | --- | --- | --- | --- | --- | --- |
| 2027 | --- | --- | --- | --- | --- | --- |
| 2028 | --- | --- | --- | --- | --- | --- |
| Total | \$ 57,090,411 | \$ 4,408,814 | \$ 140,795,283 | \$ 9,033,112 | \$ 4,959,269 | \$ 4,034,545 |

(continued)

| | General Obligation | General Obligation | Combined Total |
|---|------------------------------|------------------------------|-------------------|
| Date of Issuance | 12/01/01 | 06/10/03 | |
| Interest Rate % | \$ 57,716,466 4.50 - 5.00 | \$ 89,355,000 4.00 - 5.00 | |
| Fiscal Year | | | |
| 2004 | \$ 1,747,044 | \$ --- | \$ 22,999,651 |
| 2005 | 1,820,218 | 1,045,000 | 22,721,970 |
| 2006 | 1,884,246 | 545,000 | 26,821,964 |
| 2007 | 1,957,421 | 660,000 | 26,370,950 |
| 2008 | 2,039,742 | 790,000 | 28,651,336 |
| 2009 | 2,122,063 | 925,000 | 36,866,357 |
| 2010 | 2,195,238 | 720,000 | 39,409,186 |
| 2011 | 2,286,706 | 2,260,000 | 39,507,739 |
| 2012 | 2,378,175 | 2,035,000 | 34,973,516 |
| 2013 | 2,469,643 | 2,235,000 | 33,096,385 |
| 2014 | 2,570,258 | 2,460,000 | 40,491,672 |
| 2015 | 2,689,167 | 2,705,000 | 40,029,279 |
| 2016 | 2,817,222 | 2,975,000 | 34,638,598 |
| 2017 | 2,926,984 | 3,275,000 | 31,913,236 |
| 2018 | 3,082,480 | 3,600,000 | 34,935,448 |
| 2019 | 3,228,829 | 3,960,000 | 35,350,327 |
| 2020 | 3,384,325 | 4,355,000 | 29,760,696 |
| 2021 | 3,548,968 | 4,795,000 | 25,730,389 |
| 2022 | 3,713,611 | 5,270,000 | 23,493,661 |
| 2023 | 3,896,547 | 5,800,000 | 21,526,546 |
| 2024 | 4,079,484 | 6,380,000 | 22,605,100 |
| 2025 | --- | 7,015,000 | 12,293,623 |
| 2026 | --- | 7,720,000 | 7,720,000 |
| 2027 | --- | 8,490,000 | 8,490,000 |
| 2028 | --- | 9,340,000 | 9,340,000 |
| Total | \$ 56,838,371 | \$ 89,355,000 | \$ 689,737,629 |
| General Long Term Debt for Except for School Purposes | | | \$ 627,359,732 |
| Total General Long Term Debt | | | \$ 1,317,097,361 |

Schedule of Defeased Bonds
June 30, 2003

Defeased Bonds: **

| | | | | | |
|---------------|--------------------|----------------------------|-----------------|----|------------|
| 1992 Series A | School | Capital appreciation bonds | 05/01/08-13 | \$ | 14,393,232 |
| 1992 Series A | Public Improvement | Capital appreciation bonds | 05/01/08-13 | \$ | 33,687,310 |
| 1995 Series A | Refunding | Current interest bonds | 04/01/09-15 | \$ | 23,390,000 |
| 1996 Series A | Public Improvement | Current interest bonds | 06/01/08-21 | \$ | 33,525,000 |
| 1996 Series A | School | Current interest bonds | 06/01/08-21 | \$ | 44,700,000 |
| 1996 Series B | Public Improvement | Current interest bonds | 11/01/09-16, 21 | \$ | 54,500,000 |

** All issues shown at original issue par value amounts. See Note (III)(H) for an explanation of refundings and defeasance.

Shelby County, Tennessee

**Debt Service Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 88,391,000 | \$ 88,391,000 | \$ 89,032,325 | \$ 641,325 |
| Local revenue | 1,006,479 | 2,965,479 | 2,976,468 | 10,989 |
| State revenue | 1,326,806 | 1,326,806 | 1,326,806 | --- |
| Other revenue | 521,296 | 4,400,000 | 4,463,158 | 63,158 |
| Total revenues | <u>91,245,581</u> | <u>97,083,285</u> | <u>97,798,757</u> | <u>715,472</u> |
| Expenditures: | | | | |
| Debt Service: | | | | |
| Debt service & related cost | 109,947,640 | 113,115,997 | 111,552,969 | 1,563,028 |
| Total expenditures | <u>109,947,640</u> | <u>113,115,997</u> | <u>111,552,969</u> | <u>1,563,028</u> |
| Excess (deficiency) of revenues over expenditures | <u>(18,702,059)</u> | <u>(16,032,712)</u> | <u>(13,754,212)</u> | <u>2,278,500</u> |
| Other Financing Sources (uses): | | | | |
| Transfers in | 12,620,091 | 17,544,311 | 13,382,697 | (4,161,614) |
| Planned use of fund balance | 7,931,968 | 9,103,501 | --- | (9,103,501) |
| Transfers out | <u>(1,850,000)</u> | <u>(10,615,100)</u> | <u>(8,703,100)</u> | <u>1,912,000</u> |
| Total other financing sources (uses) | <u>18,702,059</u> | <u>16,032,712</u> | <u>4,679,597</u> | <u>(11,353,115)</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>(9,074,615)</u> | <u>\$ (9,074,615)</u> |

General Fund
Budgetary Comparison Schedule-Summary By Type
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|-----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 201,887,000 | \$ 201,887,000 | \$ 198,770,772 | \$ (3,116,228) |
| Local revenue | 31,018,478 | 31,269,228 | 28,364,792 | (2,904,436) |
| State revenue | 24,297,815 | 24,327,815 | 19,237,721 | (5,090,094) |
| Federal revenue | 1,800 | 1,800 | 3,600 | 1,800 |
| Patient service revenue | 738,400 | 818,400 | 482,205 | (336,195) |
| Elected official fines & fees | 52,667,582 | 52,736,082 | 53,396,186 | 660,104 |
| Other revenue | 8,179,362 | 8,219,362 | 3,327,952 | (4,891,410) |
| Total revenues | 318,790,437 | 319,259,687 | 303,583,228 | (15,676,459) |
| Expenditures: | | | | |
| Salaries | 155,984,347 | 176,081,347 | 176,740,398 | (659,051) |
| Other compensation | 14,107,457 | 16,595,222 | 15,753,489 | 841,733 |
| Fringe benefits | 39,840,898 | 37,784,613 | 36,762,586 | 1,022,027 |
| Supplies | 16,774,187 | 13,298,986 | 14,226,489 | (927,503) |
| Services | 7,663,735 | 6,552,603 | 5,116,121 | 1,436,482 |
| Professional & contracted services | 29,958,532 | 32,200,513 | 28,411,528 | 3,788,985 |
| Rent, utilities & maintenance | 16,943,991 | 18,545,121 | 16,355,112 | 2,190,009 |
| Intergovernmental expenditures | 174,395 | 199,395 | 197,465 | 1,930 |
| Asset acquisitions | 3,301,968 | (323,958) | 426,453 | (750,411) |
| Debt service & related cost | 3,418,578 | 2,833,578 | 2,156,213 | 677,365 |
| Special funded projects | 28,051,130 | 28,176,130 | 28,176,130 | --- |
| Grants | 1,328,825 | 1,358,325 | 1,348,425 | 9,900 |
| Contingencies & restrictions | (7,733,432) | (433,975) | --- | (433,975) |
| Total expenditures | 309,814,611 | 332,867,900 | 325,670,409 | 7,197,491 |
| Excess (deficiency) of revenues over expenditures | 8,975,826 | (13,608,213) | (22,087,181) | (8,478,968) |
| Other Financing Sources (uses): | | | | |
| Transfers in | 13,246,313 | 26,204,866 | 24,525,071 | (1,679,795) |
| Planned use of fund balance | --- | 15,576,920 | --- | (15,576,920) |
| Transfers out | (22,222,139) | (28,173,573) | (23,512,318) | 4,661,255 |
| Total other financing sources (uses) | (8,975,826) | 13,608,213 | 1,012,753 | (12,595,460) |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ --- | \$ --- | \$ (21,074,428) | \$ (21,074,428) |

General Fund

Budgetary Comparison Schedule-Summary By Department
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|--------------------|--------------------|---------------------|
| Revenues: | | | |
| General Government | | | |
| Public Defender | \$ 3,077,300 | \$ 3,042,320 | \$ (34,980) |
| Divorce Referee | 363,624 | 327,590 | (36,034) |
| County Attorney | 145,000 | 176,618 | 31,618 |
| Central Operations | 222,584,193 | 212,139,708 | (10,444,485) |
| Personnel | 357,173 | 363,470 | 6,297 |
| Information Technology | 676,512 | 843,359 | 166,847 |
| Finance | --- | --- | --- |
| Elections | 57,200 | 28,829 | (28,371) |
| Film & Television | 132,500 | 126,226 | (6,274) |
| Support Services | 5,560,000 | 5,269,801 | (290,199) |
| Archives | 96,000 | 107,344 | 11,344 |
| | <u>233,049,502</u> | <u>222,425,265</u> | <u>(10,624,237)</u> |
| Planning & Development | | | |
| Director - Planning & Development | 86,229 | 85,901 | (328) |
| Local Planning | 1,141,234 | 1,030,002 | (111,232) |
| Local Economic & Resource Development | 59,063 | 38,132 | (20,931) |
| Department of Housing | 119,000 | 19,106 | (99,894) |
| Department of Regional Services | 1,000 | 39,436 | 38,436 |
| | <u>1,406,526</u> | <u>1,212,577</u> | <u>(193,949)</u> |
| Public Works | | | |
| Director & Staff - Public Works | 326,813 | 315,705 | (11,108) |
| County Engineer | 258,000 | 152,073 | (105,927) |
| Emergency Services | 161,000 | 160,509 | (491) |
| Shelby Farms | 255,000 | 168,887 | (86,113) |
| Parks | 615,858 | 441,914 | (173,944) |
| Port Commission | 500,000 | 667,841 | 167,841 |
| | <u>2,116,671</u> | <u>1,906,929</u> | <u>(209,742)</u> |
| Health Services | | | |
| Forensic Services | 730,259 | 697,678 | (32,581) |
| Administration & Finance - Health Services | 11,544,570 | 11,392,942 | (151,628) |
| Environmental Health Services | 3,040,364 | 2,748,982 | (291,382) |
| Personal Health Services | 2,463,975 | 1,833,621 | (630,354) |
| Assessment & Assurance | 661,250 | 680,035 | 18,785 |
| | <u>18,440,418</u> | <u>17,353,258</u> | <u>(1,087,160)</u> |
| Community Services | | | |
| Special Funded Projects | 48,500 | 42,915 | (5,585) |
| Alcohol Rehabilitation | 157,820 | 161,986 | 4,166 |
| Victim's Assistance Center | 2,000 | 2,174 | 174 |
| Pretrial Services | 659,963 | 466,495 | (193,468) |
| | <u>868,283</u> | <u>673,570</u> | <u>(194,713)</u> |
| Law Enforcement | | | |
| Sheriff | 7,537,200 | 4,841,469 | (2,695,731) |
| | <u>7,537,200</u> | <u>4,841,469</u> | <u>(2,695,731)</u> |

(continued)

General Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|--------------------|--------------------|---------------------|
| Judicial | | | |
| General Sessions Criminal Court Judges | \$ 78,000 | \$ 91,771 | \$ 13,771 |
| Chancery Court Clerk | 2,286,136 | 2,978,333 | 692,197 |
| Circuit Court Clerk | 1,873,000 | 1,865,237 | (7,763) |
| Criminal Court Clerk | 4,459,500 | 2,979,594 | (1,479,906) |
| General Sessions Court Clerk | 7,453,060 | 6,911,514 | (541,546) |
| Probate Court Clerk | 500,000 | 519,556 | 19,556 |
| Juvenile Court Clerk | 1,573,000 | 1,210,032 | (362,968) |
| Juvenile Court | 7,749,648 | 7,378,986 | (370,662) |
| | <u>25,972,344</u> | <u>23,935,023</u> | <u>(2,037,321)</u> |
| Other Elected Officials | | | |
| Legislative Operations | 7,000 | 2,590 | (4,410) |
| Assessor | 15,000 | 10,661 | (4,339) |
| Attorney General | 106,804 | 126,321 | 19,517 |
| County Clerk | 6,755,403 | 7,074,131 | 318,728 |
| Register | 5,800,536 | 7,364,961 | 1,564,425 |
| Trustee | 17,184,000 | 16,656,473 | (527,527) |
| | <u>29,868,743</u> | <u>31,235,137</u> | <u>1,366,394</u> |
| Total revenues | <u>319,259,687</u> | <u>303,583,228</u> | <u>(15,676,459)</u> |
| Expenditures: | | | |
| General Government | | | |
| Mayor's Office | 503,504 | 494,845 | 8,659 |
| Public Affairs | 400,148 | 362,203 | 37,945 |
| Chief Administrative Officer | 616,901 | 609,430 | 7,471 |
| Office on Health Policy | 159,667 | 152,048 | 7,619 |
| Public Defender | 6,153,469 | 5,906,735 | 246,734 |
| Divorce Referee | 373,624 | 366,423 | 7,201 |
| County Attorney | 3,095,551 | 3,043,913 | 51,638 |
| Director - Administration & Finance | 209,883 | 205,493 | 4,390 |
| Central Operations | 22,614,132 | 26,168,164 | (3,554,032) |
| County Grants | 7,810,809 | 7,654,759 | 156,050 |
| Personnel | 2,308,279 | 2,195,876 | 112,403 |
| Risk Management | 529,256 | 499,752 | 29,504 |
| Purchasing | 639,453 | 576,559 | 62,894 |
| Information Technology | 10,691,820 | 9,633,455 | 1,058,365 |
| Finance | 1,513,490 | 1,498,647 | 14,843 |
| Agricultural Extension | 337,602 | 331,154 | 6,448 |
| Assessed Equalization Office | 585,129 | 340,427 | 244,702 |
| Elections | 4,355,847 | 3,067,956 | 1,287,891 |
| Film & Television | 276,490 | 252,452 | 24,038 |
| Jury Selection Office | 842,847 | 736,149 | 106,698 |
| Soil Conservation | 83,323 | 81,393 | 1,930 |
| Support Services | 13,925,791 | 13,538,826 | 386,965 |
| Archives | 566,638 | 528,334 | 38,304 |
| | <u>78,593,653</u> | <u>78,244,993</u> | <u>348,660</u> |

(continued)

General Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|--------------------|--------------------|------------------|
| Expenditures | | | |
| Planning & Development | | | |
| Director - Planning & Development | \$ 322,654 | \$ 232,134 | \$ 90,520 |
| Local Planning | 1,855,008 | 1,629,696 | 225,312 |
| Local Economic & Resource Development | 116,124 | 100,519 | 15,605 |
| Department of Housing | 714,020 | 668,451 | 45,569 |
| Department of Regional Services | 131,388 | 72,838 | 58,550 |
| | <u>3,139,194</u> | <u>2,703,638</u> | <u>435,556</u> |
| Public Works | | | |
| Director & Staff - Public Works | 1,015,696 | 955,624 | 60,072 |
| County Engineer | 2,532,231 | 2,407,441 | 124,790 |
| Emergency Services | 1,074,996 | 964,412 | 110,584 |
| Shelby Farms | 779,038 | 559,292 | 219,746 |
| Parks | 1,140,707 | 1,006,245 | 134,462 |
| Port Commission | (130,293) | 493,396 | (623,689) |
| Security & Investigation | 1,499,185 | 1,329,653 | 169,532 |
| | <u>7,911,560</u> | <u>7,716,063</u> | <u>195,497</u> |
| Health Services | | | |
| Director - Health Services | 158,464 | 156,989 | 1,475 |
| Forensic Services | 1,896,491 | 1,884,729 | 11,762 |
| Administration & Finance - Health Services | 10,519,355 | 10,476,191 | 43,164 |
| Environmental Health Services | 5,848,645 | 5,621,408 | 227,237 |
| Personal Health Services | 11,684,936 | 10,494,476 | 1,190,460 |
| Assessment & Assurance | 1,296,718 | 1,203,459 | 93,259 |
| | <u>31,404,609</u> | <u>29,837,252</u> | <u>1,567,357</u> |
| Community Services | | | |
| Director - Community Services | 208,082 | 203,456 | 4,626 |
| Special Funded Projects | 716,687 | 433,942 | 282,745 |
| Alcohol Rehabilitation | 291,273 | 278,545 | 12,728 |
| Victim's Assistance Center | 350,955 | 337,750 | 13,205 |
| Office On Aging | 123,559 | 120,120 | 3,439 |
| Pretrial Services | 2,677,773 | 2,583,848 | 93,925 |
| Veteran Services | 137,699 | 127,904 | 9,795 |
| Weights & Measures | 126,159 | 72,976 | 53,183 |
| | <u>4,632,187</u> | <u>4,158,541</u> | <u>473,646</u> |
| Law Enforcement | | | |
| Sheriff | 138,059,047 | 136,605,882 | 1,453,165 |
| | <u>138,059,047</u> | <u>136,605,882</u> | <u>1,453,165</u> |

(continued)

General Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|---|---------------------|---------------------|--------------------|
| Judicial | | | |
| Chancery Court Judges | \$ 65,390 | \$ 45,005 | \$ 20,385 |
| Circuit Court Judges | 116,015 | 108,837 | 7,178 |
| Criminal Court Judges | 67,798 | 63,890 | 3,908 |
| General Sessions Civil Court Judges | 894,121 | 891,908 | 2,213 |
| General Sessions Criminal Court Judges | 2,246,641 | 2,220,537 | 26,104 |
| Probate Court Judges | 356,617 | 354,292 | 2,325 |
| Chancery Court Clerk | 1,132,360 | 1,121,017 | 11,343 |
| Circuit Court Clerk | 2,548,106 | 2,446,490 | 101,616 |
| Criminal Court Clerk | 4,079,002 | 4,065,004 | 13,998 |
| General Sessions Court Clerk | 6,943,609 | 6,656,691 | 286,918 |
| Probate Court Clerk | 589,659 | 577,933 | 11,726 |
| Juvenile Court Clerk | 3,618,653 | 3,165,601 | 453,052 |
| Juvenile Court | 19,232,186 | 18,838,183 | 394,003 |
| | <u>41,890,157</u> | <u>40,555,388</u> | <u>1,334,769</u> |
| Other Elected Officials | | | |
| Commissioner's Contingency | 290,000 | --- | 290,000 |
| Legislative Operations | 1,588,750 | 1,325,828 | 262,922 |
| Equal Opportunity Compliance | 720,995 | 668,433 | 52,562 |
| Assessor | 8,392,116 | 7,839,473 | 552,643 |
| Attorney General | 5,295,507 | 5,283,222 | 12,285 |
| County Clerk | 4,027,175 | 3,911,870 | 115,305 |
| Register | 1,395,659 | 1,362,889 | 32,770 |
| Trustee | 5,527,291 | 5,456,937 | 70,354 |
| | <u>27,237,493</u> | <u>25,848,652</u> | <u>1,388,841</u> |
| Total expenditures | <u>332,867,900</u> | <u>325,670,409</u> | <u>7,197,491</u> |
| Excess (deficiency) of revenues over expenditures | <u>(13,608,213)</u> | <u>(22,087,181)</u> | <u>(8,478,968)</u> |
| Other Financing Sources (Uses): | | | |
| Transfers in | | | |
| Central Operations | 17,599,858 | 17,611,853 | 11,995 |
| Risk Management | 219,318 | 219,318 | --- |
| Support Services | 348,000 | 44,300 | (303,700) |
| Director - Planning & Development | 150,000 | 150,000 | --- |
| Local Economic & Resource Development | 66,285 | 45,621 | (20,664) |
| Department of Housing | 14,162 | 14,162 | --- |
| Department of Regional Services | 281,362 | 176,454 | (104,908) |
| Director & Staff - Public Works | 674,170 | 69,357 | (604,813) |
| County Engineer | 1,480,000 | 1,460,830 | (19,170) |
| Administration & Finance - Health Services | 2,625,416 | 2,451,624 | (173,792) |
| Personal Health Services | 1,268,750 | 868,408 | (400,342) |
| Special Funded Projects | 377,249 | 318,000 | (59,249) |
| Victim's Assistance Center | 6,672 | --- | (6,672) |
| General Sessions Criminal Court Judges | 7,362 | 7,362 | --- |
| Juvenile Court | 1,088,560 | 1,087,782 | (778) |
| Total transfers in | <u>26,207,164</u> | <u>24,525,071</u> | <u>(1,682,093)</u> |

(continued)

General Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|---------------------|------------------------|------------------------|
| Transfers out | | | |
| Central Operations | (13,929,016) | (11,815,650) | 2,113,366 |
| Support Services | (7,887,709) | (7,506,123) | 381,586 |
| Department of Housing | (192,650) | (92,368) | 100,282 |
| Department of Regional Services | (238,918) | (183,151) | 55,767 |
| Director & Staff - Public Works | (250,626) | (207,478) | 43,148 |
| Shelby Farms | (20,000) | (1,949) | 18,051 |
| Parks | (5,395) | (61) | 5,334 |
| Port Commission | (630,293) | --- | 630,293 |
| Administration & Finance - Health Services | (542,990) | (517,451) | 25,539 |
| Environmental Health Services | (1,565,121) | (1,170,980) | 394,141 |
| Personal Health Services | (336,534) | (234,904) | 101,630 |
| Special Funded Projects | (325,024) | (14,562) | 310,462 |
| Victim's Assistance Center | (76,050) | (68,582) | 7,468 |
| Office On Aging | (5,642) | (5,642) | --- |
| Pretrial Services | (48,667) | (29,563) | 19,104 |
| Sheriff | (12,538) | (27,623) | (15,085) |
| General Sessions Criminal Court Judges | (22,117) | (15,673) | 6,444 |
| Juvenile Court | (205,923) | (104,224) | 101,699 |
| Assessor | (1,810,971) | (1,435,010) | 375,961 |
| Attorney General | (69,687) | (81,324) | (11,637) |
| Total transfers out | <u>(28,175,871)</u> | <u>(23,512,318)</u> | <u>4,663,553</u> |
| Planned use of fund balance | | | |
| Central Operations | 15,576,920 | --- | (15,576,920) |
| Total planned use of fund balance | <u>15,576,920</u> | <u>---</u> | <u>(15,576,920)</u> |
| Total other financing sources (uses) | <u>13,608,213</u> | <u>1,012,753</u> | <u>(12,595,460)</u> |
| Excess (deficiency) of revenues & other financing sources over (under) expenditures & other financing uses | <u>\$ ---</u> | <u>\$ (21,074,428)</u> | <u>\$ (21,074,428)</u> |

**General Fund
Mayor's Office
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 333,802 | \$ 380,802 | \$ 373,991 | \$ 6,811 |
| Fringe benefits | 59,129 | 62,129 | 60,363 | 1,766 |
| Supplies | 33,815 | 38,618 | 38,541 | 77 |
| Services | 26,300 | 21,643 | 21,638 | 5 |
| Professional & contracted services | --- | 312 | 312 | --- |
| Total expenditures | <u>453,046</u> | <u>503,504</u> | <u>494,845</u> | <u>8,659</u> |
| Excess (deficiency) of revenues over expenditures | <u>(453,046)</u> | <u>(503,504)</u> | <u>(494,845)</u> | <u>8,659</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (453,046)</u> | <u>\$ (503,504)</u> | <u>\$ (494,845)</u> | <u>\$ 8,659</u> |

**General Fund
Public Affairs
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|-------------------------|-------------------------|-------------------------|----------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 284,535 | \$ 299,535 | \$ 296,141 | \$ 3,394 |
| Fringe benefits | 51,217 | 56,217 | 53,901 | 2,316 |
| Supplies | 31,444 | 31,696 | 9,845 | 21,851 |
| Services | 12,700 | 12,700 | 2,316 | 10,384 |
| Total expenditures | <u>379,896</u> | <u>400,148</u> | <u>362,203</u> | <u>37,945</u> |
| Excess (deficiency) of revenues over expenditures | <u>(379,896)</u> | <u>(400,148)</u> | <u>(362,203)</u> | <u>37,945</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (379,896)</u> | <u>\$ (400,148)</u> | <u>\$ (362,203)</u> | <u>\$ 37,945</u> |

**General Fund
Chief Administrative Officer
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 501,985 | \$ 511,985 | \$ 509,824 | \$ 2,161 |
| Fringe benefits | 71,639 | 81,639 | 79,315 | 2,324 |
| Supplies | 9,650 | 10,277 | 8,614 | 1,663 |
| Services | 12,350 | 7,225 | 6,399 | 826 |
| Professional & contracted services | --- | 5,475 | 5,000 | 475 |
| Rent, utilities & maintenance | 300 | 300 | 278 | 22 |
| Total expenditures | <u>595,924</u> | <u>616,901</u> | <u>609,430</u> | <u>7,471</u> |
| Excess (deficiency) of revenues over expenditures | <u>(595,924)</u> | <u>(616,901)</u> | <u>(609,430)</u> | <u>7,471</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (595,924)</u> | <u>\$ (616,901)</u> | <u>\$ (609,430)</u> | <u>\$ 7,471</u> |

**General Fund
Office on Health Policy
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|-------------------------|-------------------------|-------------------------|---------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 121,004 | \$ 126,004 | \$ 124,895 | \$ 1,109 |
| Fringe benefits | 17,206 | 22,206 | 22,040 | 166 |
| Supplies | 3,774 | 3,324 | 1,303 | 2,021 |
| Services | 7,848 | 7,848 | 3,648 | 4,200 |
| Rent, utilities & maintenance | 285 | 285 | 162 | 123 |
| Total expenditures | <u>150,117</u> | <u>159,667</u> | <u>152,048</u> | <u>7,619</u> |
| Excess (deficiency) of revenues over expenditures | <u>(150,117)</u> | <u>(159,667)</u> | <u>(152,048)</u> | <u>7,619</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (150,117)</u> | <u>\$ (159,667)</u> | <u>\$ (152,048)</u> | <u>\$ 7,619</u> |

General Fund
Public Defender
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 2,730,400 | \$ 2,730,400 | \$ 2,764,000 | \$ 33,600 |
| Elected officials' fines & fees | 346,900 | 346,900 | 278,320 | (68,580) |
| Total revenues | <u>3,077,300</u> | <u>3,077,300</u> | <u>3,042,320</u> | <u>(34,980)</u> |
| Expenditures: | | | | |
| Salaries | 5,235,307 | 5,004,307 | 4,923,106 | 81,201 |
| Other compensation | --- | 10,000 | 5,771 | 4,229 |
| Fringe benefits | 898,610 | 898,610 | 856,258 | 42,352 |
| Supplies | 69,500 | 90,053 | 61,059 | 28,994 |
| Services | 30,100 | 30,100 | 9,423 | 20,677 |
| Professional & contracted services | 31,000 | 31,000 | 8,534 | 22,466 |
| Rent, utilities & maintenance | 19,500 | 17,049 | 16,984 | 65 |
| Asset acquisitions | 76,150 | 72,350 | 25,600 | 46,750 |
| Total expenditures | <u>6,360,167</u> | <u>6,153,469</u> | <u>5,906,735</u> | <u>246,734</u> |
| Excess (deficiency) of revenues over expenditures | <u>(3,282,867)</u> | <u>(3,076,169)</u> | <u>(2,864,415)</u> | <u>211,754</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (3,282,867)</u> | <u>\$ (3,076,169)</u> | <u>\$ (2,864,415)</u> | <u>\$ 211,754</u> |

**General Fund
Divorce Referee
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------------|--------------------|--------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 363,624 | \$ 363,624 | \$ 327,590 | \$ (36,034) |
| Total revenues | <u>363,624</u> | <u>363,624</u> | <u>327,590</u> | <u>(36,034)</u> |
| Expenditures: | | | | |
| Salaries | 291,954 | 291,954 | 291,281 | 673 |
| Other compensation | --- | 10,000 | 5,771 | 4,229 |
| Fringe benefits | 70,337 | 70,337 | 68,800 | 1,537 |
| Supplies | <u>1,333</u> | <u>1,333</u> | <u>571</u> | <u>762</u> |
| Total expenditures | <u>363,624</u> | <u>373,624</u> | <u>366,423</u> | <u>7,201</u> |
| Excess (deficiency) of revenues over expenditures | <u>---</u> | <u>(10,000)</u> | <u>(38,833)</u> | <u>(28,833)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ ---</u> | <u>\$ (10,000)</u> | <u>\$ (38,833)</u> | <u>\$ (28,833)</u> |

**General Fund
County Attorney
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local Revenue | \$ 145,000 | \$ 145,000 | \$ 176,618 | \$ 31,618 |
| Total revenues | <u>145,000</u> | <u>145,000</u> | <u>176,618</u> | <u>31,618</u> |
| Expenditures: | | | | |
| Salaries | 1,925,074 | 1,960,074 | 1,954,877 | 5,197 |
| Other compensation | 72 | 30,072 | 26,877 | 3,195 |
| Fringe benefits | 347,826 | 342,826 | 337,924 | 4,902 |
| Supplies | 66,625 | 50,879 | 49,562 | 1,317 |
| Services | 36,100 | 25,500 | 24,476 | 1,024 |
| Professional & contracted services | 510,000 | 685,000 | 649,519 | 35,481 |
| Rent, utilities & maintenance | 1,700 | 1,200 | 678 | 522 |
| Total expenditures | <u>2,887,397</u> | <u>3,095,551</u> | <u>3,043,913</u> | <u>51,638</u> |
| Excess (deficiency) of revenues over expenditures | <u>(2,742,397)</u> | <u>(2,950,551)</u> | <u>(2,867,295)</u> | <u>83,256</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (2,742,397)</u> | <u>\$ (2,950,551)</u> | <u>\$ (2,867,295)</u> | <u>\$ 83,256</u> |

**General Fund
Director - Administration & Finance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 132,166 | \$ 171,666 | \$ 170,304 | \$ 1,362 |
| Fringe benefits | 25,683 | 26,183 | 25,719 | 464 |
| Supplies | 4,500 | 5,034 | 4,731 | 303 |
| Services | 7,500 | 7,000 | 4,739 | 2,261 |
| Total expenditures | <u>169,849</u> | <u>209,883</u> | <u>205,493</u> | <u>4,390</u> |
| Excess (deficiency) of revenues over expenditures | <u>(169,849)</u> | <u>(209,883)</u> | <u>(205,493)</u> | <u>4,390</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (169,849)</u> | <u>\$ (209,883)</u> | <u>\$ (205,493)</u> | <u>\$ 4,390</u> |

Shelby County, Tennessee

**General Fund
Central Operations
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|------------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | \$ 201,887,000 | \$ 201,887,000 | \$ 198,770,769 | \$ (3,116,231) |
| Local revenue | 6,399,000 | 6,399,000 | 2,737,311 | (3,661,689) |
| State revenue | 7,521,000 | 7,521,000 | 6,706,648 | (814,352) |
| Elected officials' fines & fees | 1,738,000 | 1,738,000 | 1,894,799 | 156,799 |
| Other revenue | 5,039,193 | 5,039,193 | 2,030,181 | (3,009,012) |
| Total revenues | <u>222,584,193</u> | <u>222,584,193</u> | <u>212,139,708</u> | <u>(10,444,485)</u> |
| Expenditures: | | | | |
| Salaries | (13,649,527) | (5,291,529) | (2,421,207) | (2,870,322) |
| Fringe benefits | 2,640,000 | 2,170,000 | 2,100,839 | 69,161 |
| Supplies | 346,723 | 202,522 | 193,323 | 9,199 |
| Services | 554,642 | 622,662 | 512,541 | 110,121 |
| Professional & contracted services | 1,080,000 | 1,415,899 | 1,145,846 | 270,053 |
| Rent, utilities & maintenance | 436,037 | 836,037 | 630,693 | 205,344 |
| Intergovernmental expenditures | 174,395 | 199,395 | 197,465 | 1,930 |
| Asset acquisitions | (2,715,721) | (2,715,721) | (688,839) | (2,026,882) |
| Debt services | 2,943,200 | 2,358,200 | 1,680,836 | 677,364 |
| Special funded projects-hospital | 22,985,001 | 22,566,667 | 22,566,667 | --- |
| Grants | 250,000 | 250,000 | 250,000 | --- |
| Total expenditures | <u>15,044,750</u> | <u>22,614,132</u> | <u>26,168,164</u> | <u>(3,554,032)</u> |
| Excess (deficiency) of revenues over expenditures | <u>207,539,443</u> | <u>199,970,061</u> | <u>185,971,544</u> | <u>(13,998,517)</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 5,924,000 | 17,599,858 | 17,611,853 | 11,995 |
| Planned use of fund balance | --- | 15,576,920 | --- | (15,576,920) |
| Transfers out | (12,611,612) | (13,929,016) | (11,815,650) | 2,113,366 |
| Total other financing sources (uses) | <u>(6,687,612)</u> | <u>19,247,762</u> | <u>5,796,203</u> | <u>(13,451,559)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 200,851,831</u> | <u>\$ 219,217,823</u> | <u>\$ 191,767,747</u> | <u>\$ (27,450,076)</u> |

General Fund
County Grants
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Services | \$ 31,067 | \$ --- | \$ --- | \$ --- |
| Professional & contracted services | 500,000 | 632,643 | 486,494 | 146,149 |
| Debt services | 475,378 | 475,378 | 475,377 | 1 |
| Special funded projects | 5,066,129 | 5,609,463 | 5,609,463 | --- |
| Grants | 1,078,825 | 1,088,325 | 1,078,425 | 9,900 |
| Deposits held by others | --- | 5,000 | 5,000 | --- |
| Total expenditures | <u>7,151,399</u> | <u>7,810,809</u> | <u>7,654,759</u> | <u>156,050</u> |
| Excess (deficiency) of revenues over expenditures | <u>(7,151,399)</u> | <u>(7,810,809)</u> | <u>(7,654,759)</u> | <u>156,050</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (7,151,399)</u> | <u>\$ (7,810,809)</u> | <u>\$ (7,654,759)</u> | <u>\$ 156,050</u> |

**General Fund
Personnel
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 357,173 | \$ 357,173 | \$ 363,470 | \$ 6,297 |
| Total revenues | <u>357,173</u> | <u>357,173</u> | <u>363,470</u> | <u>6,297</u> |
| Expenditures: | | | | |
| Salaries | 1,631,366 | 1,671,366 | 1,666,036 | 5,330 |
| Fringe benefits | 298,028 | 298,028 | 296,931 | 1,097 |
| Supplies | 118,500 | 121,555 | 98,093 | 23,462 |
| Services | 50,005 | 54,085 | 51,252 | 2,833 |
| Professional & contracted services | 113,500 | 142,245 | 68,449 | 73,796 |
| Rent, utilities & maintenance | 15,000 | 16,750 | 15,115 | 1,635 |
| Asset acquisitions | 20,000 | 4,250 | --- | 4,250 |
| Total expenditures | <u>2,246,399</u> | <u>2,308,279</u> | <u>2,195,876</u> | <u>112,403</u> |
| Excess (deficiency) of revenues over expenditures | <u>(1,889,226)</u> | <u>(1,951,106)</u> | <u>(1,832,406)</u> | <u>118,700</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (1,889,226)</u> | <u>\$ (1,951,106)</u> | <u>\$ (1,832,406)</u> | <u>\$ 118,700</u> |

**General Fund
Risk Management
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|-----------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 323,476 | \$ 378,476 | \$ 375,671 | \$ 2,805 |
| Fringe benefits | 67,706 | 77,706 | 76,379 | 1,327 |
| Supplies | 38,600 | 50,959 | 27,735 | 23,224 |
| Services | 6,500 | 7,209 | 6,617 | 592 |
| Professional & contracted services | 10,225 | 10,665 | 10,665 | --- |
| Rent, utilities & maintenance | 4,950 | 4,241 | 2,685 | 1,556 |
| Total expenditures | 451,457 | 529,256 | 499,752 | 29,504 |
| Excess (deficiency) of revenues over expenditures | (451,457) | (529,256) | (499,752) | 29,504 |
| Other financing sources (uses): | | | | |
| Transfers in | 219,318 | 219,318 | 219,318 | --- |
| Total other financing sources (uses) | 219,318 | 219,318 | 219,318 | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (232,139) | \$ (309,938) | \$ (280,434) | \$ 29,504 |

**General Fund
Purchasing
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|-------------------------|-------------------------|-------------------------|----------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 453,431 | \$ 453,431 | \$ 414,603 | \$ 38,828 |
| Fringe benefits | 96,274 | 96,274 | 86,566 | 9,708 |
| Supplies | 27,500 | 44,520 | 42,591 | 1,929 |
| Services | 18,000 | 21,628 | 10,893 | 10,735 |
| Professional & contracted services | 25,000 | 19,000 | 18,277 | 723 |
| Rent, utilities & maintenance | 4,600 | 4,600 | 3,629 | 971 |
| Total expenditures | <u>624,805</u> | <u>639,453</u> | <u>576,559</u> | <u>62,894</u> |
| Excess (deficiency) of revenues over expenditures | <u>(624,805)</u> | <u>(639,453)</u> | <u>(576,559)</u> | <u>62,894</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (624,805)</u> | <u>\$ (639,453)</u> | <u>\$ (576,559)</u> | <u>\$ 62,894</u> |

General Fund
Information Technology
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|------------------------|-----------------------|---------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 673,512 | \$ 673,512 | \$ 838,559 | \$ 165,047 |
| State revenue | 1,200 | 1,200 | 1,200 | --- |
| Federal revenue | 1,800 | 1,800 | 3,600 | 1,800 |
| Total revenues | <u>676,512</u> | <u>676,512</u> | <u>843,359</u> | <u>166,847</u> |
| Expenditures: | | | | |
| Salaries | 4,609,142 | 4,859,142 | 4,856,261 | 2,881 |
| Other compensation | 280,514 | 195,566 | 194,218 | 1,348 |
| Fringe benefits | 893,599 | 845,599 | 844,087 | 1,512 |
| Supplies | 846,057 | 1,318,618 | 1,117,543 | 201,075 |
| Services | 270,963 | 265,158 | 118,844 | 146,314 |
| Professional & contracted services | 964,559 | 910,939 | 696,890 | 214,049 |
| Rent, utilities & maintenance | 2,179,570 | 1,820,673 | 1,719,012 | 101,661 |
| Asset acquisitions | 510,887 | 476,125 | 86,600 | 389,525 |
| Total expenditures | <u>10,555,291</u> | <u>10,691,820</u> | <u>9,633,455</u> | <u>1,058,365</u> |
| Excess (deficiency) of revenues over expenditures | <u>(9,878,779)</u> | <u>(10,015,308)</u> | <u>(8,790,096)</u> | <u>1,225,212</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (9,878,779)</u> | <u>\$ (10,015,308)</u> | <u>\$ (8,790,096)</u> | <u>\$ 1,225,212</u> |

**General Fund
Finance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------------|---------------------------|---------------------------|----------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Other compensation | \$ 1,329,610 | \$ 1,213,610 | \$ 1,211,623 | \$ 1,987 |
| Fringe benefits | 15,000 | 12,000 | 10,583 | 1,417 |
| Supplies | 243,219 | 233,219 | 229,294 | 3,925 |
| Services | 23,053 | 25,725 | 21,957 | 3,768 |
| Professional & contracted services | 15,328 | 10,028 | 6,508 | 3,520 |
| Rent, utilities & maintenance | 27,000 | 18,000 | 18,000 | --- |
| Asset acquisitions | 608 | 908 | 682 | 226 |
| Total expenditures | <u>1,653,818</u> | <u>1,513,490</u> | <u>1,498,647</u> | <u>14,843</u> |
| Excess (deficiency) of revenues over expenditures | <u>(1,653,818)</u> | <u>(1,513,490)</u> | <u>(1,498,647)</u> | <u>14,843</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (1,653,818)</u> | <u>\$ (1,513,490)</u> | <u>\$ (1,498,647)</u> | <u>\$ 14,843</u> |

General Fund
Agricultural Extension
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 225,177 | \$ 232,777 | \$ 232,724 | \$ 53 |
| Fringe benefits | 53,655 | 50,055 | 49,925 | 130 |
| Supplies | 2,100 | 2,521 | 2,521 | --- |
| Services | 1,500 | 1,299 | 25 | 1,274 |
| Rent, utilities & maintenance | 50,950 | 50,950 | 45,959 | 4,991 |
| Total expenditures | <u>333,382</u> | <u>337,602</u> | <u>331,154</u> | <u>6,448</u> |
| Excess (deficiency) of revenues over expenditures | <u>(333,382)</u> | <u>(337,602)</u> | <u>(331,154)</u> | <u>6,448</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (333,382)</u> | <u>\$ (337,602)</u> | <u>\$ (331,154)</u> | <u>\$ 6,448</u> |

**General Fund
Assessed Equalization Office
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 211,881 | \$ 219,236 | \$ 219,236 | \$ --- |
| Fringe benefits | 53,542 | 42,187 | 37,673 | 4,514 |
| Supplies | 39,077 | 39,919 | 8,616 | 31,303 |
| Services | 219,500 | 219,162 | 61,327 | 157,835 |
| Professional & contracted services | 75,000 | 63,625 | 13,575 | 50,050 |
| Rent, utilities & maintenance | 1,000 | 1,000 | --- | 1,000 |
| Total expenditures | <u>600,000</u> | <u>585,129</u> | <u>340,427</u> | <u>244,702</u> |
| Excess (deficiency) of revenues over expenditures | <u>(600,000)</u> | <u>(585,129)</u> | <u>(340,427)</u> | <u>244,702</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (600,000)</u> | <u>\$ (585,129)</u> | <u>\$ (340,427)</u> | <u>\$ 244,702</u> |

**General Fund
Elections
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|---------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 37,000 | \$ 37,000 | \$ 7,681 | \$ (29,319) |
| State revenue | 18,000 | 18,000 | 18,000 | --- |
| Other revenue | 2,200 | 2,200 | 3,148 | 948 |
| Total revenues | <u>57,200</u> | <u>57,200</u> | <u>28,829</u> | <u>(28,371)</u> |
| Expenditures: | | | | |
| Salaries | 2,131,916 | 2,131,916 | 1,630,076 | 501,840 |
| Other compensation | 351,835 | 351,835 | 174,833 | 177,002 |
| Fringe benefits | 217,896 | 217,896 | 194,647 | 23,249 |
| Supplies | 315,881 | 337,442 | 192,183 | 145,259 |
| Services | 783,018 | 602,909 | 438,131 | 164,778 |
| Professional & contracted services | 225,100 | 317,901 | 185,582 | 132,319 |
| Rent, utilities & maintenance | 450,407 | 378,323 | 252,504 | 125,819 |
| Asset acquisitions | 42,625 | 17,625 | --- | 17,625 |
| Total expenditures | <u>4,518,678</u> | <u>4,355,847</u> | <u>3,067,956</u> | <u>1,287,891</u> |
| Excess (deficiency) of revenues over expenditures | <u>(4,461,478)</u> | <u>(4,298,647)</u> | <u>(3,039,127)</u> | <u>1,259,520</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (4,461,478)</u> | <u>\$ (4,298,647)</u> | <u>\$ (3,039,127)</u> | <u>\$ 1,259,520</u> |

**General Fund
Film & Television
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 132,500 | \$ 132,500 | \$ 126,226 | \$ (6,274) |
| Total revenues | <u>132,500</u> | <u>132,500</u> | <u>126,226</u> | <u>(6,274)</u> |
| Expenditures: | | | | |
| Salaries | 134,566 | 132,566 | 131,769 | 797 |
| Other compensation | 5,000 | 5,000 | 1,334 | 3,666 |
| Fringe benefits | 20,484 | 22,484 | 22,313 | 171 |
| Supplies | 35,991 | 34,139 | 31,396 | 2,743 |
| Services | 45,370 | 44,320 | 37,232 | 7,088 |
| Professional & contracted services | 11,341 | 22,683 | 13,111 | 9,572 |
| Rent, utilities & maintenance | 12,248 | 15,298 | 15,297 | 1 |
| Total expenditures | <u>265,000</u> | <u>276,490</u> | <u>252,452</u> | <u>24,038</u> |
| Excess (deficiency) of revenues over expenditures | <u>(132,500)</u> | <u>(143,990)</u> | <u>(126,226)</u> | <u>17,764</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (132,500)</u> | <u>\$ (143,990)</u> | <u>\$ (126,226)</u> | <u>\$ 17,764</u> |

**General Fund
Jury Selection Office
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 177,046 | \$ 177,046 | \$ 171,724 | \$ 5,322 |
| Fringe benefits | 35,571 | 35,571 | 28,346 | 7,225 |
| Supplies | 9,025 | 8,775 | 2,743 | 6,032 |
| Services | 602,100 | 602,900 | 521,769 | 81,131 |
| Professional & contracted services | 7,550 | 11,750 | 4,762 | 6,988 |
| Rent, utilities & maintenance | 255 | 255 | 255 | --- |
| Asset acquisitions | 6,300 | 6,550 | 6,550 | --- |
| Total expenditures | <u>837,847</u> | <u>842,847</u> | <u>736,149</u> | <u>106,698</u> |
| Excess (deficiency) of revenues over expenditures | <u>(837,847)</u> | <u>(842,847)</u> | <u>(736,149)</u> | <u>106,698</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (837,847)</u> | <u>\$ (842,847)</u> | <u>\$ (736,149)</u> | <u>\$ 106,698</u> |

**General Fund
Soil Conservation
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|--------------------|--------------------|--------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 58,104 | \$ 58,104 | \$ 58,104 | \$ --- |
| Fringe benefits | 16,419 | 17,419 | 17,330 | 89 |
| Supplies | 2,600 | 2,600 | 2,512 | 88 |
| Services | 2,200 | 2,200 | 847 | 1,353 |
| Professional & contracted services | 3,000 | 3,000 | 2,600 | 400 |
| Total expenditures | <u>82,323</u> | <u>83,323</u> | <u>81,393</u> | <u>1,930</u> |
| Excess (deficiency) of revenues over expenditures | <u>(82,323)</u> | <u>(83,323)</u> | <u>(81,393)</u> | <u>1,930</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (82,323)</u> | <u>\$ (83,323)</u> | <u>\$ (81,393)</u> | <u>\$ 1,930</u> |

General Fund
Support Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,100,000 | \$ 1,100,000 | \$ 1,511,974 | \$ 411,974 |
| Elected officials' fines & fees | 4,400,000 | 4,400,000 | 3,668,658 | (731,342) |
| Other revenue | 60,000 | 60,000 | 89,169 | 29,169 |
| Total revenues | 5,560,000 | 5,560,000 | 5,269,801 | (290,199) |
| Expenditures: | | | | |
| Salaries | 4,229,657 | 4,699,657 | 4,697,493 | 2,164 |
| Other compensation | 231,772 | 231,772 | 226,020 | 5,752 |
| Fringe benefits | 953,934 | 953,934 | 950,299 | 3,635 |
| Supplies | 409,019 | 412,258 | 348,580 | 63,678 |
| Services | 30,600 | 26,333 | 6,242 | 20,091 |
| Professional & contracted services | 2,484,741 | 1,933,740 | 1,807,846 | 125,894 |
| Rent, utilities & maintenance | 4,984,826 | 5,625,895 | 5,463,863 | 162,032 |
| Asset acquisitions | --- | 42,202 | 38,483 | 3,719 |
| Total expenditures | 13,324,549 | 13,925,791 | 13,538,826 | 386,965 |
| Excess (deficiency) of revenues over expenditures | (7,764,549) | (8,365,791) | (8,269,025) | 96,766 |
| Other financing sources (uses): | | | | |
| Transfers in | 348,000 | 348,000 | 44,300 | (303,700) |
| Transfers out | (3,975,489) | (7,887,709) | (7,506,123) | 381,586 |
| Total other financing sources (uses) | (3,627,489) | (7,539,709) | (7,461,823) | 77,886 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (11,392,038) | \$ (15,905,500) | \$ (15,730,848) | \$ 174,652 |

**General Fund
Archives
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 96,000 | \$ 96,000 | \$ 107,344 | \$ 11,344 |
| Total revenues | 96,000 | 96,000 | 107,344 | 11,344 |
| Expenditures: | | | | |
| Salaries | 443,882 | 443,882 | 435,035 | 8,847 |
| Other compensation | 2,000 | 2,000 | 60 | 1,940 |
| Fringe benefits | 111,826 | 111,826 | 92,536 | 19,290 |
| Supplies | 78,000 | 78,768 | 45,803 | 32,965 |
| Services | 11,100 | 11,100 | 4,068 | 7,032 |
| Professional & contracted services | 7,100 | 7,100 | 81 | 7,019 |
| Rent, utilities & maintenance | 29,000 | 29,000 | 12,770 | 16,230 |
| O&M contra expenditures | (117,038) | (117,038) | (62,019) | (55,019) |
| Total expenditures | 565,870 | 566,638 | 528,334 | 38,304 |
| Excess (deficiency) of revenues over expenditures | (469,870) | (470,638) | (420,990) | 49,648 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (469,870) | \$ (470,638) | \$ (420,990) | \$ 49,648 |

**General Fund
Director - Planning & Development
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|--------------------|--------------------|-------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 86,229 | \$ 86,229 | \$ 85,901 | \$ (328) |
| Total revenues | <u>86,229</u> | <u>86,229</u> | <u>85,901</u> | <u>(328)</u> |
| Expenditures: | | | | |
| Salaries | 264,200 | 262,000 | 185,986 | 76,014 |
| Other compensation | --- | 200 | 122 | 78 |
| Fringe benefits | 36,182 | 36,182 | 29,585 | 6,597 |
| Supplies | 9,250 | 11,447 | 8,137 | 3,310 |
| Services | 6,250 | 6,250 | 2,882 | 3,368 |
| Professional & contracted services | 75 | 75 | --- | 75 |
| Rent, utilities & maintenance | 6,500 | 6,500 | 5,422 | 1,078 |
| Total expenditures | <u>322,457</u> | <u>322,654</u> | <u>232,134</u> | <u>90,520</u> |
| Excess (deficiency) of revenues over expenditures | <u>(236,228)</u> | <u>(236,425)</u> | <u>(146,233)</u> | <u>90,192</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 150,000 | 150,000 | 150,000 | --- |
| Total other financing sources (uses) | <u>150,000</u> | <u>150,000</u> | <u>150,000</u> | <u>---</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (86,228)</u> | <u>\$ (86,425)</u> | <u>\$ 3,767</u> | <u>\$ 90,192</u> |

**General Fund
Local Planning
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,141,234 | \$ 1,141,234 | \$ 1,030,002 | \$ (111,232) |
| Total revenues | <u>1,141,234</u> | <u>1,141,234</u> | <u>1,030,002</u> | <u>(111,232)</u> |
| Expenditures: | | | | |
| Salaries | 1,318,152 | 1,318,152 | 1,218,897 | 99,255 |
| Fringe benefits | 249,415 | 249,415 | 228,541 | 20,874 |
| Supplies | 84,700 | 90,541 | 62,183 | 28,358 |
| Services | 41,700 | 47,782 | 34,628 | 13,154 |
| Professional & contracted services | 44,000 | 21,500 | 281 | 21,219 |
| Rent, utilities & maintenance | 62,000 | 65,480 | 65,028 | 452 |
| Asset acquisitions | 42,000 | 62,138 | 20,138 | 42,000 |
| Total expenditures | <u>1,841,967</u> | <u>1,855,008</u> | <u>1,629,696</u> | <u>225,312</u> |
| Excess (deficiency) of revenues over expenditures | <u>(700,733)</u> | <u>(713,774)</u> | <u>(599,694)</u> | <u>114,080</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (700,733)</u> | <u>\$ (713,774)</u> | <u>\$ (599,694)</u> | <u>\$ 114,080</u> |

General Fund
Local Economic & Resource Development
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 59,063 | \$ 59,063 | \$ 38,132 | \$ (20,931) |
| Total revenues | 59,063 | 59,063 | 38,132 | (20,931) |
| Expenditures: | | | | |
| Salaries | 80,847 | 80,947 | 80,856 | 91 |
| Fringe benefits | 13,277 | 15,177 | 14,911 | 266 |
| Supplies | 8,000 | 7,500 | --- | 7,500 |
| Services | 9,000 | 5,000 | 385 | 4,615 |
| Professional & contracted services | 1,500 | 1,500 | 469 | 1,031 |
| Rent, utilities & maintenance | 5,500 | 6,000 | 3,898 | 2,102 |
| Total expenditures | 118,124 | 116,124 | 100,519 | 15,605 |
| Excess (deficiency) of revenues over expenditures | (59,061) | (57,061) | (62,387) | (5,326) |
| Other financing sources (uses): | | | | |
| Transfers in | 66,285 | 66,285 | 45,621 | (20,664) |
| Total other financing sources (uses) | 66,285 | 66,285 | 45,621 | (20,664) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ 7,224 | \$ 9,224 | \$ (16,766) | \$ (25,990) |

General Fund
Department of Housing
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 119,000 | \$ 119,000 | \$ 19,106 | \$ (99,894) |
| Total revenues | <u>119,000</u> | <u>119,000</u> | <u>19,106</u> | <u>(99,894)</u> |
| Expenditures: | | | | |
| Salaries | 519,138 | 519,138 | 494,856 | 24,282 |
| Fringe benefits | 92,749 | 92,749 | 90,875 | 1,874 |
| Supplies | 15,367 | 22,744 | 22,278 | 466 |
| Services | 32,409 | 27,252 | 27,101 | 151 |
| Professional & contracted services | 1,077 | 15,526 | 807 | 14,719 |
| Rent, utilities & maintenance | 16,496 | 36,611 | 32,534 | 4,077 |
| Total expenditures | <u>677,236</u> | <u>714,020</u> | <u>668,451</u> | <u>45,569</u> |
| Excess (deficiency) of revenues over expenditures | <u>(558,236)</u> | <u>(595,020)</u> | <u>(649,345)</u> | <u>(54,325)</u> |
| Other financing sources (uses): | | | | |
| Transfers in | --- | 14,162 | 14,162 | --- |
| Transfers out | (192,000) | (192,650) | (92,368) | 100,282 |
| Total other financing sources (uses) | <u>(192,000)</u> | <u>(178,488)</u> | <u>(78,206)</u> | <u>100,282</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (750,236)</u> | <u>\$ (773,508)</u> | <u>\$ (727,551)</u> | <u>\$ 45,957</u> |

General Fund
Department of Regional Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-------------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,000 | \$ 1,000 | \$ 39,436 | \$ 38,436 |
| Total revenues | 1,000 | 1,000 | 39,436 | 38,436 |
| Expenditures: | | | | |
| Salaries | 83,321 | 83,321 | 53,304 | 30,017 |
| Fringe benefits | 14,567 | 14,567 | 7,993 | 6,574 |
| Supplies | 14,900 | 14,500 | 10,560 | 3,940 |
| Services | 4,000 | 4,000 | 864 | 3,136 |
| Professional & contracted services | 12,500 | 12,500 | 117 | 12,383 |
| Rent, utilities & maintenance | 2,500 | 2,500 | --- | 2,500 |
| Total expenditures | 131,788 | 131,388 | 72,838 | 58,550 |
| Excess (deficiency) of revenues over expenditures | (130,788) | (130,388) | (33,402) | 96,986 |
| Other financing sources (uses): | | | | |
| Transfers in | 281,362 | 281,362 | 176,454 | (104,908) |
| Transfers out | (238,918) | (238,918) | (183,151) | 55,767 |
| Total other financing sources (uses) | 42,444 | 42,444 | (6,697) | (49,141) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (88,344) | \$ (87,944) | \$ (40,099) | \$ 47,845 |

**General Fund
Director & Staff - Public Works
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|---------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 306,813 | \$ 306,813 | \$ 291,583 | \$ (15,230) |
| Other revenue | 20,000 | 20,000 | 24,122 | 4,122 |
| Total revenues | <u>326,813</u> | <u>326,813</u> | <u>315,705</u> | <u>(11,108)</u> |
| Expenditures: | | | | |
| Salaries | 610,972 | 599,972 | 561,306 | 38,666 |
| Other compensation | 10,465 | 21,465 | 18,242 | 3,223 |
| Fringe benefits | 97,137 | 97,137 | 94,935 | 2,202 |
| Supplies | 19,675 | 23,190 | 19,139 | 4,051 |
| Services | 49,415 | 38,897 | 38,820 | 77 |
| Professional & contracted services | 124,336 | 92,261 | 87,182 | 5,079 |
| Rent, utilities & maintenance | 126,325 | 142,774 | 136,000 | 6,774 |
| Total expenditures | <u>1,038,325</u> | <u>1,015,696</u> | <u>955,624</u> | <u>60,072</u> |
| Excess (deficiency) of revenues over expenditures | <u>(711,512)</u> | <u>(688,883)</u> | <u>(639,919)</u> | <u>48,964</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 35,170 | 674,170 | 69,357 | (604,813) |
| Transfers out | (305,521) | (250,626) | (207,478) | 43,148 |
| Total other financing sources (uses) | <u>(270,351)</u> | <u>423,544</u> | <u>(138,121)</u> | <u>(561,665)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (981,863)</u> | <u>\$ (265,339)</u> | <u>\$ (778,040)</u> | <u>\$ (512,701)</u> |

General Fund
County Engineer
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 258,000 | \$ 258,000 | \$ 152,073 | \$ (105,927) |
| Total revenues | 258,000 | 258,000 | 152,073 | (105,927) |
| Expenditures: | | | | |
| Salaries | 1,777,357 | 1,757,357 | 1,708,546 | 48,811 |
| Other compensation | --- | 20,000 | 14,046 | 5,954 |
| Fringe benefits | 311,876 | 311,876 | 305,525 | 6,351 |
| Supplies | 73,350 | 78,050 | 66,086 | 11,964 |
| Services | 24,050 | 23,084 | 13,488 | 9,596 |
| Professional & contracted services | 117,500 | 116,205 | 90,015 | 26,190 |
| Rent, utilities & maintenance | 206,500 | 220,564 | 209,735 | 10,829 |
| Asset acquisitions | 10,500 | 5,095 | --- | 5,095 |
| Total expenditures | 2,521,133 | 2,532,231 | 2,407,441 | 124,790 |
| Excess (deficiency) of revenues over expenditures | (2,263,133) | (2,274,231) | (2,255,368) | 18,863 |
| Other financing sources (uses): | | | | |
| Transfers in | 1,450,000 | 1,480,000 | 1,460,830 | (19,170) |
| Total other financing sources (uses) | 1,450,000 | 1,480,000 | 1,460,830 | (19,170) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (813,133) | \$ (794,231) | \$ (794,538) | \$ (307) |

**General Fund
Emergency Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ --- | \$ 161,000 | \$ 160,509 | \$ (491) |
| Total revenues | --- | 161,000 | 160,509 | (491) |
| Expenditures: | | | | |
| Professional & contracted services | 258,996 | 1,074,996 | 964,412 | 110,584 |
| Total expenditures | 258,996 | 1,074,996 | 964,412 | 110,584 |
| Excess (deficiency) of revenues over expenditures | (258,996) | (913,996) | (803,903) | 110,093 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (258,996) | \$ (913,996) | \$ (803,903) | \$ 110,093 |

General Fund
Shelby Farms
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 254,000 | \$ 254,000 | \$ 168,739 | \$ (85,261) |
| Other revenue | 1,000 | 1,000 | 148 | (852) |
| Total revenues | <u>255,000</u> | <u>255,000</u> | <u>168,887</u> | <u>(86,113)</u> |
| Expenditures: | | | | |
| Salaries | 356,375 | 356,375 | 281,803 | 74,572 |
| Other compensation | 10,000 | 10,000 | 9,171 | 829 |
| Fringe benefits | 73,245 | 73,245 | 58,568 | 14,677 |
| Supplies | 57,950 | 54,422 | 51,898 | 2,524 |
| Services | 3,100 | 2,242 | 1,639 | 603 |
| Professional & contracted services | 32,800 | 32,800 | 5,759 | 27,041 |
| Rent, utilities & maintenance | 213,500 | 213,954 | 141,885 | 72,069 |
| Asset acquisitions | 36,000 | 36,000 | 8,569 | 27,431 |
| Total expenditures | <u>782,970</u> | <u>779,038</u> | <u>559,292</u> | <u>219,746</u> |
| Excess (deficiency) of revenues over expenditures | <u>(527,970)</u> | <u>(524,038)</u> | <u>(390,405)</u> | <u>133,633</u> |
| Other financing sources (uses): | | | | |
| Transfers out | <u>(20,000)</u> | <u>(20,000)</u> | <u>(1,949)</u> | <u>18,051</u> |
| Total other financing sources (uses) | <u>(20,000)</u> | <u>(20,000)</u> | <u>(1,949)</u> | <u>18,051</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (547,970)</u> | <u>\$ (544,038)</u> | <u>\$ (392,354)</u> | <u>\$ 151,684</u> |

General Fund
Parks
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 615,858 | \$ 615,858 | \$ 441,914 | \$ (173,944) |
| Total revenues | 615,858 | 615,858 | 441,914 | (173,944) |
| Expenditures: | | | | |
| Salaries | 156,243 | 191,464 | 186,468 | 4,996 |
| Other compensation | 526,000 | 465,779 | 412,448 | 53,331 |
| Fringe benefits | 22,711 | 27,711 | 25,288 | 2,423 |
| Supplies | 91,029 | 84,229 | 83,722 | 507 |
| Services | 7,977 | 8,477 | 7,412 | 1,065 |
| Professional & contracted services | 13,400 | 12,571 | 12,504 | 67 |
| Rent, utilities & maintenance | 175,327 | 214,696 | 213,056 | 1,640 |
| Asset acquisitions | 74,108 | 65,780 | 65,347 | 433 |
| Contingencies & restrictions | 44,000 | 70,000 | --- | 70,000 |
| Total expenditures | 1,110,795 | 1,140,707 | 1,006,245 | 134,462 |
| Excess (deficiency) of revenues over expenditures | (494,937) | (524,849) | (564,331) | (39,482) |
| Other financing sources (uses): | | | | |
| Transfers out | (5,395) | (5,395) | (61) | 5,334 |
| Total other financing sources (uses) | (5,395) | (5,395) | (61) | 5,334 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (500,332) | \$ (530,244) | \$ (564,392) | \$ (34,148) |

General Fund
Port Commission
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 500,000 | \$ 500,000 | \$ 667,841 | \$ 167,841 |
| Total revenues | 500,000 | 500,000 | 667,841 | 167,841 |
| Expenditures: | | | | |
| Supplies | 413,682 | 663,682 | 493,396 | 170,286 |
| Contingencies & restrictions | (543,975) | (793,975) | --- | (793,975) |
| Total expenditures | (130,293) | (130,293) | 493,396 | (623,689) |
| Excess (deficiency) of revenues over expenditures | 630,293 | 630,293 | 174,445 | (455,848) |
| Other financing sources (uses): | | | | |
| Transfers out | (630,293) | (630,293) | --- | 630,293 |
| Total other financing sources (uses) | (630,293) | (630,293) | --- | 630,293 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ 174,445 | \$ 174,445 |

**General Fund
Security & Investigation
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 1,391,869 | \$ 1,391,869 | \$ 1,331,984 | \$ 59,885 |
| Other compensation | 1,101,525 | 1,182,308 | 1,151,718 | 30,590 |
| Fringe benefits | 312,655 | 312,655 | 273,249 | 39,406 |
| Supplies | 72,998 | 78,003 | 61,812 | 16,191 |
| Services | 13,380 | 13,685 | 12,927 | 758 |
| Professional & contracted services | (1,562,828) | (1,561,328) | (1,564,196) | 2,868 |
| Rent, utilities & maintenance | 53,210 | 61,298 | 41,464 | 19,834 |
| Asset acquisitions | 25,000 | 20,695 | 20,695 | --- |
| Total expenditures | <u>1,407,809</u> | <u>1,499,185</u> | <u>1,329,653</u> | <u>169,532</u> |
| Excess (deficiency) of revenues over expenditures | <u>(1,407,809)</u> | <u>(1,499,185)</u> | <u>(1,329,653)</u> | <u>169,532</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (1,407,809)</u> | <u>\$ (1,499,185)</u> | <u>\$ (1,329,653)</u> | <u>\$ 169,532</u> |

**General Fund
Director - Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|------------------|------------------|-------------------|--------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 136,711 | \$ 136,721 | \$ 136,716 | \$ 5 |
| Fringe benefits | 18,743 | 21,743 | 20,273 | 1,470 |
| Total expenditures | 155,454 | 158,464 | 156,989 | 1,475 |
| Excess (deficiency) of revenues over expenditures | (155,454) | (158,464) | (156,989) | 1,475 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (155,454) | \$ (158,464) | \$ (156,989) | \$ 1,475 |

**General Fund
Forensic Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|--------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 730,259 | \$ 730,259 | \$ 697,678 | \$ (32,581) |
| Total revenues | <u>730,259</u> | <u>730,259</u> | <u>697,678</u> | <u>(32,581)</u> |
| Expenditures: | | | | |
| Supplies | 2,200 | 6,443 | 4,146 | 2,297 |
| Services | 200 | 859 | 558 | 301 |
| Professional & contracted services | 1,681,177 | 1,799,440 | 1,792,928 | 6,512 |
| Rent, utilities & maintenance | 80,000 | 88,800 | 87,097 | 1,703 |
| Asset acquisitions | 8,000 | 949 | --- | 949 |
| Total expenditures | <u>1,771,577</u> | <u>1,896,491</u> | <u>1,884,729</u> | <u>11,762</u> |
| Excess (deficiency) of revenues over expenditures | <u>(1,041,318)</u> | <u>(1,166,232)</u> | <u>(1,187,051)</u> | <u>(20,819)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (1,041,318)</u> | <u>\$ (1,166,232)</u> | <u>\$ (1,187,051)</u> | <u>\$ (20,819)</u> |

General Fund
Administration & Finance - Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|---------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 11,516,070 | \$ 11,516,070 | \$ 11,330,246 | \$ (185,824) |
| Patient service revenue | 27,500 | 27,500 | 705 | (26,795) |
| Other revenue | 1,000 | 1,000 | 61,991 | 60,991 |
| Total revenues | 11,544,570 | 11,544,570 | 11,392,942 | (151,628) |
| Expenditures: | | | | |
| Salaries | 3,248,828 | 3,803,768 | 3,803,767 | 1 |
| Other compensation | 39,390 | 39,390 | 17,857 | 21,533 |
| Fringe benefits | 311,691 | 297,691 | 297,611 | 80 |
| Supplies | 102,008 | 75,750 | 73,710 | 2,040 |
| Services | 26,589 | 55,481 | 52,711 | 2,770 |
| Professional & contracted services | 5,754,301 | 5,748,771 | 5,747,482 | 1,289 |
| Rent, utilities & maintenance | 417,172 | 498,399 | 483,053 | 15,346 |
| Asset acquisitions | 26,000 | 105 | --- | 105 |
| Total expenditures | 9,925,979 | 10,519,355 | 10,476,191 | 43,164 |
| Excess (deficiency) of revenues over expenditures | 1,618,591 | 1,025,215 | 916,751 | (108,464) |
| Other financing sources (uses): | | | | |
| Transfers in | 2,375,171 | 2,625,416 | 2,451,624 | (173,792) |
| Transfers out | (125,000) | (542,990) | (517,451) | 25,539 |
| Total other financing sources (uses) | 2,250,171 | 2,082,426 | 1,934,173 | (148,253) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ 3,868,762 | \$ 3,107,641 | \$ 2,850,924 | \$ (256,717) |

**General Fund
Environmental Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 2,045,701 | \$ 2,045,701 | \$ 2,201,586 | \$ 155,885 |
| State revenue | 994,663 | 994,663 | 547,396 | (447,267) |
| Total revenues | 3,040,364 | 3,040,364 | 2,748,982 | (291,382) |
| Expenditures: | | | | |
| Salaries | 4,243,870 | 4,093,970 | 4,093,965 | 5 |
| Other compensation | 23,875 | 53,875 | 46,120 | 7,755 |
| Fringe benefits | 859,852 | 805,052 | 805,003 | 49 |
| Supplies | 196,669 | 299,731 | 221,700 | 78,031 |
| Services | 156,730 | 121,579 | 93,399 | 28,180 |
| Professional & contracted services | 153,036 | 152,679 | 106,856 | 45,823 |
| Rent, utilities & maintenance | 159,601 | 186,208 | 162,208 | 24,000 |
| Asset acquisitions | 144,250 | 135,551 | 92,157 | 43,394 |
| Total expenditures | 5,937,883 | 5,848,645 | 5,621,408 | 227,237 |
| Excess (deficiency) of revenues over expenditures | (2,897,519) | (2,808,281) | (2,872,426) | (64,145) |
| Other financing sources (uses): | | | | |
| Transfers out | (1,543,245) | (1,565,121) | (1,170,980) | 394,141 |
| Total other financing sources (uses) | (1,543,245) | (1,565,121) | (1,170,980) | 394,141 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (4,440,764) | \$ (4,373,402) | \$ (4,043,406) | \$ 329,996 |

General Fund
Personal Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,620,075 | \$ 1,645,075 | \$ 1,346,227 | \$ (298,848) |
| State revenue | 28,000 | 28,000 | 5,894 | (22,106) |
| Patient service revenue | 710,900 | 790,900 | 481,500 | (309,400) |
| Total revenues | <u>2,358,975</u> | <u>2,463,975</u> | <u>1,833,621</u> | <u>(630,354)</u> |
| Expenditures: | | | | |
| Salaries | 3,886,109 | 3,736,109 | 3,735,450 | 659 |
| Other compensation | 44,600 | 64,600 | 59,067 | 5,533 |
| Fringe benefits | 777,613 | 690,963 | 672,076 | 18,887 |
| Supplies | 984,675 | 812,164 | 581,789 | 230,375 |
| Services | 158,547 | 146,304 | 86,267 | 60,037 |
| Professional & contracted services | 5,339,768 | 5,278,000 | 4,572,246 | 705,754 |
| Rent, utilities & maintenance | 841,805 | 896,190 | 779,781 | 116,409 |
| Asset acquisitions | 66,727 | 60,606 | 7,800 | 52,806 |
| Total expenditures | <u>12,099,844</u> | <u>11,684,936</u> | <u>10,494,476</u> | <u>1,190,460</u> |
| Excess (deficiency) of revenues over expenditures | <u>(9,740,869)</u> | <u>(9,220,961)</u> | <u>(8,660,855)</u> | <u>560,106</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 1,159,335 | 1,268,750 | 868,408 | (400,342) |
| Transfers out | (231,534) | (336,534) | (234,904) | 101,630 |
| Total other financing sources (uses) | <u>927,801</u> | <u>932,216</u> | <u>633,504</u> | <u>(298,712)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (8,813,068)</u> | <u>\$ (8,288,745)</u> | <u>\$ (8,027,351)</u> | <u>\$ 261,394</u> |

**General Fund
Assessment & Assurance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 620,000 | \$ 661,250 | \$ 680,035 | \$ 18,785 |
| Total revenues | <u>620,000</u> | <u>661,250</u> | <u>680,035</u> | <u>18,785</u> |
| Expenditures: | | | | |
| Salaries | 844,575 | 715,775 | 715,760 | 15 |
| Other compensation | 16,640 | 26,640 | 24,600 | 2,040 |
| Fringe benefits | 171,325 | 137,525 | 137,442 | 83 |
| Supplies | 90,720 | 147,816 | 126,463 | 21,353 |
| Services | 44,937 | 27,569 | 9,519 | 18,050 |
| Professional & contracted services | 126,537 | 163,545 | 136,255 | 27,290 |
| Rent, utilities & maintenance | 86,084 | 77,848 | 53,420 | 24,428 |
| Asset acquisitions | 5,000 | --- | --- | --- |
| Total expenditures | <u>1,385,818</u> | <u>1,296,718</u> | <u>1,203,459</u> | <u>93,259</u> |
| Excess (deficiency) of revenues over expenditures | <u>(765,818)</u> | <u>(635,468)</u> | <u>(523,424)</u> | <u>112,044</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (765,818)</u> | <u>\$ (635,468)</u> | <u>\$ (523,424)</u> | <u>\$ 112,044</u> |

**General Fund
Director - Community Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 185,709 | \$ 163,709 | \$ 163,117 | \$ 592 |
| Other compensation | --- | 9,000 | 5,771 | 3,229 |
| Fringe benefits | 31,111 | 29,111 | 28,376 | 735 |
| Supplies | 2,120 | 5,862 | 5,859 | 3 |
| Services | 200 | 400 | 333 | 67 |
| Total expenditures | <u>219,140</u> | <u>208,082</u> | <u>203,456</u> | <u>4,626</u> |
| Excess (deficiency) of revenues over expenditures | <u>(219,140)</u> | <u>(208,082)</u> | <u>(203,456)</u> | <u>4,626</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (219,140)</u> | <u>\$ (208,082)</u> | <u>\$ (203,456)</u> | <u>\$ 4,626</u> |

**General Fund
Special Funded Projects
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|--------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 27,500 | \$ 48,500 | \$ 42,915 | \$ (5,585) |
| Total revenues | <u>27,500</u> | <u>48,500</u> | <u>42,915</u> | <u>(5,585)</u> |
| Expenditures: | | | | |
| Salaries | --- | 900 | 488 | 412 |
| Fringe benefits | --- | 100 | 37 | 63 |
| Services | 150,000 | 310,400 | 310,397 | 3 |
| Professional & contracted services | <u>277,500</u> | <u>405,287</u> | <u>123,020</u> | <u>282,267</u> |
| Total expenditures | <u>427,500</u> | <u>716,687</u> | <u>433,942</u> | <u>282,745</u> |
| Excess (deficiency) of revenues over expenditures | <u>(400,000)</u> | <u>(668,187)</u> | <u>(391,027)</u> | <u>277,160</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 221,000 | 377,249 | 318,000 | (59,249) |
| Transfers out | <u>(323,850)</u> | <u>(325,024)</u> | <u>(14,562)</u> | <u>310,462</u> |
| Total other financing sources (uses) | <u>(102,850)</u> | <u>52,225</u> | <u>303,438</u> | <u>251,213</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (502,850)</u> | <u>\$ (615,962)</u> | <u>\$ (87,589)</u> | <u>\$ 528,373</u> |

**General Fund
Alcohol Rehabilitation
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Other revenue | \$ 157,820 | \$ 157,820 | \$ 161,986 | \$ 4,166 |
| Total revenues | <u>157,820</u> | <u>157,820</u> | <u>161,986</u> | <u>4,166</u> |
| Expenditures: | | | | |
| Salaries | 212,692 | 215,692 | 214,316 | 1,376 |
| Fringe benefits | 39,831 | 36,831 | 33,667 | 3,164 |
| Supplies | 5,150 | 5,150 | 1,809 | 3,341 |
| Services | 3,600 | 3,600 | 774 | 2,826 |
| Rent, utilities & maintenance | 30,000 | 30,000 | 27,979 | 2,021 |
| Total expenditures | <u>291,273</u> | <u>291,273</u> | <u>278,545</u> | <u>12,728</u> |
| Excess (deficiency) of revenues over expenditures | <u>(133,453)</u> | <u>(133,453)</u> | <u>(116,559)</u> | <u>16,894</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (133,453)</u> | <u>\$ (133,453)</u> | <u>\$ (116,559)</u> | <u>\$ 16,894</u> |

General Fund
Victim's Assistance Center
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Other revenue | \$ 2,000 | \$ 2,000 | \$ 2,174 | \$ 174 |
| Total revenues | <u>2,000</u> | <u>2,000</u> | <u>2,174</u> | <u>174</u> |
| Expenditures: | | | | |
| Salaries | 245,715 | 256,715 | 255,883 | 832 |
| Fringe benefits | 37,081 | 40,081 | 39,053 | 1,028 |
| Supplies | 22,500 | 17,189 | 16,459 | 730 |
| Services | 23,800 | 24,960 | 24,624 | 336 |
| Rent, utilities & maintenance | 6,010 | 6,010 | 1,731 | 4,279 |
| Asset acquisitions | 6,000 | 6,000 | --- | 6,000 |
| Total expenditures | <u>341,106</u> | <u>350,955</u> | <u>337,750</u> | <u>13,205</u> |
| Excess (deficiency) of revenues over expenditures | <u>(339,106)</u> | <u>(348,955)</u> | <u>(335,576)</u> | <u>13,379</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 6,672 | 6,672 | --- | (6,672) |
| Transfers out | (76,050) | (76,050) | (68,582) | 7,468 |
| Total other financing sources (uses) | <u>(69,378)</u> | <u>(69,378)</u> | <u>(68,582)</u> | <u>796</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (408,484)</u> | <u>\$ (418,333)</u> | <u>\$ (404,158)</u> | <u>\$ 14,175</u> |

**General Fund
Office On Aging
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 83,006 | \$ 89,006 | \$ 86,686 | \$ 2,320 |
| Fringe benefits | 24,229 | 25,229 | 24,649 | 580 |
| Supplies | 5,500 | 7,174 | 6,798 | 376 |
| Services | 2,000 | 400 | 237 | 163 |
| Rent, utilities & maintenance | 1,750 | 1,750 | 1,750 | --- |
| Total expenditures | <u>116,485</u> | <u>123,559</u> | <u>120,120</u> | <u>3,439</u> |
| Excess (deficiency) of revenues over expenditures | <u>(116,485)</u> | <u>(123,559)</u> | <u>(120,120)</u> | <u>3,439</u> |
| Other financing sources (uses): | | | | |
| Transfers out | --- | (5,642) | (5,642) | --- |
| Total other financing sources (uses) | <u>---</u> | <u>(5,642)</u> | <u>(5,642)</u> | <u>---</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (116,485)</u> | <u>\$ (129,201)</u> | <u>\$ (125,762)</u> | <u>\$ 3,439</u> |

Shelby County, Tennessee

**General Fund
Pretrial Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|--------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 659,963 | \$ 659,963 | \$ 466,495 | \$ (193,468) |
| Total revenues | <u>659,963</u> | <u>659,963</u> | <u>466,495</u> | <u>(193,468)</u> |
| Expenditures: | | | | |
| Salaries | 2,195,419 | 2,168,419 | 2,096,766 | 71,653 |
| Other compensation | 7,725 | 7,725 | 4,878 | 2,847 |
| Fringe benefits | 424,572 | 432,572 | 428,986 | 3,586 |
| Supplies | 34,283 | 40,830 | 32,640 | 8,190 |
| Services | 10,827 | 10,827 | 6,378 | 4,449 |
| Rent, utilities & maintenance | 17,400 | 17,400 | 14,200 | 3,200 |
| Asset acquisitions | 18,945 | --- | --- | --- |
| Total expenditures | <u>2,709,171</u> | <u>2,677,773</u> | <u>2,583,848</u> | <u>93,925</u> |
| Excess (deficiency) of revenues over expenditures | <u>(2,049,208)</u> | <u>(2,017,810)</u> | <u>(2,117,353)</u> | <u>(99,543)</u> |
| Other financing sources (uses): | | | | |
| Transfers out | (28,500) | (48,667) | (29,563) | 19,104 |
| Total other financing sources (uses) | <u>(28,500)</u> | <u>(48,667)</u> | <u>(29,563)</u> | <u>19,104</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (2,077,708)</u> | <u>\$ (2,066,477)</u> | <u>\$ (2,146,916)</u> | <u>\$ (80,439)</u> |

**General Fund
Veteran Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 93,210 | \$ 103,210 | \$ 100,582 | \$ 2,628 |
| Fringe benefits | 22,275 | 24,275 | 23,415 | 860 |
| Supplies | 4,350 | 4,108 | 1,087 | 3,021 |
| Services | 5,656 | 5,406 | 2,160 | 3,246 |
| Rent, utilities & maintenance | 700 | 700 | 660 | 40 |
| Total expenditures | <u>126,191</u> | <u>137,699</u> | <u>127,904</u> | <u>9,795</u> |
| Excess (deficiency) of revenues over expenditures | <u>(126,191)</u> | <u>(137,699)</u> | <u>(127,904)</u> | <u>9,795</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (126,191)</u> | <u>\$ (137,699)</u> | <u>\$ (127,904)</u> | <u>\$ 9,795</u> |

**General Fund
Weights & Measures
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|--------------------|------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 92,614 | \$ 92,614 | \$ 55,836 | \$ 36,778 |
| Fringe benefits | 19,795 | 19,795 | 12,256 | 7,539 |
| Supplies | 5,350 | 5,250 | 679 | 4,571 |
| Services | 2,700 | 2,800 | 2,725 | 75 |
| Professional & contracted services | 100 | 100 | 75 | 25 |
| Rent, utilities & maintenance | 1,600 | 1,600 | 1,405 | 195 |
| Asset acquisitions | 4,000 | 4,000 | --- | 4,000 |
| Total expenditures | <u>126,159</u> | <u>126,159</u> | <u>72,976</u> | <u>53,183</u> |
| Excess (deficiency) of revenues over expenditures | <u>(126,159)</u> | <u>(126,159)</u> | <u>(72,976)</u> | <u>53,183</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (126,159)</u> | <u>\$ (126,159)</u> | <u>\$ (72,976)</u> | <u>\$ 53,183</u> |

**General Fund
Sheriff
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-------------------------|-------------------------|-------------------------|-----------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 877,004 | \$ 877,004 | \$ 1,943,519 | \$ 1,066,515 |
| State revenue | 5,000,000 | 5,000,000 | 1,496,022 | (3,503,978) |
| Elected officials' fines & fees | 1,599,596 | 1,599,596 | 1,324,796 | (274,800) |
| Other revenue | 60,600 | 60,600 | 77,132 | 16,532 |
| Total revenues | <u>7,537,200</u> | <u>7,537,200</u> | <u>4,841,469</u> | <u>(2,695,731)</u> |
| Expenditures: | | | | |
| Salaries | 81,108,374 | 91,779,094 | 91,623,196 | 155,898 |
| Other compensation | 10,543,806 | 12,865,264 | 12,557,113 | 308,151 |
| Fringe benefits | 20,885,673 | 19,326,593 | 18,788,112 | 538,481 |
| Supplies | 8,779,743 | 4,135,939 | 6,583,962 | (2,448,023) |
| Services | 2,376,137 | 1,459,295 | 1,287,229 | 172,066 |
| Professional & contracted services | 1,778,983 | 3,291,692 | 2,190,894 | 1,100,798 |
| Rent, utilities & maintenance | 3,952,408 | 4,583,994 | 3,468,153 | 1,115,841 |
| Asset acquisitions | 3,864,495 | 617,176 | 107,223 | 509,953 |
| Contingencies & restrictions | (7,645,457) | --- | --- | --- |
| Total expenditures | <u>125,644,162</u> | <u>138,059,047</u> | <u>136,605,882</u> | <u>1,453,165</u> |
| Excess (deficiency) of revenues over expenditures | <u>(118,106,962)</u> | <u>(130,521,847)</u> | <u>(131,764,413)</u> | <u>(1,242,566)</u> |
| Other financing sources (uses): | | | | |
| Transfers out | --- | (12,538) | (27,623) | (15,085) |
| Total other financing sources (uses) | <u>---</u> | <u>(12,538)</u> | <u>(27,623)</u> | <u>(15,085)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (118,106,962)</u> | <u>\$ (130,534,385)</u> | <u>\$ (131,792,036)</u> | <u>\$ (1,257,651)</u> |

**General Fund
Chancery Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|------------------|-----------------|-------------------|---------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 60,345 | \$ 60,345 | \$ 41,246 | \$ 19,099 |
| Fringe benefits | 5,045 | 5,045 | 3,759 | 1,286 |
| Total expenditures | 65,390 | 65,390 | 45,005 | 20,385 |
| Excess (deficiency) of revenues over expenditures | (65,390) | (65,390) | (45,005) | 20,385 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (65,390) | \$ (65,390) | \$ (45,005) | \$ 20,385 |

**General Fund
Circuit Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 107,064 | \$ 106,564 | \$ 100,107 | \$ 6,457 |
| Fringe benefits | 8,951 | 9,451 | 8,730 | 721 |
| Total expenditures | <u>116,015</u> | <u>116,015</u> | <u>108,837</u> | <u>7,178</u> |
| Excess (deficiency) of revenues over expenditures | <u>(116,015)</u> | <u>(116,015)</u> | <u>(108,837)</u> | <u>7,178</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (116,015)</u> | <u>\$ (116,015)</u> | <u>\$ (108,837)</u> | <u>\$ 7,178</u> |

**General Fund
Criminal Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|--------------------|--------------------|--------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 55,128 | \$ 62,128 | \$ 58,610 | \$ 3,518 |
| Fringe benefits | 4,670 | 5,670 | 5,280 | 390 |
| Asset acquisitions | 8,000 | --- | --- | --- |
| Total expenditures | <u>67,798</u> | <u>67,798</u> | <u>63,890</u> | <u>3,908</u> |
| Excess (deficiency) of revenues over expenditures | <u>(67,798)</u> | <u>(67,798)</u> | <u>(63,890)</u> | <u>3,908</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (67,798)</u> | <u>\$ (67,798)</u> | <u>\$ (63,890)</u> | <u>\$ 3,908</u> |

**General Fund
General Sessions Civil Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-----------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 726,452 | \$ 740,252 | \$ 738,072 | \$ 2,180 |
| Fringe benefits | 97,702 | 102,702 | 101,135 | 1,567 |
| Supplies | 17,605 | 12,482 | 12,885 | (403) |
| Services | 43,695 | 35,261 | 36,392 | (1,131) |
| Rent, utilities & maintenance | 6,750 | 3,424 | 3,424 | --- |
| Total expenditures | <u>892,204</u> | <u>894,121</u> | <u>891,908</u> | <u>2,213</u> |
| Excess (deficiency) of revenues over expenditures | <u>(892,204)</u> | <u>(894,121)</u> | <u>(891,908)</u> | <u>2,213</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (892,204)</u> | <u>\$ (894,121)</u> | <u>\$ (891,908)</u> | <u>\$ 2,213</u> |

General Fund
General Sessions Criminal Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ --- | \$ 30,000 | \$ 20,000 | \$ (10,000) |
| Elected officials' fines & fees | 48,000 | 48,000 | 71,771 | 23,771 |
| Total revenues | 48,000 | 78,000 | 91,771 | 13,771 |
| Expenditures: | | | | |
| Salaries | 1,666,966 | 1,698,966 | 1,695,409 | 3,557 |
| Fringe benefits | 224,362 | 232,362 | 230,654 | 1,708 |
| Supplies | 59,300 | 60,789 | 59,088 | 1,701 |
| Services | 48,900 | 45,849 | 45,207 | 642 |
| Professional & contracted services | 174,734 | 193,721 | 175,527 | 18,194 |
| Rent, utilities & maintenance | 20,300 | 14,954 | 14,652 | 302 |
| Total expenditures | 2,194,562 | 2,246,641 | 2,220,537 | 26,104 |
| Excess (deficiency) of revenues over expenditures | (2,146,562) | (2,168,641) | (2,128,766) | 39,875 |
| Other financing sources (uses): | | | | |
| Transfers in | --- | 7,362 | 7,362 | --- |
| Transfers out | (24,512) | (22,117) | (15,673) | 6,444 |
| Total other financing sources (uses) | (24,512) | (14,755) | (8,311) | 6,444 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (2,171,074) | \$ (2,183,396) | \$ (2,137,077) | \$ 46,319 |

**General Fund
Probate Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|-------------------------|-------------------------|-------------------------|---------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 296,806 | \$ 309,806 | \$ 307,874 | \$ 1,932 |
| Fringe benefits | 44,811 | 46,811 | 46,418 | 393 |
| Total expenditures | <u>341,617</u> | <u>356,617</u> | <u>354,292</u> | <u>2,325</u> |
| Excess (deficiency) of revenues over expenditures | <u>(341,617)</u> | <u>(356,617)</u> | <u>(354,292)</u> | <u>2,325</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (341,617)</u> | <u>\$ (356,617)</u> | <u>\$ (354,292)</u> | <u>\$ 2,325</u> |

**General Fund
Chancery Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 2,196,136 | \$ 2,196,136 | \$ 2,896,817 | \$ 700,681 |
| Other revenue | 90,000 | 90,000 | 81,516 | (8,484) |
| Total revenues | <u>2,286,136</u> | <u>2,286,136</u> | <u>2,978,333</u> | <u>692,197</u> |
| Expenditures: | | | | |
| Salaries | 762,934 | 792,934 | 786,826 | 6,108 |
| Other compensation | --- | 10,000 | 5,771 | 4,229 |
| Fringe benefits | 156,486 | 156,486 | 153,403 | 3,083 |
| Supplies | 62,650 | 48,383 | 50,822 | (2,439) |
| Services | 33,200 | 29,751 | 29,661 | 90 |
| Professional & contracted services | 1,750 | --- | --- | --- |
| Rent, utilities & maintenance | 99,250 | 89,808 | 89,536 | 272 |
| Asset acquisitions | 16,000 | 4,998 | 4,998 | --- |
| Total expenditures | <u>1,132,270</u> | <u>1,132,360</u> | <u>1,121,017</u> | <u>11,343</u> |
| Excess (deficiency) of revenues over expenditures | <u>1,153,866</u> | <u>1,153,776</u> | <u>1,857,316</u> | <u>703,540</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 1,153,866</u> | <u>\$ 1,153,776</u> | <u>\$ 1,857,316</u> | <u>\$ 703,540</u> |

**General Fund
Circuit Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines and fees | \$ 1,771,000 | \$ 1,771,000 | \$ 1,773,237 | \$ 2,237 |
| Other revenue | 102,000 | 102,000 | 92,000 | (10,000) |
| Total revenues | <u>1,873,000</u> | <u>1,873,000</u> | <u>1,865,237</u> | <u>(7,763)</u> |
| Expenditures: | | | | |
| Salaries | 1,853,035 | 1,853,035 | 1,838,246 | 14,789 |
| Other compensation | 5,771 | 5,771 | 340 | 5,431 |
| Fringe benefits | 327,628 | 327,628 | 327,170 | 458 |
| Supplies | 96,500 | 112,992 | 91,419 | 21,573 |
| Services | 55,300 | 55,100 | 38,784 | 16,316 |
| Professional & contracted services | 1,100 | 1,100 | 806 | 294 |
| Rent, utilities & maintenance | 161,600 | 162,485 | 138,412 | 24,073 |
| Asset acquisitions | 40,800 | 29,995 | 11,313 | 18,682 |
| Total expenditures | <u>2,541,734</u> | <u>2,548,106</u> | <u>2,446,490</u> | <u>101,616</u> |
| Excess (deficiency) of revenues over expenditures | <u>(668,734)</u> | <u>(675,106)</u> | <u>(581,253)</u> | <u>93,853</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (668,734)</u> | <u>\$ (675,106)</u> | <u>\$ (581,253)</u> | <u>\$ 93,853</u> |

Shelby County, Tennessee

**General Fund
Criminal Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-------------------|-------------------|-----------------------|-----------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 4,379,000 | \$ 4,426,500 | \$ 2,953,209 | \$ (1,473,291) |
| Other revenue | 33,000 | 33,000 | 26,385 | (6,615) |
| Total revenues | <u>4,412,000</u> | <u>4,459,500</u> | <u>2,979,594</u> | <u>(1,479,906)</u> |
| Expenditures: | | | | |
| Salaries | 2,988,791 | 3,089,791 | 3,085,852 | 3,939 |
| Other compensation | 27,316 | 21,316 | 15,773 | 5,543 |
| Fringe benefits | 623,170 | 623,170 | 614,493 | 8,677 |
| Supplies | 228,333 | 134,612 | 137,028 | (2,416) |
| Services | 63,195 | 72,651 | 72,699 | (48) |
| Professional & contracted services | 2,903 | (228) | 1,469 | (1,697) |
| Rent, utilities & maintenance | 135,607 | 118,020 | 118,020 | --- |
| Asset acquisitions | 40,000 | 19,670 | 19,670 | --- |
| Total expenditures | <u>4,109,315</u> | <u>4,079,002</u> | <u>4,065,004</u> | <u>13,998</u> |
| Excess (deficiency) of revenues over expenditures | <u>302,685</u> | <u>380,498</u> | <u>(1,085,410)</u> | <u>(1,465,908)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 302,685</u> | <u>\$ 380,498</u> | <u>\$ (1,085,410)</u> | <u>\$ (1,465,908)</u> |

**General Fund
General Sessions Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-------------------|-------------------|-------------------|---------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 7,303,060 | \$ 7,303,060 | \$ 6,782,109 | \$ (520,951) |
| Other revenue | 150,000 | 150,000 | 129,405 | (20,595) |
| Total revenues | <u>7,453,060</u> | <u>7,453,060</u> | <u>6,911,514</u> | <u>(541,546)</u> |
| Expenditures: | | | | |
| Salaries | 4,713,304 | 4,726,304 | 4,721,813 | 4,491 |
| Other compensation | 95,377 | 54,377 | 41,504 | 12,873 |
| Fringe benefits | 911,073 | 939,073 | 933,517 | 5,556 |
| Supplies | 355,118 | 356,329 | 268,209 | 88,120 |
| Services | 352,168 | 338,770 | 253,927 | 84,843 |
| Professional & contracted services | 75,500 | 126,430 | 98,874 | 27,556 |
| Rent, utilities & maintenance | 198,081 | 202,667 | 159,164 | 43,503 |
| Asset acquisitions | 55,284 | 199,659 | 179,683 | 19,976 |
| Total expenditures | <u>6,755,905</u> | <u>6,943,609</u> | <u>6,656,691</u> | <u>286,918</u> |
| Excess (deficiency) of revenues over expenditures | <u>697,155</u> | <u>509,451</u> | <u>254,823</u> | <u>(254,628)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 697,155</u> | <u>\$ 509,451</u> | <u>\$ 254,823</u> | <u>\$ (254,628)</u> |

Shelby County, Tennessee

**General Fund
Probate Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------------|--------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 500,000 | \$ 500,000 | \$ 519,556 | \$ 19,556 |
| Total revenues | <u>500,000</u> | <u>500,000</u> | <u>519,556</u> | <u>19,556</u> |
| Expenditures: | | | | |
| Salaries | 362,348 | 362,348 | 356,209 | 6,139 |
| Other compensation | --- | 50,000 | 50,000 | --- |
| Fringe benefits | 69,017 | 73,017 | 69,333 | 3,684 |
| Supplies | 27,100 | 37,646 | 36,494 | 1,152 |
| Services | 18,200 | 10,074 | 9,679 | 395 |
| Professional & contracted services | 3,394 | 41,974 | 41,955 | 19 |
| Rent, utilities & maintenance | 13,600 | 14,600 | 14,263 | 337 |
| Asset acquisitions | 2,000 | --- | --- | --- |
| Total expenditures | <u>495,659</u> | <u>589,659</u> | <u>577,933</u> | <u>11,726</u> |
| Excess (deficiency) of revenues over expenditures | <u>4,341</u> | <u>(89,659)</u> | <u>(58,377)</u> | <u>31,282</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 4,341</u> | <u>\$ (89,659)</u> | <u>\$ (58,377)</u> | <u>\$ 31,282</u> |

**General Fund
Juvenile Court Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 450,000 | \$ 450,000 | \$ 515,562 | \$ 65,562 |
| Elected officials' fines & fees | 1,123,000 | 1,123,000 | 694,470 | (428,530) |
| Total revenues | 1,573,000 | 1,573,000 | 1,210,032 | (362,968) |
| Expenditures: | | | | |
| Salaries | 2,666,610 | 2,666,610 | 2,327,521 | 339,089 |
| Other compensation | 10,000 | 27,000 | 21,990 | 5,010 |
| Fringe benefits | 522,510 | 505,510 | 489,466 | 16,044 |
| Supplies | 106,807 | 112,317 | 104,610 | 7,707 |
| Services | 94,960 | 79,300 | 56,581 | 22,719 |
| Professional & contracted services | 156,164 | 150,405 | 117,510 | 32,895 |
| Rent, utilities & maintenance | 52,511 | 77,511 | 47,923 | 29,588 |
| Asset acquisitions | 30,000 | --- | --- | --- |
| Total expenditures | 3,639,562 | 3,618,653 | 3,165,601 | 453,052 |
| Excess (deficiency) of revenues over expenditures | (2,066,562) | (2,045,653) | (1,955,569) | 90,084 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ (2,066,562) | \$ (2,045,653) | \$ (1,955,569) | \$ 90,084 |

**General Fund
Juvenile Court
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------------|------------------------|------------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 222,400 | \$ 222,400 | \$ 228,558 | \$ 6,158 |
| State revenue | 7,521,248 | 7,521,248 | 7,145,077 | (376,171) |
| Other revenue | 6,000 | 6,000 | 5,351 | (649) |
| Total revenues | <u>7,749,648</u> | <u>7,749,648</u> | <u>7,378,986</u> | <u>(370,662)</u> |
| Expenditures: | | | | |
| Salaries | 7,846,205 | 7,901,459 | 7,867,760 | 33,699 |
| Other compensation | --- | 60,000 | 54,205 | 5,795 |
| Fringe benefits | 1,538,365 | 1,568,365 | 1,563,462 | 4,903 |
| Supplies | 746,625 | 746,689 | 670,891 | 75,798 |
| Services | 92,065 | 86,298 | 66,163 | 20,135 |
| Professional & contracted services | 8,118,817 | 7,878,252 | 7,687,616 | 190,636 |
| Rent, utilities & maintenance | 762,789 | 734,123 | 672,889 | 61,234 |
| Asset acquisitions | 215,000 | 257,000 | 255,197 | 1,803 |
| Total expenditures | <u>19,319,866</u> | <u>19,232,186</u> | <u>18,838,183</u> | <u>394,003</u> |
| Excess (deficiency) of revenues over expenditures | <u>(11,570,218)</u> | <u>(11,482,538)</u> | <u>(11,459,197)</u> | <u>23,341</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 1,010,000 | 1,088,560 | 1,087,782 | (778) |
| Transfers out | (28,029) | (205,923) | (104,224) | 101,699 |
| Total other financing sources (uses) | <u>981,971</u> | <u>882,637</u> | <u>983,558</u> | <u>100,921</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (10,588,247)</u> | <u>\$ (10,599,901)</u> | <u>\$ (10,475,639)</u> | <u>\$ 124,262</u> |

**General Fund
Commissioner's Contingency
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|-------------------|-------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Contingencies & restrictions | \$ 412,000 | \$ 290,000 | \$ --- | \$ 290,000 |
| Total expenditures | <u>412,000</u> | <u>290,000</u> | <u>---</u> | <u>290,000</u> |
| Excess (deficiency) of revenues over expenditures | <u>(412,000)</u> | <u>(290,000)</u> | <u>---</u> | <u>290,000</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (412,000)</u> | <u>\$ (290,000)</u> | <u>\$ ---</u> | <u>\$ 290,000</u> |

Shelby County, Tennessee

**General Fund
Legislative Operations
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 7,000 | \$ 7,000 | \$ 2,590 | \$ (4,410) |
| Total revenues | <u>7,000</u> | <u>7,000</u> | <u>2,590</u> | <u>(4,410)</u> |
| Expenditures: | | | | |
| Salaries | 719,229 | 694,229 | 641,440 | 52,789 |
| Other compensation | 391,302 | 376,302 | 289,248 | 87,054 |
| Fringe benefits | 132,466 | 157,466 | 152,614 | 4,852 |
| Supplies | 67,000 | 126,558 | 92,300 | 34,258 |
| Services | 77,500 | 79,022 | 47,687 | 31,335 |
| Professional & contracted services | 125,000 | 105,845 | 78,548 | 27,297 |
| Rent, utilities & maintenance | 14,500 | 13,728 | 8,991 | 4,737 |
| Asset acquisitions | 20,600 | 20,600 | --- | 20,600 |
| Grants | --- | 15,000 | 15,000 | --- |
| Total expenditures | <u>1,547,597</u> | <u>1,588,750</u> | <u>1,325,828</u> | <u>262,922</u> |
| Excess (deficiency) of revenues over expenditures | <u>(1,540,597)</u> | <u>(1,581,750)</u> | <u>(1,323,238)</u> | <u>258,512</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (1,540,597)</u> | <u>\$ (1,581,750)</u> | <u>\$ (1,323,238)</u> | <u>\$ 258,512</u> |

**General Fund
Equal Opportunity Compliance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|------------------|
| | Original | Final | | |
| Expenditures: | | | | |
| Salaries | \$ 520,285 | \$ 513,285 | \$ 487,260 | \$ 26,025 |
| Other compensation | --- | 2,000 | 1,114 | 886 |
| Fringe benefits | 79,745 | 84,745 | 82,684 | 2,061 |
| Supplies | 49,490 | 41,745 | 28,696 | 13,049 |
| Services | 49,820 | 68,320 | 63,909 | 4,411 |
| Professional & contracted services | --- | 100 | 50 | 50 |
| Rent, utilities & maintenance | 5,000 | 6,400 | 4,720 | 1,680 |
| Asset acquisitions | 14,400 | 4,400 | --- | 4,400 |
| Total expenditures | <u>718,740</u> | <u>720,995</u> | <u>668,433</u> | <u>52,562</u> |
| Excess (deficiency) of revenues over expenditures | <u>(718,740)</u> | <u>(720,995)</u> | <u>(668,433)</u> | <u>52,562</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (718,740)</u> | <u>\$ (720,995)</u> | <u>\$ (668,433)</u> | <u>\$ 52,562</u> |

General Fund
Assessor
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------------|------------------------|-----------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 15,000 | \$ 15,000 | \$ 10,661 | \$ (4,339) |
| Total revenues | <u>15,000</u> | <u>15,000</u> | <u>10,661</u> | <u>(4,339)</u> |
| Expenditures: | | | | |
| Salaries | 5,495,430 | 5,495,430 | 5,261,266 | 234,164 |
| Other compensation | 300,000 | 294,493 | 236,311 | 58,182 |
| Fringe benefits | 1,034,304 | 1,034,304 | 962,535 | 71,769 |
| Supplies | 229,000 | 422,685 | 377,624 | 45,061 |
| Services | 251,000 | 244,990 | 177,737 | 67,253 |
| Professional & contracted services | 581,000 | 540,883 | 504,485 | 36,398 |
| Rent, utilities & maintenance | 247,233 | 308,639 | 303,964 | 4,675 |
| Asset acquisitions | 170,000 | 50,692 | 15,551 | 35,141 |
| Total expenditures | <u>8,307,967</u> | <u>8,392,116</u> | <u>7,839,473</u> | <u>552,643</u> |
| Excess (deficiency) of revenues over expenditures | <u>(8,292,967)</u> | <u>(8,377,116)</u> | <u>(7,828,812)</u> | <u>548,304</u> |
| Other financing sources (uses): | | | | |
| Transfers out | <u>(1,810,971)</u> | <u>(1,810,971)</u> | <u>(1,435,010)</u> | <u>375,961</u> |
| Total other financing sources (uses) | <u>(1,810,971)</u> | <u>(1,810,971)</u> | <u>(1,435,010)</u> | <u>375,961</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (10,103,938)</u> | <u>\$ (10,188,087)</u> | <u>\$ (9,263,822)</u> | <u>\$ 924,265</u> |

General Fund
Attorney General
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-----------------------|-----------------------|-----------------------|------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 10,000 | \$ 33,500 | \$ 96,404 | \$ 62,904 |
| State revenue | 33,304 | 33,304 | 17,922 | (15,382) |
| Other revenue | --- | 40,000 | 11,995 | (28,005) |
| Total revenues | <u>43,304</u> | <u>106,804</u> | <u>126,321</u> | <u>19,517</u> |
| Expenditures: | | | | |
| Salaries | 4,061,504 | 4,066,504 | 4,027,841 | 38,663 |
| Fringe benefits | 650,884 | 735,884 | 728,351 | 7,533 |
| Supplies | 248,000 | 238,848 | 238,848 | --- |
| Services | 100,500 | 80,271 | 73,510 | 6,761 |
| Professional & contracted services | 38,482 | 26,831 | 25,068 | 1,763 |
| Rent, utilities & maintenance | <u>151,500</u> | <u>147,169</u> | <u>189,604</u> | <u>(42,435)</u> |
| Total expenditures | <u>5,250,870</u> | <u>5,295,507</u> | <u>5,283,222</u> | <u>12,285</u> |
| Excess (deficiency) of revenues over expenditures | <u>(5,207,566)</u> | <u>(5,188,703)</u> | <u>(5,156,901)</u> | <u>31,802</u> |
| Other financing sources (uses): | | | | |
| Transfers out | <u>(51,220)</u> | <u>(69,687)</u> | <u>(81,324)</u> | <u>(11,637)</u> |
| Total other financing sources (uses) | <u>(51,220)</u> | <u>(69,687)</u> | <u>(81,324)</u> | <u>(11,637)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ (5,258,786)</u> | <u>\$ (5,258,390)</u> | <u>\$ (5,238,225)</u> | <u>\$ 20,165</u> |

**General Fund
County Clerk
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|---------------------|---------------------|---------------------|-------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Elected officials' fines & fees | \$ 6,603,390 | \$ 6,603,390 | \$ 6,953,174 | \$ 349,784 |
| Other revenue | 152,013 | 152,013 | 120,957 | (31,056) |
| Total revenues | <u>6,755,403</u> | <u>6,755,403</u> | <u>7,074,131</u> | <u>318,728</u> |
| Expenditures: | | | | |
| Salaries | 2,705,434 | 2,778,434 | 2,771,514 | 6,920 |
| Other compensation | 17,772 | 14,772 | 14,037 | 735 |
| Fringe benefits | 598,512 | 601,512 | 601,099 | 413 |
| Supplies | 357,378 | 309,541 | 288,390 | 21,151 |
| Services | 167,798 | 143,806 | 75,500 | 68,306 |
| Professional & contracted services | 10,516 | 10,516 | 1,753 | 8,763 |
| Rent, utilities & maintenance | 161,994 | 164,774 | 159,577 | 5,197 |
| Asset acquisitions | 18,320 | 3,820 | --- | 3,820 |
| Total expenditures | <u>4,037,724</u> | <u>4,027,175</u> | <u>3,911,870</u> | <u>115,305</u> |
| Excess (deficiency) of revenues over expenditures | <u>2,717,679</u> | <u>2,728,228</u> | <u>3,162,261</u> | <u>434,033</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ 2,717,679</u> | <u>\$ 2,728,228</u> | <u>\$ 3,162,261</u> | <u>\$ 434,033</u> |

**General Fund
Register
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | | | | |
| Elected officials' fines & fees | \$ 5,598,000 | \$ 5,598,000 | \$ 7,332,755 | \$ 1,734,755 |
| Other revenue | 202,536 | 202,536 | 32,206 | (170,330) |
| Total revenues | 5,800,536 | 5,800,536 | 7,364,961 | 1,564,425 |
| Expenditures: | | | | |
| Salaries | 1,076,620 | 1,046,620 | 1,043,730 | 2,890 |
| Other compensation | 10,000 | 35,000 | 30,238 | 4,762 |
| Fringe benefits | 192,201 | 197,201 | 194,294 | 2,907 |
| Supplies | 38,680 | 60,910 | 49,838 | 11,072 |
| Services | 3,900 | 11,400 | 8,794 | 2,606 |
| Professional & contracted services | 600 | 750 | 750 | --- |
| Rent, utilities & maintenance | 25,658 | 40,278 | 35,245 | 5,033 |
| Asset acquisitions | 48,000 | 3,500 | --- | 3,500 |
| Total expenditures | 1,395,659 | 1,395,659 | 1,362,889 | 32,770 |
| Excess (deficiency) of revenues over expenditures | 4,404,877 | 4,404,877 | 6,002,072 | 1,597,195 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ 4,404,877 | \$ 4,404,877 | \$ 6,002,072 | \$ 1,597,195 |

**General Fund
Trustee
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|---------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 50,000 | \$ 50,000 | \$ 75,185 | \$ 25,185 |
| Elected officials' fines & fees | 15,034,000 | 15,034,000 | 16,209,600 | 1,175,600 |
| Other revenue | 2,100,000 | 2,100,000 | 371,688 | (1,728,312) |
| Total revenues | 17,184,000 | 17,184,000 | 16,656,473 | (527,527) |
| Expenditures: | | | | |
| Salaries | 3,028,997 | 3,073,997 | 3,071,701 | 2,296 |
| Other compensation | 39,700 | 29,700 | 26,338 | 3,362 |
| Fringe benefits | 527,591 | 527,591 | 522,278 | 5,313 |
| Supplies | 475,665 | 873,213 | 873,213 | --- |
| Services | 283,539 | 222,182 | 193,499 | 28,683 |
| Professional & contracted services | 555,736 | 351,875 | 336,487 | 15,388 |
| Rent, utilities & maintenance | 233,994 | 284,501 | 283,703 | 798 |
| Asset acquisitions | 352,298 | 164,232 | 149,718 | 14,514 |
| Total expenditures | 5,497,520 | 5,527,291 | 5,456,937 | 70,354 |
| Excess (deficiency) of revenues over expenditures | 11,686,480 | 11,656,709 | 11,199,536 | (457,173) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ 11,686,480 | \$ 11,656,709 | \$ 11,199,536 | \$ (457,173) |

Grants Fund
Budgetary Comparison Schedule-Summary By Type
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|-------------------|--------------------|--------------------|---------------------|
| | Original | Final | | |
| Revenue: | | | | |
| Local revenue | \$ 11,813,422 | \$ 12,424,727 | \$ 6,311,989 | \$ (6,112,738) |
| State revenue | 42,643,175 | 51,220,383 | 39,191,565 | (12,028,818) |
| Federal revenue | 35,284,928 | 32,711,259 | 26,891,344 | (5,819,915) |
| Patient service revenue | 1,688,199 | 1,180,100 | 943,543 | (236,557) |
| Other revenue | 559,034 | 4,887,867 | 363,159 | (4,524,708) |
| Total revenue | <u>91,988,758</u> | <u>102,424,336</u> | <u>73,701,600</u> | <u>(28,722,736)</u> |
| Expenditures: | | | | |
| Salaries | 31,495,831 | 31,488,556 | 26,400,325 | 5,088,231 |
| Other compensation | 374,722 | 927,213 | 569,699 | 357,514 |
| Fringe benefits | 6,217,746 | 6,302,568 | 5,270,365 | 1,032,203 |
| Supplies | 2,911,333 | 4,186,274 | 2,516,951 | 1,669,323 |
| Services | 2,686,628 | 7,258,305 | 2,348,725 | 4,909,580 |
| Professional & contracted services | 44,337,936 | 47,365,132 | 31,682,128 | 15,683,004 |
| Rent, utilities & maintenance | 4,038,274 | 4,529,215 | 3,889,746 | 639,469 |
| O&M contra expenditures | (107,125) | (77,388) | (67,498) | (9,890) |
| Asset acquisitions | 419,419 | 1,089,688 | 750,929 | 338,759 |
| Contingencies & restrictions | (72,871) | 9,749 | --- | 9,749 |
| Total expenditures | <u>92,301,893</u> | <u>103,079,312</u> | <u>73,361,370</u> | <u>29,717,942</u> |
| Excess (deficiency) of revenue over expenditures | <u>(313,135)</u> | <u>(654,976)</u> | <u>340,230</u> | <u>995,206</u> |
| Other Financing Sources (uses): | | | | |
| Transfers in | 6,339,056 | 6,413,076 | 4,036,288 | (2,376,788) |
| Transfers out | (6,025,921) | (5,758,100) | (4,396,099) | 1,362,001 |
| Total other financing sources (uses) | <u>313,135</u> | <u>654,976</u> | <u>(359,811)</u> | <u>(1,014,787)</u> |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ (19,581)</u> | <u>\$ (19,581)</u> |

Grants Fund

Budgetary Comparison Schedule-Summary By Department
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|-----------------|-------------------|--------------|
| Revenues; | | | |
| General Government | | | |
| Administration & Finance | | | |
| Finance | \$ 281,618 | \$ 178,838 | \$ (102,780) |
| | 281,618 | 178,838 | (102,780) |
| Planning & Development | | | |
| Economic Development | 2,107,985 | 568,435 | (1,539,550) |
| Department of Housing | 10,708,778 | 2,334,968 | (8,373,810) |
| Department of Regional Services | 4,021,183 | 1,415,396 | (2,605,787) |
| | 16,837,946 | 4,318,799 | (12,519,147) |
| Public Works | | | |
| County Engineer | 396,300 | 150,539 | (245,761) |
| Emergency Services | 136,602 | 43,810 | (92,792) |
| Chickasaw Basin Authority | 96,414 | 29,900 | (66,514) |
| Roads & Bridges | 302,721 | 297,915 | (4,806) |
| | 932,037 | 522,164 | (409,873) |
| Corrections | | | |
| Corrections Administration | 947,808 | 823,968 | (123,840) |
| | 947,808 | 823,968 | (123,840) |
| Health Services | | | |
| Administration & Finance - Health Services | 917,847 | 917,847 | --- |
| Environmental Health Services | 2,117,352 | 1,908,655 | (208,697) |
| Personal Health Services | 24,162,709 | 18,596,635 | (5,566,074) |
| Assessment & Assurance | 470,544 | 333,706 | (136,838) |
| | 27,668,452 | 21,756,843 | (5,911,609) |
| Community Services | | | |
| Community Services Administration | 8,368,236 | 7,098,275 | (1,269,961) |
| Headstart | 23,568,754 | 21,185,143 | (2,383,611) |
| Special Funded Projects | 2,629,730 | 684,352 | (1,945,378) |
| Victim's Assistance Center | 282,574 | 281,466 | (1,108) |
| Pretrial Services | 768,598 | 591,120 | (177,478) |
| Delta Agency on Aging | 7,926,605 | 5,312,579 | (2,614,026) |
| | 43,544,497 | 35,152,935 | (8,391,562) |
| Law Enforcement | | | |
| Sheriff | 832,177 | 306,881 | (525,296) |
| | 832,177 | 306,881 | (525,296) |
| Judicial | | | |
| General Sessions Criminal Court Judges | 376,246 | 280,492 | (95,754) |
| Juvenile Court | 9,529,510 | 8,841,299 | (688,211) |
| | 9,905,756 | 9,121,791 | (783,965) |

(continued)

Grants Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|-----------------------------------|--------------------|-------------------|---------------------|
| General Government | | | |
| Other Elected Officials | | | |
| Assessor | \$ 110,910 | \$ 331,761 | \$ 220,851 |
| Attorney General | 1,363,135 | 1,187,620 | (175,515) |
| | <u>1,474,045</u> | <u>1,519,381</u> | <u>45,336</u> |
| Total revenues | <u>102,424,336</u> | <u>73,701,600</u> | <u>(28,722,736)</u> |
| Expenditures: | | | |
| General Government | | | |
| Administration & Finance | | | |
| Finance | 283,530 | 180,750 | 102,780 |
| | <u>283,530</u> | <u>180,750</u> | <u>102,780</u> |
| Planning & Development | | | |
| Economic Development | 2,041,700 | 522,814 | 1,518,886 |
| Department of Housing | 10,887,266 | 2,432,972 | 8,454,294 |
| Department of Regional Services | 3,978,739 | 1,422,094 | 2,556,645 |
| | <u>16,907,705</u> | <u>4,377,880</u> | <u>12,529,825</u> |
| Public Works | | | |
| County Engineer | 366,300 | 139,709 | 226,591 |
| Emergency Services | 136,602 | 43,810 | 92,792 |
| Chickasaw Basin Authority | 61,244 | 29,900 | 31,344 |
| Roads & Bridges | 302,826 | 298,020 | 4,806 |
| | <u>866,972</u> | <u>511,439</u> | <u>355,533</u> |
| Corrections | | | |
| Corrections Administration | 1,081,375 | 937,223 | 144,152 |
| | <u>1,081,375</u> | <u>937,223</u> | <u>144,152</u> |
| Health Services | | | |
| Environmental Health Services | 3,202,205 | 2,649,750 | 552,455 |
| Personal Health Services | 23,033,432 | 17,585,575 | 5,447,857 |
| Assessment & Assurance | 467,910 | 331,179 | 136,731 |
| | <u>26,703,547</u> | <u>20,566,504</u> | <u>6,137,043</u> |
| Community Services | | | |
| Community Services Administration | 8,368,236 | 7,086,527 | 1,281,709 |
| Headstart | 23,649,254 | 21,185,143 | 2,464,111 |
| Special Funded Projects | 2,663,841 | 697,761 | 1,966,080 |
| Victim's Assistance Center | 354,552 | 338,053 | 16,499 |
| Pretrial Services | 814,665 | 620,683 | 193,982 |
| Delta Agency on Aging | 8,070,511 | 5,318,221 | 2,752,290 |
| | <u>43,921,059</u> | <u>35,246,388</u> | <u>8,674,671</u> |
| Law Enforcement | | | |
| Sheriff | 922,547 | 358,927 | 563,620 |
| | <u>922,547</u> | <u>358,927</u> | <u>563,620</u> |

(continued)

Grants Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|---|--------------------|-------------------|--------------------|
| General Government | | | |
| Judicial | | | |
| General Sessions Criminal Court Judges | \$ 391,001 | \$ 288,803 | \$ 102,198 |
| Juvenile Court | 8,646,873 | 7,857,741 | 789,132 |
| | <u>9,037,874</u> | <u>8,146,544</u> | <u>891,330</u> |
| Other Elected Officials | | | |
| Legislative Operations | | | |
| Assessor | 1,921,881 | 1,766,771 | 155,110 |
| Attorney General | 1,432,822 | 1,268,944 | 163,878 |
| | <u>3,354,703</u> | <u>3,035,715</u> | <u>318,988</u> |
| Total expenditures | <u>103,079,312</u> | <u>73,361,370</u> | <u>29,717,942</u> |
| Excess (deficiency) of revenues over expenditures | <u>(654,976)</u> | <u>340,230</u> | <u>995,206</u> |
| Other Financing Sources (Uses): | | | |
| Transfers in | | | |
| Finance | 1,912 | 1,912 | --- |
| Department of Housing | 192,650 | 92,368 | (100,282) |
| Department of Regional Services | 238,918 | 183,151 | (55,767) |
| Roads & Bridges | 105 | 105 | --- |
| Corrections Administration | 378,411 | 141,164 | (237,247) |
| Environmental Health Services | 1,383,698 | 1,016,144 | (367,554) |
| Personal Health Services | 877,524 | 750,354 | (127,170) |
| Assessment & Assurance | 2,780 | 2,780 | --- |
| Community Services Administration | 19,774 | 6,749 | (13,025) |
| Headstart | 627,775 | --- | (627,775) |
| Special Funded Projects | 35,260 | 14,558 | (20,702) |
| Victim's Assistance Center | 78,650 | 68,582 | (10,068) |
| Pretrial Services | 46,067 | 29,563 | (16,504) |
| Delta Agency on Aging | 330,484 | 40,581 | (289,903) |
| Sheriff | 90,370 | 52,046 | (38,324) |
| General Sessions Criminal Court Judges | 22,117 | 15,673 | (6,444) |
| Juvenile Court | 205,923 | 104,224 | (101,699) |
| Assessor | 1,810,971 | 1,435,010 | (375,961) |
| Attorney General | 69,687 | 81,324 | 11,637 |
| Total transfers in | <u>6,413,076</u> | <u>4,036,288</u> | <u>(2,376,788)</u> |
| Transfers out | | | |
| Economic Development | (66,285) | (45,621) | 20,664 |
| Department of Housing | (14,162) | (14,162) | --- |
| Department of Regional Services | (281,362) | (176,453) | 104,909 |

(continued)

Grants Fund

Budgetary Comparison Schedule-By Department (continued)
For the Year Ended June 30, 2003

| | Final Budget | Actual Amounts | Variance |
|--|--------------------|--------------------|--------------------|
| Transfers out (continued) | | | |
| County Engineer | \$ (30,000) | \$ (10,830) | \$ 19,170 |
| Chickasaw Basin Authority | (35,170) | --- | 35,170 |
| Corrections Administration | (244,844) | (27,909) | 216,935 |
| Administration & Finance - Health Services | (917,847) | (917,847) | --- |
| Environmental Health Services | (298,845) | (275,049) | 23,796 |
| Personal Health Services | (2,006,801) | (1,761,197) | 245,604 |
| Assessment & Assurance | (5,414) | (5,307) | 107 |
| Community Services Administration | (19,774) | (18,497) | 1,277 |
| Headstart | (547,275) | --- | 547,275 |
| Special Funded Projects | (1,149) | (1,149) | --- |
| Victim's Assistance Center | (6,672) | (11,995) | (5,323) |
| Delta Agency on Aging | (186,578) | (34,939) | 151,639 |
| General Sessions Criminal Court Judges | (7,362) | (7,362) | --- |
| Juvenile Court | (1,088,560) | (1,087,782) | 778 |
| Total transfers out | <u>(5,758,100)</u> | <u>(4,396,099)</u> | <u>1,362,001</u> |
| Total other financing sources (uses) | <u>654,976</u> | <u>(359,811)</u> | <u>(1,014,787)</u> |
| Excess (deficiency) of revenues & other financing sources over (under) expenditures & other financing uses | <u>\$ ---</u> | <u>\$ (19,581)</u> | <u>\$ (19,581)</u> |

**Grants Fund
Finance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ --- | \$ 20,393 | \$ 18,075 | \$ (2,318) |
| State revenue | --- | 261,225 | 160,763 | (100,462) |
| Total revenues | --- | 281,618 | 178,838 | (102,780) |
| Expenditures: | | | | |
| Professional & contracted services | --- | 283,530 | 180,750 | 102,780 |
| Total expenditures | --- | 283,530 | 180,750 | 102,780 |
| Excess (deficiency) of revenues over expenditures | --- | (1,912) | (1,912) | --- |
| Other Financing Sources (uses): | | | | |
| Transfers in | --- | 1,912 | 1,912 | --- |
| Total other financing sources (uses) | --- | 1,912 | 1,912 | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

**Grants Fund
Economic Development
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 2,100,526 | \$ 2,100,526 | \$ 568,435 | \$ (1,532,091) |
| Other revenue | --- | 7,459 | --- | (7,459) |
| Total revenues | 2,100,526 | 2,107,985 | 568,435 | (1,539,550) |
| Expenditures: | | | | |
| Salaries | 237,410 | 237,410 | 204,594 | 32,816 |
| Fringe benefits | 34,968 | 34,968 | 33,345 | 1,623 |
| Supplies | 17,150 | 17,150 | 8,553 | 8,597 |
| Services | 18,400 | 18,400 | 3,898 | 14,502 |
| Professional & contracted services | 1,712,565 | 1,721,040 | 261,404 | 1,459,636 |
| Rent, utilities & maintenance | 13,748 | 12,732 | 11,020 | 1,712 |
| Total expenditures | 2,034,241 | 2,041,700 | 522,814 | 1,518,886 |
| Excess (deficiency) of revenues over expenditures | 66,285 | 66,285 | 45,621 | (20,664) |
| Other financing sources (uses): | | | | |
| Transfers out | (66,285) | (66,285) | (45,621) | 20,664 |
| Total other financing sources (uses) | (66,285) | (66,285) | (45,621) | 20,664 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Department of Housing
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local taxes | | | | |
| Local revenue | \$ 490,270 | \$ 655,270 | \$ 164,399 | \$ (490,871) |
| State revenue | 89,050 | 2,540,050 | 62,888 | (2,477,162) |
| Federal revenue | 6,295,602 | 6,295,602 | 2,042,410 | (4,253,192) |
| Other revenue | --- | 1,217,856 | 65,271 | (1,152,585) |
| Total revenues | 6,874,922 | 10,708,778 | 2,334,968 | (8,373,810) |
| Expenditures: | | | | |
| Salaries | 360,056 | 351,844 | 351,445 | 399 |
| Other compensation | 4,798 | 98 | 81 | 17 |
| Fringe benefits | 62,646 | 75,558 | 72,727 | 2,831 |
| Supplies | 17,900 | 23,696 | 12,198 | 11,498 |
| Services | 63,059 | 3,771,211 | 27,094 | 3,744,117 |
| Professional & contracted services | 6,555,763 | 6,638,828 | 1,946,848 | 4,691,980 |
| Rent, utilities & maintenance | 2,700 | 2,700 | --- | 2,700 |
| Asset acquisitions | --- | 23,331 | 22,579 | 752 |
| Total expenditures | 7,066,922 | 10,887,266 | 2,432,972 | 8,454,294 |
| Excess (deficiency) of revenues over expenditures | (192,000) | (178,488) | (98,004) | 80,484 |
| Other financing sources (uses): | | | | |
| Transfers in | 192,000 | 192,650 | 92,368 | (100,282) |
| Transfers out | --- | (14,162) | (14,162) | --- |
| Total other financing sources (uses) | 192,000 | 178,488 | 78,206 | (100,282) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ (19,798) | \$ (19,798) |

Grants Fund
Department of Regional Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 248,918 | \$ 248,918 | \$ 79,617 | \$ (169,301) |
| State revenue | 3,810,408 | 3,772,265 | 1,335,779 | (2,436,486) |
| Total revenues | 4,059,326 | 4,021,183 | 1,415,396 | (2,605,787) |
| Expenditures: | | | | |
| Salaries | 1,017,477 | 1,017,377 | 774,079 | 243,298 |
| Other Compensation | --- | 100 | 81 | 19 |
| Fringe Benefits | 156,674 | 156,674 | 139,671 | 17,003 |
| Supplies | 95,184 | 114,707 | 63,297 | 51,410 |
| Services | 120,850 | 109,039 | 46,456 | 62,583 |
| Professional & contracted services | 2,553,950 | 2,512,043 | 386,054 | 2,125,989 |
| Rent, utilities & maintenance | 32,747 | 32,787 | 6,444 | 26,343 |
| Asset acquisitions | 40,000 | 36,012 | 6,012 | 30,000 |
| Total expenditures | 4,016,882 | 3,978,739 | 1,422,094 | 2,556,645 |
| Excess (deficiency) of revenues over expenditures | 42,444 | 42,444 | (6,698) | (49,142) |
| Other financing sources (uses): | | | | |
| Transfers in | 238,918 | 238,918 | 183,151 | (55,767) |
| Transfers out | (281,362) | (281,362) | (176,453) | 104,909 |
| Total other financing sources (uses) | (42,444) | (42,444) | 6,698 | 49,142 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
County Engineer
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ --- | \$ 41,250 | \$ --- | \$ (41,250) |
| State revenue | --- | 355,050 | 150,539 | (204,511) |
| Total revenues | --- | 396,300 | 150,539 | (245,761) |
| Expenditures: | | | | |
| Professional & contracted services | --- | 366,300 | 139,709 | 226,591 |
| Total expenditures | --- | 366,300 | 139,709 | 226,591 |
| Excess (deficiency) of revenues over expenditures | --- | 30,000 | 10,830 | (19,170) |
| Other financing sources (uses): | | | | |
| Transfers out | --- | (30,000) | (10,830) | 19,170 |
| Total other financing sources (uses) | --- | (30,000) | (10,830) | 19,170 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

**Grants Fund
Emergency Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ --- | \$ 136,602 | \$ 43,810 | \$ (92,792) |
| Total revenues | --- | 136,602 | 43,810 | (92,792) |
| Expenditures: | | | | |
| Professional & contracted services | --- | 136,602 | 43,810 | 92,792 |
| Total expenditures | --- | 136,602 | 43,810 | 92,792 |
| Excess (deficiency) of revenues over expenditures | --- | --- | --- | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Chickasaw Basin Authority
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| Other revenue | \$ 98,634 | \$ 96,414 | \$ 29,900 | \$ (66,514) |
| Total revenues | 98,634 | 96,414 | 29,900 | (66,514) |
| Expenditures: | | | | |
| Supplies | 6,810 | 6,225 | 5,443 | 782 |
| Services | 19,240 | 17,605 | 17,435 | 170 |
| Professional & contracted services | 27,414 | 27,414 | 7,022 | 20,392 |
| Rent, utilities & maintenance | 10,000 | 10,000 | --- | 10,000 |
| Total expenditures | 63,464 | 61,244 | 29,900 | 31,344 |
| Excess (deficiency) of revenues over expenditures | 35,170 | 35,170 | --- | (35,170) |
| Other financing sources (uses): | | | | |
| Transfers out | (35,170) | (35,170) | --- | 35,170 |
| Total other financing sources (uses) | (35,170) | (35,170) | --- | 35,170 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Roads & Bridges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 295,206 | \$ 302,721 | \$ 297,915 | \$ (4,806) |
| Total revenues | 295,206 | 302,721 | 297,915 | (4,806) |
| Expenditures: | | | | |
| Salaries | 221,516 | 219,516 | 216,863 | 2,653 |
| Other compensation | --- | 1,500 | 1,149 | 351 |
| Fringe benefits | 46,386 | 46,886 | 46,653 | 233 |
| Supplies | 14,354 | 16,369 | 15,164 | 1,205 |
| Services | 1,900 | 1,505 | 1,141 | 364 |
| Professional & contracted services | 1,050 | 1,050 | 1,050 | --- |
| Rent, utilities & maintenance | 10,000 | 16,000 | 16,000 | --- |
| Total expenditures | 295,206 | 302,826 | 298,020 | 4,806 |
| Excess (deficiency) of revenues over expenditures | --- | (105) | (105) | --- |
| Other Financing Sources (uses): | | | | |
| Transfers in | --- | 105 | 105 | --- |
| Total other financing sources (uses) | --- | 105 | 105 | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Corrections Administration
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-----------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 42,938 | \$ 57,806 | \$ 45,061 | \$ (12,745) |
| State revenue | 424,638 | 251,562 | 360,716 | 109,154 |
| Federal revenue | 551,660 | 638,440 | 418,191 | (220,249) |
| Total revenues | 1,019,236 | 947,808 | 823,968 | (123,840) |
| Expenditures: | | | | |
| Salaries | 459,918 | 493,362 | 394,763 | 98,599 |
| Other compensation | 3,866 | 3,866 | 634 | 3,232 |
| Fringe benefits | 92,988 | 101,717 | 85,230 | 16,487 |
| Supplies | 49,468 | 35,192 | 17,061 | 18,131 |
| Services | 7,886 | 9,549 | 1,846 | 7,703 |
| Professional & contracted services | 529,035 | 437,689 | 437,689 | --- |
| Total expenditures | 1,143,161 | 1,081,375 | 937,223 | 144,152 |
| Excess (deficiency) of revenues over expenditures | (123,925) | (133,567) | (113,255) | 20,312 |
| Other financing sources (uses): | | | | |
| Transfers in | 368,769 | 378,411 | 141,164 | (237,247) |
| Transfers out | (244,844) | (244,844) | (27,909) | 216,935 |
| Total other financing sources (uses) | 123,925 | 133,567 | 113,255 | (20,312) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Administration & Finance - Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|---|------------------|------------|-------------------|----------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 917,847 | \$ 917,847 | \$ 917,847 | \$ --- |
| Total revenues | 917,847 | 917,847 | 917,847 | --- |
| Excess (deficiency) of revenues over expenditures | 917,847 | 917,847 | 917,847 | --- |
| Other financing sources (uses): | | | | |
| Transfers out | (917,847) | (917,847) | (917,847) | --- |
| Total other financing sources (uses) | (917,847) | (917,847) | (917,847) | --- |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Environmental Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-------------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ --- | \$ --- | \$ 14,400 | \$ 14,400 |
| State revenue | 52,208 | 1,122,915 | 1,065,170 | (57,745) |
| Federal revenue | 1,074,018 | 994,437 | 829,085 | (165,352) |
| Total revenues | 1,126,226 | 2,117,352 | 1,908,655 | (208,697) |
| Expenditures: | | | | |
| Salaries | 1,189,698 | 1,314,468 | 1,212,514 | 101,954 |
| Other compensation | --- | 2,656 | 2,656 | --- |
| Fringe benefits | 197,781 | 216,244 | 208,496 | 7,748 |
| Supplies | 174,746 | 385,899 | 251,048 | 134,851 |
| Services | 101,716 | 113,906 | 52,508 | 61,398 |
| Professional & contracted services | 272,716 | 303,761 | 226,683 | 77,078 |
| Rent, utilities & maintenance | 132,350 | 160,295 | 86,545 | 73,750 |
| Asset acquisitions | 142,000 | 704,976 | 609,300 | 95,676 |
| Total expenditures | 2,211,007 | 3,202,205 | 2,649,750 | 552,455 |
| Excess (deficiency) of revenues over expenditures | (1,084,781) | (1,084,853) | (741,095) | 343,758 |
| Other financing sources (uses): | | | | |
| Transfers in | 1,362,064 | 1,383,698 | 1,016,144 | (367,554) |
| Transfers out | (277,283) | (298,845) | (275,049) | 23,796 |
| Total other financing sources (uses) | 1,084,781 | 1,084,853 | 741,095 | (343,758) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Personal Health Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|----------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 7,392,202 | \$ 7,504,096 | \$ 4,626,697 | \$ (2,877,399) |
| State revenue | 14,170,777 | 13,357,982 | 12,062,361 | (1,295,621) |
| Federal revenue | 1,016,189 | 1,181,856 | 751,979 | (429,877) |
| Patient service revenue | 1,688,199 | 1,180,100 | 943,543 | (236,557) |
| Other revenue | 415,000 | 938,675 | 212,055 | (726,620) |
| Total revenues | 24,682,367 | 24,162,709 | 18,596,635 | (5,566,074) |
| Expenditures: | | | | |
| Salaries | 15,678,042 | 14,611,796 | 11,932,289 | 2,679,507 |
| Other compensation | 206,190 | 307,497 | 300,567 | 6,930 |
| Fringe benefits | 3,431,075 | 3,275,421 | 2,452,868 | 822,553 |
| Supplies | 1,787,852 | 2,421,505 | 1,452,084 | 969,421 |
| Services | 474,150 | 539,466 | 346,514 | 192,952 |
| Professional & contracted services | 926,002 | 1,002,929 | 437,225 | 565,704 |
| Rent, utilities & maintenance | 764,973 | 717,101 | 584,563 | 132,538 |
| O&M contra expenditures | --- | --- | (10,340) | 10,340 |
| Asset acquisitions | 100,585 | 157,717 | 89,805 | 67,912 |
| Total expenditures | 23,368,869 | 23,033,432 | 17,585,575 | 5,447,857 |
| Excess (deficiency) of revenues over expenditures | 1,313,498 | 1,129,277 | 1,011,060 | (118,217) |
| Other financing sources (uses): | | | | |
| Transfers in | 356,534 | 877,524 | 750,354 | (127,170) |
| Transfers out | (1,670,032) | (2,006,801) | (1,761,197) | 245,604 |
| Total other financing sources (uses) | (1,313,498) | (1,129,277) | (1,010,843) | 118,434 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ 217 | \$ 217 |

Grants Fund
Assessment & Assurance
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ --- | \$ 9,000 | \$ 9,000 | \$ --- |
| State revenue | 353,366 | 365,366 | 307,344 | (58,022) |
| Federal revenue | 16,876 | 46,344 | 10,462 | (35,882) |
| Other revenue | --- | 49,834 | 6,900 | (42,934) |
| Total revenues | 370,242 | 470,544 | 333,706 | (136,838) |
| Expenditures: | | | | |
| Salaries | 189,891 | 191,502 | 190,599 | 903 |
| Other compensation | --- | 921 | --- | 921 |
| Fringe benefits | 26,268 | 36,268 | 33,263 | 3,005 |
| Supplies | 13,903 | 22,062 | 16,139 | 5,923 |
| Services | 17,170 | 19,085 | 7,212 | 11,873 |
| Professional & contracted services | 61,852 | 127,509 | 34,585 | 92,924 |
| Rent, utilities & maintenance | 57,853 | 70,563 | 49,381 | 21,182 |
| Total expenditures | 366,937 | 467,910 | 331,179 | 136,731 |
| Excess (deficiency) of revenues over expenditures | 3,305 | 2,634 | 2,527 | (107) |
| Other financing sources (uses): | | | | |
| Transfers in | --- | 2,780 | 2,780 | --- |
| Transfers out | (3,305) | (5,414) | (5,307) | 107 |
| Total other financing sources (uses) | (3,305) | (2,634) | (2,527) | 107 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Community Services Administration
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 78,083 | \$ 122,530 | \$ 126,241 | \$ 3,711 |
| State revenue | 6,936,937 | 8,245,706 | 6,972,034 | (1,273,672) |
| Total revenues | 7,015,020 | 8,368,236 | 7,098,275 | (1,269,961) |
| Expenditures: | | | | |
| Salaries | 1,982,925 | 1,912,477 | 1,779,830 | 132,647 |
| Other compensation | --- | 11,367 | 10,629 | 738 |
| Fringe benefits | 379,227 | 389,333 | 382,228 | 7,105 |
| Supplies | 121,241 | 115,186 | 30,324 | 84,862 |
| Services | 1,469,278 | 2,172,448 | 1,643,979 | 528,469 |
| Professional & contracted services | 886,475 | 1,204,910 | 887,181 | 317,729 |
| Rent, utilities & maintenance | 2,286,674 | 2,634,653 | 2,409,514 | 225,139 |
| O&M contra expenditures | (107,125) | (77,388) | (57,158) | (20,230) |
| Asset acquisitions | 5,250 | 5,250 | --- | 5,250 |
| Contingencies & restrictions | (8,925) | --- | --- | --- |
| Total expenditures | 7,015,020 | 8,368,236 | 7,086,527 | 1,281,709 |
| Excess (deficiency) of revenues over expenditures | --- | --- | 11,748 | 11,748 |
| Other financing sources (uses): | | | | |
| Transfers in | 21,513 | 19,774 | 6,749 | (13,025) |
| Transfers out | (21,513) | (19,774) | (18,497) | 1,277 |
| Total other financing sources (uses) | --- | --- | (11,748) | (11,748) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

**Grants Fund
Headstart
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|-------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ --- | \$ 476,275 | \$ 448,868 | \$ (27,407) |
| Federal revenue | 23,585,124 | 23,092,479 | 20,736,275 | (2,356,204) |
| Total revenues | 23,585,124 | 23,568,754 | 21,185,143 | (2,383,611) |
| Expenditures: | | | | |
| Salaries | 588,016 | 756,136 | 448,602 | 307,534 |
| Other compensation | --- | 1,000 | 777 | 223 |
| Fringe benefits | 70,895 | 91,484 | 71,345 | 20,139 |
| Supplies | 36,500 | 86,579 | 44,578 | 42,001 |
| Services | 69,867 | 134,888 | 77,515 | 57,373 |
| Professional & contracted services | 22,813,240 | 22,477,848 | 20,465,060 | 2,012,788 |
| Rent, utilities & maintenance | 69,906 | 88,219 | 77,266 | 10,953 |
| Asset acquisitions | 17,200 | 13,100 | --- | 13,100 |
| Total expenditures | 23,665,624 | 23,649,254 | 21,185,143 | 2,464,111 |
| Excess (deficiency) of revenues over expenditures | (80,500) | (80,500) | --- | 80,500 |
| Other financing sources (uses): | | | | |
| Transfers in | 151,500 | 627,775 | --- | (627,775) |
| Transfers out | (71,000) | (547,275) | --- | 547,275 |
| Total other financing sources (uses) | 80,500 | 80,500 | --- | (80,500) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Special Funded Projects
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 141,667 | \$ 158,862 | \$ 28,287 | \$ (130,575) |
| State revenue | 160,000 | 160,000 | 85,000 | (75,000) |
| Federal revenue | 1,488,506 | 1,694,271 | 540,258 | (1,154,013) |
| Other revenue | --- | 616,597 | 30,807 | (585,790) |
| Total revenues | 1,790,173 | 2,629,730 | 684,352 | (1,945,378) |
| Expenditures: | | | | |
| Supplies | 2,000 | 1,658 | 62 | 1,596 |
| Services | 4,000 | 9,897 | 2,018 | 7,879 |
| Professional & contracted services | 1,812,617 | 2,652,286 | 695,681 | 1,956,605 |
| Total expenditures | 1,818,617 | 2,663,841 | 697,761 | 1,966,080 |
| Excess (deficiency) of revenues over expenditures | (28,444) | (34,111) | (13,409) | 20,702 |
| Other financing sources (uses): | | | | |
| Transfers in | 28,444 | 35,260 | 14,558 | (20,702) |
| Transfers out | --- | (1,149) | (1,149) | --- |
| Total other financing sources (uses) | 28,444 | 34,111 | 13,409 | (20,702) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Victim's Assistance Center
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|----------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 224,666 | \$ 224,666 | \$ 230,256 | \$ 5,590 |
| Federal revenue | --- | 57,908 | 51,210 | (6,698) |
| Total revenues | 224,666 | 282,574 | 281,466 | (1,108) |
| Expenditures: | | | | |
| Salaries | 230,725 | 279,926 | 274,261 | 5,665 |
| Fringe benefits | 50,448 | 57,455 | 56,839 | 616 |
| Supplies | 5,189 | 8,089 | 2,635 | 5,454 |
| Services | 6,200 | 7,600 | 4,318 | 3,282 |
| Rent, utilities & maintenance | 1,428 | 1,428 | --- | 1,428 |
| Contingencies & restrictions | 54 | 54 | --- | 54 |
| Total expenditures | 294,044 | 354,552 | 338,053 | 16,499 |
| Excess (deficiency) of revenues over expenditures | (69,378) | (71,978) | (56,587) | 15,391 |
| Other financing sources (uses): | | | | |
| Transfers in | 76,050 | 78,650 | 68,582 | (10,068) |
| Transfers out | (6,672) | (6,672) | (11,995) | (5,323) |
| Total other financing sources (uses) | 69,378 | 71,978 | 56,587 | (15,391) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Pretrial Services
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| Federal revenue | \$ 385,876 | \$ 768,582 | \$ 591,120 | \$ (177,462) |
| Other revenue | --- | 16 | --- | (16) |
| Total revenues | 385,876 | 768,598 | 591,120 | (177,478) |
| Expenditures: | | | | |
| Salaries | 279,840 | 569,149 | 467,121 | 102,028 |
| Other compensation | --- | 100 | 19 | 81 |
| Fringe benefits | 70,726 | 127,166 | 97,590 | 29,576 |
| Supplies | 42,200 | 58,085 | 17,113 | 40,972 |
| Services | 17,610 | 22,353 | 3,998 | 18,355 |
| Professional & contracted services | 4,000 | 37,812 | 34,842 | 2,970 |
| Total expenditures | 414,376 | 814,665 | 620,683 | 193,982 |
| Excess (deficiency) of revenues over expenditures | (28,500) | (46,067) | (29,563) | 16,504 |
| Other financing sources (uses): | | | | |
| Transfers in | 28,500 | 46,067 | 29,563 | (16,504) |
| Total other financing sources (uses) | 28,500 | 46,067 | 29,563 | (16,504) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Delta Agency on Aging
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------------|-------------------|--------------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,131,223 | \$ 1,131,223 | \$ 254,250 | \$ (876,973) |
| State revenue | 5,897,409 | 5,962,409 | 5,058,329 | (904,080) |
| Other revenue | --- | 832,973 | --- | (832,973) |
| Total revenues | <u>7,028,632</u> | <u>7,926,605</u> | <u>5,312,579</u> | <u>(2,614,026)</u> |
| Expenditures: | | | | |
| Salaries | 1,424,835 | 1,459,740 | 730,146 | 729,594 |
| Fringe benefits | 192,250 | 197,345 | 142,921 | 54,424 |
| Supplies | 99,779 | 237,226 | 123,557 | 113,669 |
| Services | 183,080 | 193,469 | 51,331 | 142,138 |
| Professional & contracted services | 5,098,618 | 5,713,796 | 4,065,105 | 1,648,691 |
| Rent, utilities & maintenance | 197,976 | 218,838 | 205,161 | 13,677 |
| Asset acquisitions | 40,000 | 50,097 | --- | 50,097 |
| Contingencies & restrictions | (64,000) | --- | --- | --- |
| Total expenditures | <u>7,172,538</u> | <u>8,070,511</u> | <u>5,318,221</u> | <u>2,752,290</u> |
| Excess (deficiency) of revenues over expenditures | <u>(143,906)</u> | <u>(143,906)</u> | <u>(5,642)</u> | <u>138,264</u> |
| Other financing sources (uses): | | | | |
| Transfers in | 1,564,514 | 330,484 | 40,581 | (289,903) |
| Transfers out | (1,420,608) | (186,578) | (34,939) | 151,639 |
| Total other financing sources (uses) | <u>143,906</u> | <u>143,906</u> | <u>5,642</u> | <u>(138,264)</u> |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ ---</u> | <u>\$ ---</u> |

Grants Fund
Sheriff Grants
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|----------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 1,998 | \$ 1,998 | \$ 1,998 | \$ --- |
| State revenue | --- | 37,613 | 22,528 | (15,085) |
| Federal revenue | 384,278 | 765,104 | 282,355 | (482,749) |
| Other revenue | 25,000 | 27,462 | --- | (27,462) |
| Total revenues | 411,276 | 832,177 | 306,881 | (525,296) |
| Expenditures: | | | | |
| Salaries | 52,207 | 52,207 | 50,209 | 1,998 |
| Other compensation | 159,868 | 583,008 | 244,227 | 338,781 |
| Fringe benefits | 14,417 | 14,417 | 14,340 | 77 |
| Supplies | 125,000 | 127,462 | --- | 127,462 |
| Services | 16,900 | 16,900 | --- | 16,900 |
| Professional & contracted services | --- | 50,151 | 50,151 | --- |
| Rent, utilities & maintenance | 4,018 | 4,018 | --- | 4,018 |
| Asset acquisitions | 74,384 | 74,384 | --- | 74,384 |
| Total expenditures | 446,794 | 922,547 | 358,927 | 563,620 |
| Excess (deficiency) of revenues over expenditures | (35,518) | (90,370) | (52,046) | 38,324 |
| Other financing sources (uses): | | | | |
| Transfers in | 35,518 | 90,370 | 52,046 | (38,324) |
| Total other financing sources (uses) | 35,518 | 90,370 | 52,046 | (38,324) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
General Sessions Criminal Court Judges
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 36,000 | \$ 147,000 | \$ 145,429 | \$ (1,571) |
| Federal revenue | 220,600 | 199,049 | 135,063 | (63,986) |
| Other revenue | --- | 30,197 | --- | (30,197) |
| Total revenues | 256,600 | 376,246 | 280,492 | (95,754) |
| Expenditures: | | | | |
| Salaries | 21,173 | 42,847 | 42,348 | 499 |
| Fringe benefits | 4,481 | 9,750 | 9,569 | 181 |
| Services | --- | --- | (65) | 65 |
| Professional & contracted services | 255,458 | 338,404 | 236,951 | 101,453 |
| Total expenditures | 281,112 | 391,001 | 288,803 | 102,198 |
| Excess (deficiency) of revenues over expenditures | (24,512) | (14,755) | (8,311) | 6,444 |
| Other financing sources (uses): | | | | |
| Transfers in | 24,512 | 22,117 | 15,673 | (6,444) |
| Transfers out | --- | (7,362) | (7,362) | --- |
| Total other financing sources (uses) | 24,512 | 14,755 | 8,311 | (6,444) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

**Grants Fund
Juvenile Court
Budgetary Comparison Schedule
For the Year Ended June 30, 2003**

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|--------------|-------------------|--------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ 8,894,372 | \$ 9,413,975 | \$ 8,756,707 | \$ (657,268) |
| Federal revenue | --- | 95,135 | 67,320 | (27,815) |
| Other revenue | 20,400 | 20,400 | 17,272 | (3,128) |
| Total revenues | 8,914,772 | 9,529,510 | 8,841,299 | (688,211) |
| Expenditures: | | | | |
| Salaries | 5,895,821 | 5,958,711 | 5,474,249 | 484,462 |
| Other compensation | --- | 100 | 23 | 77 |
| Fringe benefits | 1,079,639 | 1,090,061 | 1,086,233 | 3,828 |
| Supplies | 133,418 | 252,580 | 209,406 | 43,174 |
| Services | 23,650 | 23,650 | 8,913 | 14,737 |
| Professional & contracted services | 483,171 | 929,718 | 783,516 | 146,202 |
| Rent, utilities & maintenance | 317,102 | 390,464 | 295,401 | 95,063 |
| Asset acquisitions | --- | 1,589 | --- | 1,589 |
| Total expenditures | 7,932,801 | 8,646,873 | 7,857,741 | 789,132 |
| Excess (deficiency) of revenues over expenditures | 981,971 | 882,637 | 983,558 | 100,921 |
| Other financing sources (uses): | | | | |
| Transfers in | 28,029 | 205,923 | 104,224 | (101,699) |
| Transfers out | (1,010,000) | (1,088,560) | (1,087,782) | 778 |
| Total other financing sources (uses) | (981,971) | (882,637) | (983,558) | (100,921) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Assessor
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|-------------|-------------------|------------|
| | Original | Final | | |
| Revenues: | | | | |
| State revenue | \$ --- | \$ 110,910 | \$ 331,761 | \$ 220,851 |
| Total revenues | --- | 110,910 | 331,761 | 220,851 |
| Expenditures: | | | | |
| Salaries | 1,230,011 | 1,215,011 | 1,140,537 | 74,474 |
| Other compensation | --- | 15,000 | 8,856 | 6,144 |
| Fringe benefits | 224,628 | 224,628 | 216,600 | 8,028 |
| Supplies | 62,500 | 163,098 | 156,051 | 7,047 |
| Services | 54,000 | 53,058 | 36,709 | 16,349 |
| Professional & contracted services | 171,000 | 149,021 | 109,617 | 39,404 |
| Rent, utilities & maintenance | 68,832 | 78,832 | 75,168 | 3,664 |
| Asset acquisitions | --- | 23,233 | 23,233 | --- |
| Total expenditures | 1,810,971 | 1,921,881 | 1,766,771 | 155,110 |
| Excess (deficiency) of revenues over expenditures | (1,810,971) | (1,810,971) | (1,435,010) | 375,961 |
| Other financing sources (uses): | | | | |
| Transfers in | 1,810,971 | 1,810,971 | 1,435,010 | (375,961) |
| Total other financing sources (uses) | 1,810,971 | 1,810,971 | 1,435,010 | (375,961) |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

Grants Fund
Attorney General
Budgetary Comparison Schedule
For the Year Ended June 30, 2003

| | Budgeted Amounts | | Actual Amounts | Variance |
|--|------------------|------------|-------------------|-----------|
| | Original | Final | | |
| Revenues: | | | | |
| Local revenue | \$ 149,597 | \$ 225,855 | \$ 230,100 | \$ 4,245 |
| State revenue | 416,291 | 520,990 | 520,950 | (40) |
| Federal revenue | 266,199 | 564,663 | 435,616 | (129,047) |
| Other revenue | --- | 51,627 | 954 | (50,673) |
| Total revenues | 832,087 | 1,363,135 | 1,187,620 | (175,515) |
| Expenditures: | | | | |
| Salaries | 436,270 | 805,077 | 715,876 | 89,201 |
| Fringe benefits | 82,249 | 157,193 | 120,447 | 36,746 |
| Supplies | 106,139 | 93,505 | 92,238 | 1,267 |
| Services | 17,672 | 24,276 | 15,905 | 8,371 |
| Professional & contracted services | 173,010 | 252,491 | 251,195 | 1,296 |
| Rent, utilities & maintenance | 67,967 | 90,585 | 73,283 | 17,302 |
| Contingencies & restrictions | --- | 9,695 | --- | 9,695 |
| Total expenditures | 883,307 | 1,432,822 | 1,268,944 | 163,878 |
| Excess (deficiency) of revenues over expenditures | (51,220) | (69,687) | (81,324) | (11,637) |
| Other financing sources (uses): | | | | |
| Transfers in | 51,220 | 69,687 | 81,324 | 11,637 |
| Total other financing sources (uses) | 51,220 | 69,687 | 81,324 | 11,637 |
| Excess (deficiency) of revenues and other sources over expenditures and other uses | \$ --- | \$ --- | \$ --- | \$ --- |

General Government Expenditures-By Function (a)

Last Ten Fiscal Years

| Fiscal Year | Administration and Finance (c) (d) | Planning and Development (d) | General Services (c) (d) | Hospital (e) | Public Works (c) (d) (e) | Corrections (c) | Health Services |
|-------------|---------------------------------------|---------------------------------|-----------------------------|-----------------|-----------------------------|--------------------|-----------------|
| 1994 | \$ 51,600,219 | \$ 7,587,261 | \$ --- | \$ --- | \$ 18,547,598 | \$ 33,294,402 | \$ 27,508,793 |
| 1995 | 46,098,483 | 8,712,932 | 22,664,352 | --- | 13,339,356 | 34,047,237 | 28,978,270 |
| 1996 | 47,869,422 | 4,639,714 | 24,467,248 | --- | 13,240,732 | 36,290,302 | 31,137,130 |
| 1997 | 40,552,778 | 5,247,925 | 26,720,394 | --- | 16,541,875 | 37,445,809 | 32,835,709 |
| 1998 | 37,861,902 | 6,745,541 | 28,362,244 | --- | 16,624,504 | 38,847,538 | 32,563,099 |
| 1999 | 38,626,942 | 7,427,303 | 28,489,861 | --- | 14,330,388 | 40,336,749 | 35,936,190 |
| 2000 | 41,436,565 | 7,224,882 | 31,605,493 | --- | 13,251,687 | 41,955,709 | 38,127,890 |
| 2001 | 63,648,357 | 5,668,597 | --- | --- | 24,797,879 | 43,803,348 | 43,137,942 |
| 2002 | 63,763,042 | 6,295,725 | --- | 22,566,667 | 15,555,328 | 948,137 | 46,778,955 |
| 2003 | 67,839,075 | 7,081,518 | --- | 22,566,667 | 15,046,104 | 937,223 | 50,403,756 |

| Fiscal Year | Community Services (c) | Law Enforcement | Judicial | Elected Officials | Education (b) (c) | Debt Service | Total |
|-------------|---------------------------|-----------------|---------------|-------------------|----------------------|---------------|----------------|
| 1994 | \$ 25,685,336 | \$ 51,290,084 | \$ 28,676,302 | \$ 17,179,393 | \$ 93,782,778 | \$ 49,073,537 | \$ 404,225,703 |
| 1995 | 24,583,964 | 57,569,977 | 30,838,637 | 17,670,413 | 93,768,331 | 52,912,383 | 431,184,335 |
| 1996 | 23,989,986 | 58,152,738 | 33,820,313 | 18,671,807 | 96,887,889 | 59,093,425 | 448,260,706 |
| 1997 | 16,422,972 | 63,811,629 | 34,967,508 | 19,391,679 | 103,219,352 | 67,094,810 | 464,252,440 |
| 1998 | 17,789,648 | 73,101,092 | 35,735,045 | 21,918,075 | 107,798,229 | 65,538,510 | 482,885,427 |
| 1999 | 20,074,946 | 82,581,009 | 38,630,653 | 23,504,739 | 118,226,270 | 74,440,591 | 522,605,641 |
| 2000 | 18,442,864 | 92,984,379 | 39,252,137 | 25,611,144 | 148,930,842 | 90,691,122 | 589,514,714 |
| 2001 | 37,818,138 | 98,736,137 | 42,068,173 | 26,431,595 | 155,849,170 | 96,392,082 | 638,351,418 |
| 2002 | 38,184,799 | 124,313,403 | 47,550,875 | 27,409,270 | 301,622,626 | 97,367,068 | 792,355,895 |
| 2003 | 39,404,929 | 138,385,312 | 48,701,932 | 29,025,383 | 320,530,670 | 111,552,970 | 851,475,539 |

- (a) Includes General, Special Revenue, and Debt Service Funds of the primary government.
- (b) Education expenditures are those made to the City of Memphis Board of Education and the County Board of Education. The County Board of Education operations are reported as a discrete component unit. Prior to 2002, payments to the County Board of Education were reported as transfers and are not included in this schedule.
- (c) Several organizational changes were made in 1995. Personnel, a separate Division through 1994, and Public Defender and Divorce Referee, previously included in Community Services, were moved to Administration and Finance. The General Services Division was created. It comprises Support Services, Information Technology, Telecommunications, Purchasing, Security (all previously included in Administration and Finance), and the Fire Department (previously included in Public Works).
- (d) Several organizational changes were made in 2001. The General Services Division was eliminated. Support Services, Information Technology, Purchasing, and Archives were moved to Administration and Finance. The Fire Department and Security and Internal Investigation were moved to Public Works. In addition, the Department of Housing was moved from Community Service to Planning and Development, and Economic Development was moved from Planning and Development to Administration and Finance.
- (e) In 2002, the Fire Department, which had been reported in Public Works, and the Corrections Division were reclassified as Enterprise Funds. In addition, payments made to component units are recorded as expenditures. In prior years, these payments were reported as "transfers" and are not included in the amounts for prior years. The Hospital amount is a subsidy to the Shelby County Healthcare Corporation.

General Government Revenues-By Source (a)

Last Ten Fiscal Years

| Fiscal Year | Local Taxes | Local Revenue (b) | State Revenue (b) | Federal Revenue | Patient Service Revenue | Elected Officials' Fees and Fines | Other Revenue | Total |
|----------------|----------------|----------------------|----------------------|--------------------|----------------------------|--------------------------------------|------------------|----------------|
| 1994 | \$ 306,904,510 | \$ 21,114,634 | \$ 77,979,466 | \$ 9,772,302 | \$ 3,916,499 | \$ 54,968,235 | \$ 24,907,817 | \$ 499,563,463 |
| 1995 | 317,541,119 | 18,181,323 | 82,953,882 | 12,382,702 | 6,017,412 | 57,832,266 | 12,665,893 | 507,574,597 |
| 1996 | 310,487,333 | 22,867,991 | 86,771,698 | 13,823,538 | 5,512,186 | 55,024,996 | 14,463,589 | 508,951,331 |
| 1997 | 333,724,157 | 26,316,425 | 82,509,507 | 14,262,810 | 4,303,568 | 45,348,704 | 14,143,087 | 520,608,258 |
| 1998 | 349,910,099 | 26,177,144 | 85,388,351 | 16,191,632 | 3,758,762 | 47,138,374 | 21,145,820 | 549,710,182 |
| 1999 | 385,058,126 | 46,212,749 | 100,314,969 | 19,228,728 | 2,919,111 | 45,446,063 | 10,486,579 | 609,666,325 |
| 2000 | 472,996,777 | 46,447,747 | 99,290,642 | 20,425,229 | 467,043 | 45,931,497 | 8,155,409 | 693,714,344 |
| 2001 | 489,927,614 | 49,027,219 | 101,276,356 | 25,877,749 | 764,939 | 47,641,570 | 11,241,860 | 725,757,307 |
| 2002 | 604,609,455 | 37,101,233 | 70,259,167 | 27,185,094 | 1,058,773 | 54,284,328 | 16,971,962 | 811,470,012 |
| 2003 | 620,977,188 | 38,190,862 | 72,583,287 | 26,894,944 | 1,425,748 | 54,335,743 | 882,004 | 815,289,776 |

(a) Includes General, Special Revenue, and Debt Service Funds of Primary Government.

(b) In 2002, the Fire Department and the Corrections Division were reclassified as Enterprise Funds.

Property Tax Levies and Collections

Last Ten Fiscal Years

| <u>Fiscal Year</u> | <u>Tax Year</u> | <u>Tax Levy</u> | <u>Current Tax Collections</u> | <u>Percent of Levy Collected</u> | <u>Tax Collections in Subsequent Fiscal Years</u> | <u>Total Tax Collections</u> | <u>Percent of Total Collections to Tax Levy</u> | <u>Outstanding Delinquent Taxes</u> | <u>Percent of Delinquent Taxes to Tax Levy</u> |
|------------------------|---------------------|---------------------|------------------------------------|--|---|----------------------------------|---|---|--|
| 1994 | 1993 | \$ 258,569,027 | \$ 257,014,095 | 99.40% | \$ 1,385,731 | \$ 258,399,826 | 99.93% | \$ 169,201 | 0.07% |
| 1995 | 1994 | 265,180,596 | 261,574,005 | 98.64% | 3,398,672 | 264,972,677 | 99.92% | 207,919 | 0.08% |
| 1996 | 1995 | 271,698,430 | 264,078,750 | 97.20% | 7,311,501 | 271,390,251 | 99.89% | 308,180 | 0.11% |
| 1997 | 1996 | 280,856,472 | 272,826,625 | 97.14% | 7,613,633 | 280,440,258 | 99.85% | 416,214 | 0.15% |
| 1998 | 1997 | 296,031,888 | 287,884,320 | 97.25% | 7,379,967 | 295,264,287 | 99.74% | 767,601 | 0.26% |
| 1999 | 1998 | 336,099,814 | 329,543,247 | 98.05% | 5,108,374 | 334,651,621 | 99.57% | 1,448,194 | 0.43% |
| 2000 | 1999 | 437,097,382 | 412,703,834 | 94.42% | 20,241,334 | 432,945,168 | 99.05% | 4,152,214 | 0.95% |
| 2001 | 2000 | 448,765,504 | 427,388,176 | 95.24% | 15,088,033 | 442,476,209 | 98.60% | 6,289,295 | 1.40% |
| 2002 | 2001 | 552,515,261 | 523,851,896 | 94.81% | 14,409,361 | 538,261,257 | 97.42% | 14,254,005 | 2.58% |
| 2003 | 2002 | 561,971,390 | 526,168,220 | 93.63% | N/A | 526,168,220 | 93.63% | 35,803,169 | 6.37% |

Construction Permits

Last Ten Fiscal Years

| Fiscal Year | Residential (a) | | Non-Residential (a) | | Total | |
|-------------|-----------------|----------------|---------------------|---------------|---------------|----------------|
| | Number Issued | Valuation | Number Issued | Valuation | Number Issued | Valuation |
| 1994 | 3,498 | \$ 418,579,800 | 191 | \$ 90,109,000 | 3,689 | \$ 508,688,800 |
| 1995 | 3,157 | 391,964,000 | 217 | 116,584,000 | 3,374 | 508,458,000 |
| 1996 | 3,739 | 504,368,000 | 243 | 221,448,000 | 3,982 | 725,816,000 |
| 1997 | 2,818 | 481,106,000 | 294 | 148,666,000 | 3,112 | 629,772,000 |
| 1998 | 3,249 | 498,104,000 | 310 | 295,349,000 | 3,559 | 793,453,000 |
| 1999 | 3,340 | 547,688,000 | 316 | 300,075,000 | 3,656 | 847,763,000 |
| 2000 | 3,536 | 699,617,000 | 282 | 312,661,000 | 3,818 | 1,012,278,000 |
| 2001 | 2,952 | 562,424,000 | 298 | 398,745,000 | 3,250 | 961,169,000 |
| 2002 | 2,933 | 495,182,000 | 224 | 164,008,000 | 3,157 | 659,190,000 |
| 2003 | 5,869 | 617,962,241 | 3,320 | 488,286,488 | 9,189 | 1,106,248,729 |

- (a) Prior to 2003, residential data excluded hotels, motels, additions, alterations, and conversions. In addition, non-residential data included only commercial non-residential buildings and excluded hazardous storage facilities, churches, garages, carports, educational facilities, swimming pools, and other structures not buildings. Comparable data for years prior to 2003 is not available, nor is data for 2003 and later available on the former basis.

Assessed and Estimated Value of Taxable Property

Last Ten Fiscal Years

| <u>Fiscal Year</u> | <u>Estimated Value</u> | <u>Assessed Value (a)</u> | <u>Ratio of Assessed Value to Estimated Value (%)</u> |
|------------------------|----------------------------|-----------------------------------|---|
| 1994 | \$ 29,390,952,952 | \$ 9,011,668,442 | 30.66 |
| 1995 | 30,097,061,877 | 9,210,870,498 | 30.60 |
| 1996 | 31,004,448,171 | 9,221,084,680 | 29.74 |
| 1997 | 32,453,638,136 | 9,500,973,159 | 29.28 |
| 1998 | 40,946,345,385 | 12,449,671,662 | 30.40 |
| 1999 | 41,975,150,505 | 12,778,458,443 | 30.44 |
| 2000 | 42,391,918,209 | 12,811,769,490 | 30.22 |
| 2001 | 50,160,658,560 | 14,964,374,530 | 29.83 |
| 2002 | 50,944,337,077 | 15,233,633,424 | 29.90 |
| 2003 | 50,922,059,005 | 15,090,785,461 | 29.64 |

(a) Assessed value is most current tax year value prepared by County Property Assessor as of year end. The State of Tennessee tax statues classify property as follows for computing assessed valuations:

| | |
|---|---------------------|
| Real Estate-Residential and Farms | 25% of actual value |
| Real Estate- Commercial and Industrial | 40% of actual value |
| Personal Property-Commercial and Industrial | 30% of actual value |
| Tennessee Public Service Real and Personal Property | 55% of actual value |

Property Tax Rates-Direct and Overlapping Governments

Last Ten Fiscal Years

| Fiscal Year (a) | Shelby County, Tennessee | | | | City of Memphis, Tennessee (d) | Total |
|-----------------------|--------------------------|------------------|-------------------------|--------------|--|---------|
| | General Fund | Education (b) | Debt Service Fund | Total (c) | | |
| 1994 | \$ 1.40 | \$ 1.42 | \$ 0.34 | \$ 3.16 | \$ 3.18 | \$ 6.34 |
| 1995 | 1.40 | 1.42 | 0.34 | 3.16 | 3.18 | 6.34 |
| 1996 | 1.31 | 1.51 | 0.34 | 3.16 | 3.18 | 6.34 |
| 1997 | 1.31 | 1.51 | 0.34 | 3.16 | 3.18 | 6.34 |
| 1998 | 1.31 | 1.51 | 0.34 | 3.16 | 3.18 | 6.34 |
| 1999 | 1.17 | 1.35 | 0.30 | 2.82 | 2.77 | 5.59 |
| 2000 | 1.38 | 1.65 | 0.51 | 3.54 | 2.77 | 6.31 |
| 2001 | 1.31 | 1.69 | 0.54 | 3.54 | 3.37 | 6.91 |
| 2002 | 1.25 | 2.03 | 0.51 | 3.79 | 3.23 | 7.02 |
| 2003 | 1.25 | 2.03 | 0.51 | 3.79 | 3.23 | 7.02 |

- (a) Taxes assessed in one fiscal year are for the benefit of the following fiscal year.
- (b) The portion of property taxes designated for education are allocated between the Shelby County Board of Education and the City of Memphis Board of Education based on average daily attendance. Beginning in 2003, an additional \$0.05 funds only Rural School Bonds and is applied only to taxpayers living outside the City of Memphis. This additional \$0.05 is not included in this schedule.
- (c) Rates are applied per \$100 of assessed valuation.
- (d) The City of Memphis is considered an overlapping government because approximately three-fourths of the County's population resides in the City of Memphis. There are six other cities in the County which have been excluded from this schedule.

Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita

Last Ten Fiscal Years

| <u>Fiscal Year</u> | <u>Population (in thousands)</u> | <u>Assessed Value (in millions)</u> | <u>Net Bonded Debt (in thousands)</u> | <u>Percentage of Net Bonded Debt to Assessed Value</u> | <u>Net Bonded Debt Per Capita</u> |
|------------------------|--|---|---|--|---|
| 1994 | 853.0 | \$ 9,012 | \$ 663,595 | 7.36 | \$ 777.97 |
| 1995 | 862.3 | 9,211 | 743,715 | 8.07 | 862.48 |
| 1996 | 865.2 | 9,221 | 725,285 | 7.87 | 838.29 |
| 1997 | 871.5 | 9,501 | 893,797 | 9.41 | 1,025.58 |
| 1998 | 873.5 | 12,450 | 887,994 | 7.13 | 1,016.64 |
| 1999 | 865.9 | 12,778 | 1,033,072 | 8.08 | 1,193.06 |
| 2000 | 868.8 | 12,812 | 996,907 | 7.78 | 1,147.45 |
| 2001 | 897.5 | 14,964 | 1,106,692 | 7.40 | 1,233.12 |
| 2002 | 896.0 | 15,234 | 1,220,172 | 8.01 | 1,361.78 |
| 2003 | 903.2 | 15,091 | 1,317,097 | 8.73 | 1,458.26 |

Tax Rate Limitations

The ad valorem (real estate and personal property) tax levy is without legal limit. All prior limitations and restrictions, whether restricted as to total dollar amount or restrictive as to specific uses or a combination of the two, were repealed under paragraph 67-643 of the Property Assessment and Classification Act of 1973 (TCA).

**Ratio of Annual Debt Service Expenditures
For General Bonded Debt To General Government Expenditures
Last Ten Fiscal Years**

| <u>Fiscal Year</u> | <u>Bond Principal</u> | <u>Bond Interest</u> | <u>Total Debt Service</u> | <u>Total General Government Expenditures</u> | <u>Percentage of Debt Service to Total General Government Expenditures</u> |
|------------------------|---------------------------|--------------------------|-------------------------------|--|--|
| 1994 | \$ 18,775,000 | \$ 29,311,855 | \$ 48,086,855 | \$ 404,225,703 | 11.90 |
| 1995 | 17,730,000 | 34,787,689 | 52,517,689 | 431,184,335 | 12.18 |
| 1996 | 19,815,000 | 38,960,105 | 58,775,105 | 448,260,706 | 13.11 |
| 1997 | 21,970,000 | 42,722,765 | 64,692,765 | 464,252,440 | 13.93 |
| 1998 | 21,330,000 | 39,412,139 | 60,742,139 | 482,885,427 | 12.58 |
| 1999 | 27,390,000 | 42,490,486 | 69,880,486 | 552,605,641 | 12.65 |
| 2000 | 36,435,000 | 49,971,630 | 86,406,630 | 589,514,714 | 14.66 |
| 2001 | 40,585,000 | 51,093,014 | 91,678,014 | 638,351,418 | 14.36 |
| 2002 | 44,125,000 | 52,606,584 | 96,731,584 | 792,355,895 | 12.21 |
| 2003 | 49,650,000 | 61,404,778 | 111,054,778 | 851,475,539 | 13.04 |

Schedule of Direct and Overlapping Debt

June 30, 2003

Direct Debt

| | |
|-------------------------|----------------------|
| Total bonded debt | \$1,317,097,361 |
| Less debt service funds | 10,702,423 |
| Net direct debt | <u>1,306,394,938</u> |

Overlapping Debt

| | |
|------------------------|--------------------|
| City of Memphis | 903,659,000 |
| City of Germantown | 26,903,149 |
| City of Bartlett | 22,205,000 |
| City of Collierville | 27,991,877 |
| Town of Arlington | 342,865 |
| Town of Millington | 8,819,800 |
| Total overlapping debt | <u>989,921,691</u> |

| | |
|---------------------------------------|------------------------|
| Total direct and overlapping debt (a) | <u>\$2,296,316,629</u> |
|---------------------------------------|------------------------|

(a) The County has no legal debt margin.

June 30, 2003

| | |
|---|------------------|
| Date of Incorporation | 1819 |
| Form of government | Mayor-Commission |
| Area | 783 square miles |
| Number of municipalities in Shelby County | Seven |

EDUCATION

| | <u>Shelby County</u> | <u>City of Memphis</u> |
|-------------------|--------------------------|----------------------------|
| Number of schools | 48 | 179 |
| Employees: | | |
| Professional | 3,050 | 8,494 |
| Support | 2,126 | 7,982 |
| Enrollment | 45,435 | 117,727 |

In addition, there are approximately 60 private schools.

TEN LARGEST TAXPAYERS OF SHELBY COUNTY

Fiscal 2003 Assessments

| <u>Name of Taxpayer</u> | <u>Nature of Property</u> | <u>Assessed Value</u> | <u>% of Total Assessed Value</u> |
|---|---------------------------|--------------------------|--|
| Federal Express Corporation | Distribution Services | \$ 370,134,879 | 2.45% |
| Bellsouth Telecommunications | Communications | 181,601,581 | 1.20% |
| Belz Enterprises | Commercial Real Estate | 94,075,190 | 0.62% |
| Wolfchase Galeria Ltd. PHSP | Retail Marketing | 57,322,230 | 0.38% |
| Northwest Airlines | Transportation | 40,229,224 | 0.27% |
| Mid-America Apartments LP | Residential Real Estate | 38,333,825 | 0.25% |
| Union Planters National Bank | Financial Services | 34,898,535 | 0.23% |
| Amisub (SFH) Inc. | Health Care | 34,790,160 | 0.23% |
| Pinnacle Airlines | Transportation | 30,395,863 | 0.20% |
| Boyle Investment | Commercial Real Estate | 23,308,500 | 0.15% |
| Total Assessed Valuation of Top Ten Taxpayers | | 905,089,987 | 6.00% |
| Balance of Assessed Valuation | | 14,185,695,474 | 94.00% |
| Total Assessed Valuation | | <u>\$ 15,090,785,461</u> | <u>100.00%</u> |

(continued)

June 30, 2003

Demographic Statistics

| Year | Population (b) | Effective Buying Income | | School Enrollment (c) |
|------|-------------------|-------------------------|-------------------------|-----------------------------|
| | | Per Capita (a) | Per Household (b) | |
| 1993 | 852,985 | \$ 16,192 | \$ 30,731 | 149,992 |
| 1994 | 862,300 | 16,917 | 28,566 | 150,843 |
| 1995 | 865,198 | 14,627 | 40,283 | 154,329 |
| 1996 | 871,505 | 18,361 | 37,355 | 156,624 |
| 1997 | 873,458 | 16,712 | 34,504 | 156,438 |
| 1998 | 865,900 | 22,840 | 42,686 | 161,454 |
| 1999 | 868,800 | 20,197 | 38,874 | 159,263 |
| 2000 | 897,472 | 18,662 | 38,206 | 160,751 |
| 2001 | 896,013 | 20,856 | 39,593 | 161,280 |
| 2002 | 903,186 | 18,181 | 36,461 | 163,435 |

| Year | Unemployment Rate (d) | Demand Deposits, Shelby County Banks (a) (b) (e) | | Retail Sales (a) (b) |
|------|--------------------------|--|------------------|-------------------------|
| | | | | |
| 1993 | 5.5% | \$ 2,913,084,000 | \$ 8,809,000,000 | |
| 1994 | 4.7% | 2,659,889,000 | 9,458,000,000 | |
| 1995 | 4.9% | 2,962,627,000 | 10,298,000,000 | |
| 1996 | 4.4% | 3,524,434,000 | 10,340,655,000 | |
| 1997 | 4.7% | 3,262,754,000 | 9,107,000,000 | |
| 1998 | 3.8% | 5,894,737,000 | 11,615,000,000 | |
| 1999 | 3.8% | 4,487,667,000 | 9,779,952,000 | |
| 2000 | 3.9% | 5,020,429,000 | 11,531,574,000 | |
| 2001 | 4.2% | 6,144,801,000 | 11,453,758,000 | |
| 2002 | 5.3% | 7,324,634,000 | 11,441,954,462 | |

Sources:

- (a) University of Memphis Bureau of Business and Economic Research
- (b) Memphis and Shelby County Library
- (c) Memphis and Shelby County Boards of Education
- (d) U.S. Department of Labor, Bureau of Labor Statistics. Average of monthly rates for the year
- (e) Federal Reserve Bank

Schedule of Salaries and Fidelity Bonds

June 30, 2003

| Official | Designation | Salary Amounts | Bond Expiration Date |
|--------------------------|--|-------------------|----------------------------|
| Mayor and Staff | | | |
| A C Wharton, Jr. | Mayor | \$ 150,000 | 09/01/06 |
| John T. Fowlkes, Jr. | Chief Administrative Officer | 130,000 | 09/01/06 |
| James F. Huntzicker | Director of Administration and Finance | 115,008 | 09/01/06 |
| Ted C. Fox | Director of Public Works | 101,856 | 09/01/06 |
| Yvonne Smith Madlock | Director of Health Services | 101,856 | 09/01/06 |
| Charlotte Kennedy | Director of Community Services | 101,856 | 09/01/06 |
| George M. Little | Director of Corrections | 101,856 | 09/01/06 |
| Court Clerks | | | |
| Kenny W. Armstrong | Chancery Court Clerk and Master | 97,649 | 01/01/09 |
| Jimmy Moore | Circuit Court Clerk | 97,649 | 09/01/06 |
| William R. Key | Criminal Court Clerk | 97,649 | 09/01/06 |
| William C. Turner | General Sessions Court Clerk | 97,649 | 09/01/04 |
| Chris R. Thomas | Probate Court Clerk | 97,649 | 09/01/06 |
| Steve Stamson | Juvenile Court Clerk | 97,649 | 09/01/06 |
| Others | | | |
| Mark H. Luttrell, Jr. | Sheriff | 107,414 | 09/01/06 |
| Jayne S. Creson | County Clerk | 97,649 | 09/01/06 |
| Thomas F. Leatherwood | Register | 97,649 | 09/01/06 |
| Robert D. Patterson, Sr. | Trustee | 97,649 | 09/01/06 |
| Rita Clark | Assessor | 97,649 | 09/01/04 |
| All Employees | Employee Theft Coverage | | 09/01/03 |